

# Focus on the success of others leads to selfish behavior

Pieter van den Berg<sup>a,1</sup>, Lucas Molleman<sup>a,b,1</sup> & Franz J. Weissing<sup>a,2</sup>

<sup>a</sup>Theoretical Biology Group, University of Groningen, P.O. Box 11103, 9700 CC Groningen, the Netherlands <sup>b</sup>The Centre for Decision Research and Experimental Economics (CeDEx), University of Nottingham, Sir Clive Granger Building, University Park, Nottingham NG7 2RD, UK <sup>1</sup> These authors contributed equally to this work <sup>2</sup> To whom correspondence should be addressed. E-mail: f.j.weissing@rug.nl

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**It has often been argued that the spectacular cognitive capacities of humans are the result of selection for the ability to gather, process and use information about other people. Recent studies show that humans strongly and consistently differ in what type of social information they are interested in. While some individuals mainly attend to what the majority is doing (frequency-based learning), others focus on the success that their peers achieve with their behavior (success-based learning). Here we show that such differences in social learning have important consequences for the outcome of social interactions. We report on a decision-making experiment where individuals were first classified as frequency- and success-based learners and subsequently grouped according to their learning strategy. When confronted with a social dilemma situation, groups of frequency-based learners cooperated considerably more than groups of success-based learners. A detailed analysis of the decision-making process reveals that these differences in cooperation are a direct result of the differences in information use. Our results show that individual differences in social learning strategies are crucial for understanding social behavior.**

cooperation | individual differences | cultural evolution | personality | decision making

## Introduction

Acquiring information about others is a prominent feature of the human behavioral repertoire (1-3). Observing the behavior of others can allow individuals to improve their own knowledge and skills, but it can also be instrumental in anticipating how others will behave in future social interactions. Clues that help to predict how others will behave can allow for better coordination, or for being able to outsmart others for personal gain (4, 5). Indeed, the ability to keep a mental tab about the past actions of others has been put forward as one of the main mechanisms that allowed for the evolution of cooperation in humans (6, 7).

This focus on social information comes with a spectacular capacity to imitate. Imitation and other forms of social learning govern the spread of information between individuals and are therefore at the basis of cultural change. Indeed, it has been argued that these mechanisms of transmission underlie a process of cultural evolution, which is in many ways analogous to genetic evolution (8-10). Social learning has allowed humans to rapidly adapt to all kinds of environmental circumstances, and is ultimately responsible for the wide variety of languages, habits, forms of organization, and social norms that are found across cultures (11-14). Because of this, social learning and its group-level consequences have been the object of considerable scientific scrutiny. Laboratory studies and theoretical models have gone hand in hand in respectively identifying the social learning strategies that people use (15-18), and determining how these different strategies are shaped by selection (19-21) and affect the outcome of cultural evolution (22-26). The framework of cultural evolution has been successfully applied for a range of purposes, such as understanding the spread and the loss of technologies in human societies (27, 28) and inferring the ancestry of cultural traits such as language and political organization (39-31).

Although there has been extensive focus on identifying the rules that humans use to learn from each other, the possibility

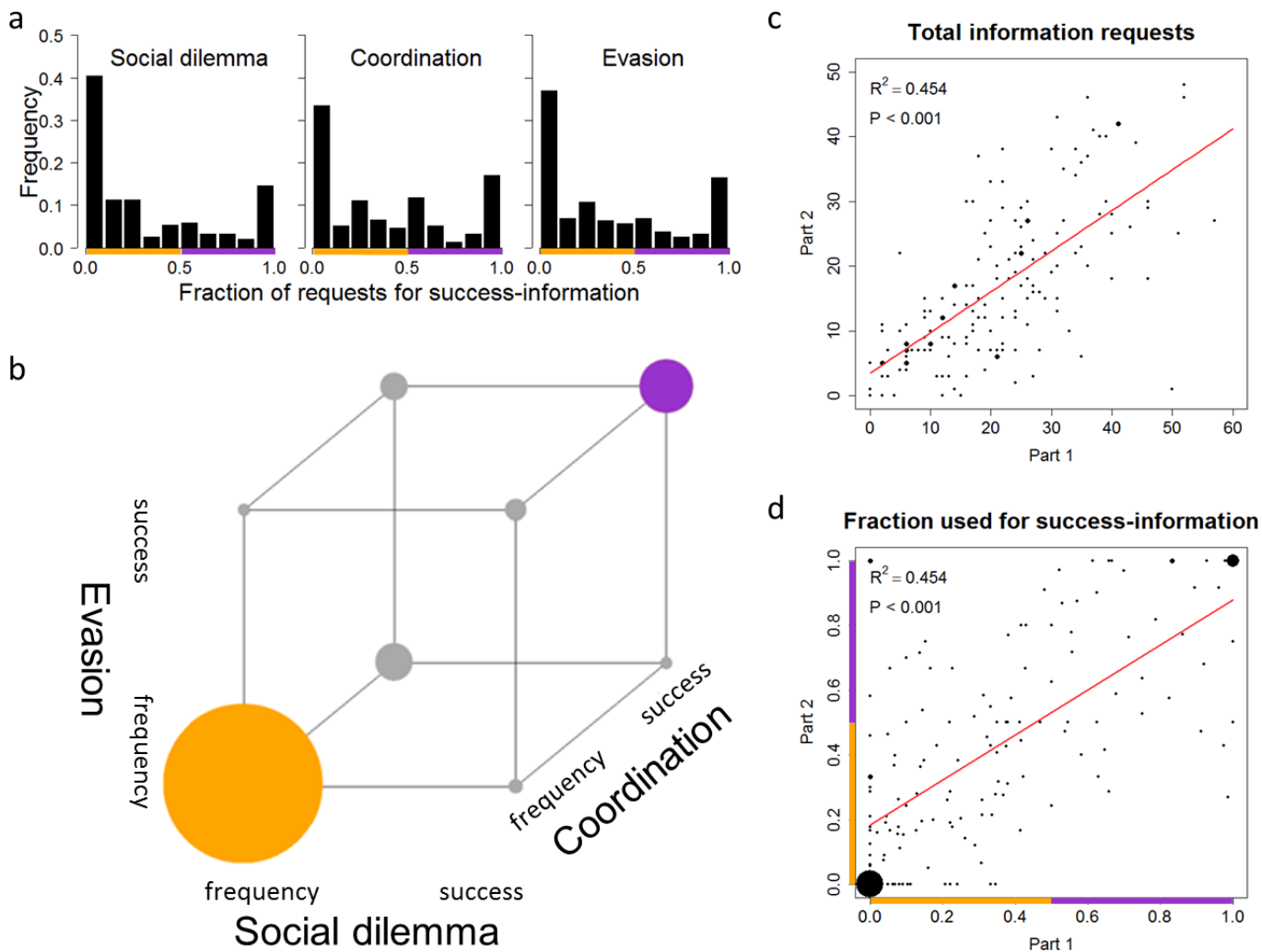
that people may differ in the way they learn from others has long been ignored. Only recently, several studies (32-35) have suggested that there is substantial individual variation in the extent to which people use social information, and in the type of information they are interested in. Some individuals focus on information about the success of others (paying attention to both their decisions and the associated payoffs), whereas others are only interested in the frequencies with which behaviors occur in their social group (disregarding information about the payoffs others obtained). Moreover, individuals tend to use the same social learning strategy across different (social and non-social) contexts (34). However, it is not clear how the focus on different types of social information might affect the outcome of social interactions.

In this study, we examine the consequences of individual variation in human social learning strategies on the outcome of cooperative interactions. For this, we conducted a decision-making experiment that consisted of two parts that took place one month apart. In Part 1, subjects were divided in groups and confronted with a number of different interaction settings. In each interaction round, they were allowed to view a limited amount of information about their peers' previous behavior and earnings. In Part 2, we assorted the same subjects in groups based on the social learning strategies they had employed in Part 1, creating groups of success-based learners and frequency-based learners. These groups were confronted with a cooperation setting, in which each subject had to decide between a selfish option and an option that benefitted the group. We analyze the outcome of the interactions in these groups and investigate whether, and to what extent,

## Significance

**We report on a two-step decision-making experiment. The first part shows that humans differ consistently in the way they learn from others. Some individuals are success-based learners, who try to identify successful peers and mimic their behavior. Others are frequency-based learners, who tend to adopt the most frequent behavior in their group. The second part reveals that these differences in social learning have important consequences for the outcome of social interactions. In situations where participants had to choose between a selfish option and an option benefitting their group, groups of frequency-based learners achieved considerably higher levels of cooperation than groups of success-based learners. This is the first clear experimental evidence that learning strategies are an important determinant of social behavior.**

## Reserved for Publication Footnotes



**Fig. 1. Consistent individual differences in social learning strategies.** In Part 1 of the experiment, 86.7% of all information requests fell into two categories: subjects either asked for frequency-information (i.e. the decisions of all four group members in the previous round) or they asked for success-information (i.e. the combination of decision and corresponding payoff for two group members in the previous round). (a) Classification of individuals with respect to the fraction of requests an individual targeted at success-information in Part 1 of the experiment. In each social context, the histogram reveals a U-shaped distribution: most individuals had extreme social learning strategies, either requesting mainly success-information or requesting mainly frequency-information. (b) Consistency of social learning strategies across the three social contexts in Part 1 of the experiment. For each context, individuals were classified as either focused on frequency (more than 50% of their requests used for frequency-information) or focused on success (more than 50% used for success-information). The graph depicts the 8 possible combinations of frequency- and success-focus across the three social contexts; the size of the circles indicating the number of individuals falling in each category. The individuals that were consistent over all social contexts are highlighted; consistent frequency-based learners (69) in orange and consistent success-based learners (23) in purple. 92 of the 145 subjects (63.4%) that requested information in at least one round of each social context were consistent across all three contexts. (c) Consistency in the number of information requests over time (between Part 1 and Part 2 of the experiment, summed over all social contexts) and (d) consistency in type of information requested between Part 1 and Part 2 (the fraction of information pieces requested that were used for success-information, over all social contexts). In both (c) and (d), the size of the dots indicates number of individuals (the smallest dots representing single individuals), and the red lines represent linear regressions (in both cases,  $R^2 = 0.454$ ,  $P < 0.001$ ).

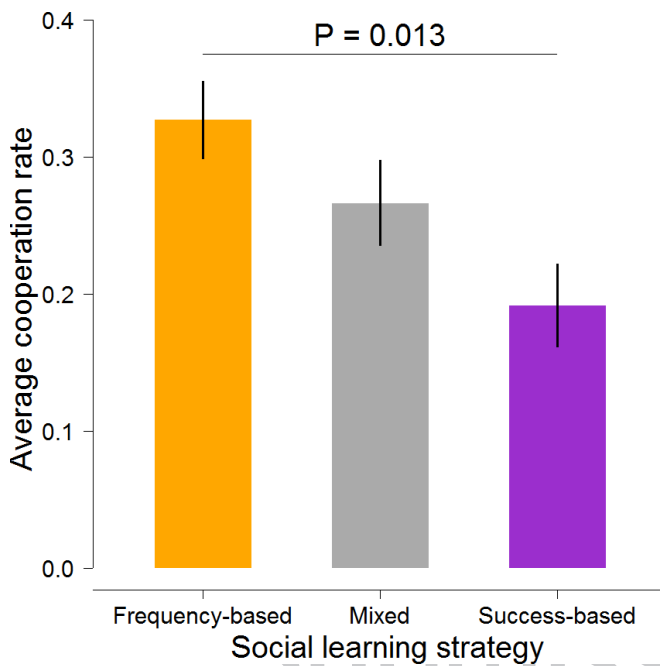
differences in cooperation can be traced back to differences in social learning style.

## Results

In Part 1 of the experiment, 200 subjects were divided in groups of five and confronted with four different interaction contexts in randomized order (non-social, cooperation, coordination and evasion). In each context, they made decisions between two options for 20 consecutive interaction rounds. Their decision resulted in a payoff that depended on the type of the social interaction, the decisions of their fellow group members, and also included an element of random noise. Before making a decision, subjects were given the opportunity to view a maximum of four 'pieces of information' about their fellow group members at a

small cost, where one piece of information consisted of either a previous payoff or a previous decision of a fellow group member. The four interaction contexts we offered are consistent with those considered in our earlier study (34), but here we focus on the three social contexts.

The results of Part 1 fully confirm the earlier observation that there are marked individual differences in both the amount of social information that individuals request, and the type of information they are interested in (34). A large majority of information requests (86.7%) were of two types: individuals either requested the decisions of the four fellow group members in the previous round (henceforth referred to as frequency-information), or they requested both the decision and the payoff of two fellow group members (success-information). Figure 1a classifies all individ-



**Fig. 2. Groups of frequency-based learners achieved higher levels of cooperation than groups of success-based learners.** Bars show average cooperation rates ( $\pm 1$  SEM) over all rounds of the social dilemma context in Part 2. Data are based on 16 groups of frequency-based learners, 8 mixed groups and 8 groups of success-based learners. The  $P$ -value shown in the graph refers to a Tukey-Kramer test.

uals with respect to what type of information they requested in each social context. In all contexts, we find U-shaped distributions, indicating that most subjects consistently focused on either frequency-information or success-information. Figure 1b demonstrates that most subjects were also consistent across the different contexts; almost two thirds of individuals always focused on the same type of information in all three social contexts.

In Part 2, 160 of the subjects that had participated in Part 1 were assorted in groups of five based on their social learning strategies, resulting in 16 groups of frequency-based learners, 8 groups of success-based learners, and 8 mixed groups (consisting of individuals with varying social learning strategies) as a control. These groups were confronted with the same interaction settings as in Part 1, again for 20 consecutive rounds, but the settings were presented in a different way (see Materials and Methods for details). Figure 1c and 1d show that individual information use was strongly correlated between Part 1 and Part 2. Subjects were consistent in both the extent to which they requested social information (Figure 1c) and the type of information that they focused on (Figure 1d). Apparently, subjects stuck to their social learning strategy for the one-month period separating Parts 1 and 2. In conclusion, the experiment provides independent confirmation for individual variation in social learning strategies and their consistency across different contexts, and it suggests that these differences are stable over longer time periods.

Here we provide a detailed analysis of the effect of group assortment with respect to social learning on the subjects' behavior in the cooperation setting (see Figure S1 for the two other types of social interaction). The cooperation setting was a social dilemma; a situation in which individuals have to choose between their own interest (defection) and the interest of the group they are in (cooperation). In our experiment, cooperation raised the payoffs of all fellow group members, but came at a cost to the cooperating individual. Accordingly, it is advantageous to be in a group of cooperators, but defection is associated with

an individually higher payoff irrespective of the behavior of the others. Also in this part, there was some random noise added to each payoff, so that it could occur that cooperation paid off better than defection (see Materials and Methods for details).

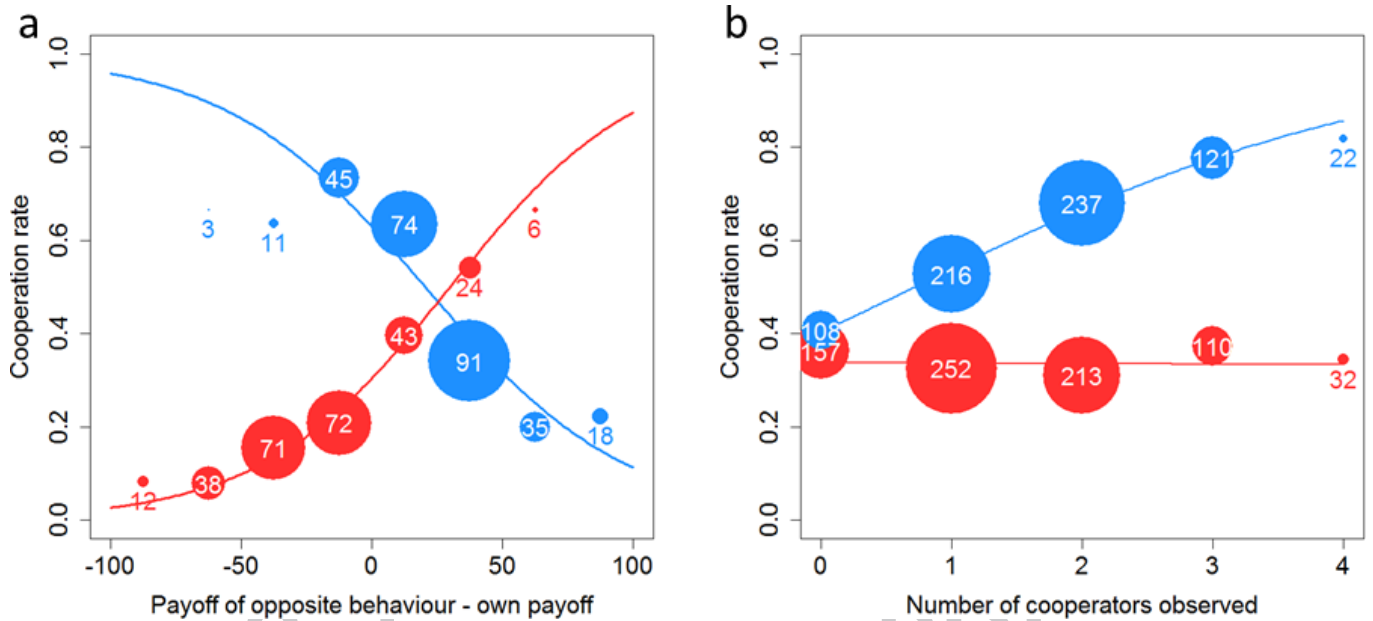
As shown in Figure 2, the group composition with regard to learning strategy had a systematic and significant effect on the level of cooperation achieved in the group (One-way ANOVA,  $F = 4.772$ ,  $P = 0.016$ ). In particular, the cooperation level was significantly higher in groups of frequency-based learners than in groups of success-based learners (Tukey-Kramer test,  $P = 0.013$ ), while the cooperation level in mixed groups (mostly composed of individuals with inconsistent learning strategies) was intermediate. Due to the higher cooperation levels, average payoffs were significantly higher in groups of frequency-based learners than in groups of success-based learners (One-way ANOVA,  $F = 5.083$ ,  $P = 0.013$ ; Tukey-Kramer test:  $P = 0.014$ ). These results strongly suggest that differences in social learning strategies affect the outcome of social interactions.

How do the observed differences in cooperation level arise? One possibility is that frequency-based learners simply have a stronger tendency to cooperate. Our data do not support this: in the first round of the interaction, when decisions were not yet influenced by social information, cooperation levels did not differ between frequency-based learners and success-based learners (respectively  $0.362 \pm 0.054$  and  $0.350 \pm 0.076$ ; Fisher's exact test,  $P = 0.839$ ). Another possibility is that the different cooperation levels are the direct result of the different social learning strategies. To investigate this in more detail, we zoom in on how different types of social information affect subsequent behavior.

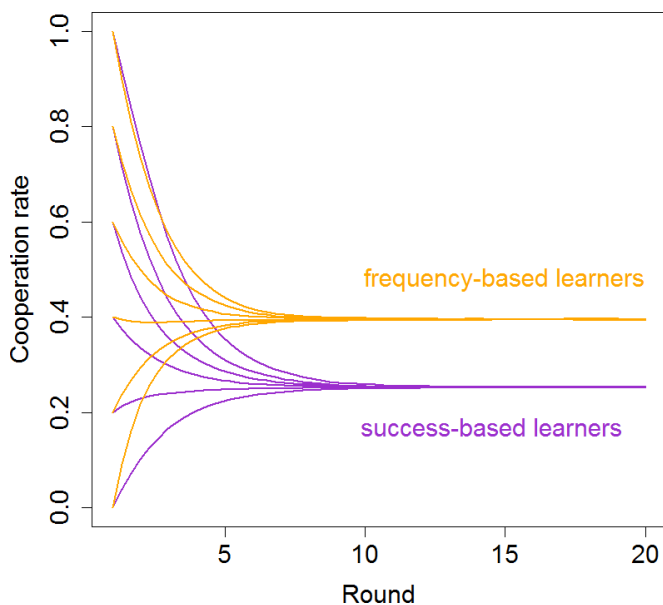
Figure 3a shows how subjects behaved after viewing success-information (both the decisions and the payoffs of two fellow group members in the previous round). Subjects were most likely to switch behavior (from cooperation to defection or *vice versa*) if they observed that others achieved substantially higher payoffs with the opposite behavior. Interestingly, this effect was equally strong for subjects that defected in the previous round and subjects that cooperated. In addition, subjects were generally conservative; if the observed payoff difference in favor of the other behavior was small, they tended not to change their behavior. Apart from this tendency to conservatism, the observed patterns are consistent with success-based learning as it is often implemented in models of cultural evolution (22, 26).

Figure 3b illustrates how subjects behaved after viewing frequency-information (the decisions of their four fellow group members in the previous round). In this case, the response to information was strongly affected by an individual's own previous behavior. After having defected in the previous round, subjects were relatively likely to switch to cooperation (35% of the cases). Interestingly, this switching rate did not depend on the social information they just viewed; it was the same irrespective of the number of fellow group members that cooperated in the previous round. In contrast, subjects who had cooperated in the previous round were responsive to the information they received. The more cooperators they observed among their fellow group members, the more likely they were to continue cooperating themselves. Although this latter pattern has an element of conformism, frequency-based learning as observed in our experiment is quite distinct from conformism as it is generally represented in models of cultural evolution (10, 25, 26). In such models, conformism is typically modelled by a symmetric S-shaped function indicating that copying a behavior becomes disproportionately more likely the more common the behavior is in the population, causing the common behavior to become even more common over time.

Could the differences in cooperation level between groups of frequency-based learners and groups of success-based learners (as shown in Figure 2) be fully explained by the response patterns to both types of information (Figure 3)? To investigate this, we



**Fig. 3. Cooperation rates after viewing frequency-information and success-information.** (a) Probability of cooperation after viewing success-information about two fellow group members, as a function of the difference between the own previous payoff and the observed previous payoffs of others (only instances where the opposite behavior was observed are included). Both after cooperation (blue circles and lines) and after defection (red circles and lines), individuals were more likely to switch their behavior if they observed that the opposite behavior had yielded a higher payoff (logistic regressions, respectively d.f. = 282,  $P < 0.001$ ; d.f. = 268,  $P < 0.001$ ). (b) Probability of cooperation after viewing frequency-information about all four fellow group members, as a function of the number of fellow group members that cooperated in the previous round. Individuals that cooperated in the previous round (blue circles) were more likely to cooperate again if they observed that more fellow group members cooperated (blue line: logistic regression, d.f. = 703,  $P < 0.001$ ). The number of observed cooperators did not have an effect on cooperation rates when individuals defected in the previous round (red circles; red line: logistic regression, d.f. = 763,  $P = 0.937$ ). In both a and b, the size of the circles (as well as the numbers inside them) represent the number of observations. Data are based on pooled results from Part 1 and Part 2 of the experiment (the patterns are similar for both Parts separately; see Figure S2).



**Fig. 4. Simulation of the effect of social learning strategy on cooperation in a social dilemma.** Change in cooperation rates over time for groups of five, containing only frequency-based learners (orange lines) or only success-based learners (purple lines). Lines represent averages over 100,000 replicate simulations. For both scenarios, all possible starting conditions with regard to the initial number of cooperators are shown. The social learning strategies used in the simulations are simplified cartoon versions of the learning rules observed in the experiment (as shown in figure 3).

implemented simplified cartoon versions of the observed learning strategies in a simulation model. In the simulations, we used

the same payoff functions (and payoff noise level) as in the experiment, and assumed that individuals are equally likely to request information as observed in the experiment. The probability of cooperating after not requesting information was also parameterized from our experimental observations. As illustrated in Figure 4, the differences in social learning rules can indeed account for the observed differences in cooperation.

## Discussion

The results of our study can be summarized in three main points. First, our study confirms with an independent experiment that individuals differ systematically and consistently in their social learning strategies. Second, we show for the first time that the differences in learning strategies are stable over a longer time period, much like aspects of personality. Third, we demonstrate that individual differences in social learning strategies can strongly affect the outcome of social interactions. In particular, groups of success-based learners reach lower levels of cooperation than groups of frequency-based learners.

Our experiment was designed to investigate the effect of social learning strategies on the outcome of social interactions. Accordingly, we consider the finding that the cooperation level achieved in groups of success-based learners is considerably lower than cooperation in frequency-based learners the main result of this study. There were no differences in cooperation between frequency-based learners and success-based learners levels in the first interaction round. This suggests that the diverging cooperation levels do not result from differences in general cooperation tendencies, but are a direct result of how the learning strategies affect behavior. This is also supported by our simulation model. Intuitively, the effect of an individual's social learning strategy on their cooperative behavior can be understood as follows. In a social dilemma, defection yields individually higher payoffs than co-



545 operation, so success-based learning is likely to lead to low levels  
546 of cooperation. Frequency-based learners are not as focused on  
547 information about payoffs and are therefore less inclined to adopt  
548 the individually better-paying option (in this case, defection).  
549 Additionally, high levels of cooperation can be sustained by a  
550 positive feedback in groups of frequency-based learners: the more  
551 fellow group members are observed to cooperate, the higher the  
552 inclination of individuals to continue cooperation themselves.

553 Although this was not the main focus of our study, we provide  
554 strong support for our earlier finding (34) that humans differ  
555 consistently in their social learning strategies. On purpose, we  
556 modified the set-up of our experiment in several ways from that  
557 of our earlier study: groups were smaller, payoffs and informa-  
558 tion cost were different, the degree of random noise on payoffs  
559 was higher, and subjects were allowed to request fewer pieces  
560 of information. Despite these differences, the vast majority of  
561 subjects in both studies consistently used one of two learning  
562 strategies, irrespective of the social context. This strongly sug-  
563 gests that individual differences in social learning strategies are  
564 a robust phenomenon. This conclusion is further strengthened  
565 by the finding that the subjects of the present study tended to  
566 use the same learning strategy in Part 2 of the experiment as  
567 in Part 1. In other words, differences in social learning strategy  
568 seem to be stable over time, at least over a period of one month.  
569 Model studies suggest that such time-stability can have important  
570 implications, e.g. for signaling intentions and for coordinating  
571 behavior within groups (36-39). Yet, such time-stability is rarely  
572 investigated in experimental studies. Our study is a first step,  
573 but experiments spanning a longer time period and specifically  
574 designed to study time-stability are required to really judge the  
575 stability of differences in social learning strategies.

576 The finding that individuals differ systematically, stably, and  
577 consistently in their learning strategies has important implications  
578 for the interpretation of empirical data, irrespective of whether  
579 these data are collected in the lab or in a field setting. For  
580 example, an interesting recent study on social learning strategies  
581 in a social dilemma in 14 Indian villages neither found support for  
582 conformism, nor for success-based learning (40). However, this  
583 conclusion is based on a statistical analysis that implicitly assumes  
584 that the underlying population is homogeneous with respect to  
585 social learning strategies. Even if conformism or success-based  
586 learning are not observed at the aggregate level, it is very well  
587 possible that the population is heterogeneous, harboring two or  
588 more coexisting social learning strategies.

589 The idea that humans differ fundamentally in the way they  
590 gather information was already suggested by Jung (41), but has  
591 received relatively little attention in modern systems of personal-  
592 ity categorization such as the Five Factor Model (41, 43). This may  
593 be an important shortcoming; if individuals differ systematically  
594 in the way they collect, interpret and respond to information,  
595 they will also differ systematically in their behavior. This insight  
596 can have important implications for the interpretation of individ-  
597 ual differences. Observed behavioral variation need not reflect  
598 differences in mental, physiological, or motivational states, but  
599 may instead result from differences in social learning strategies.  
600 Experimental studies designed to distinguish between these po-  
601 tential causes can help provide proximate explanations of how  
602 consistent individual differences in behavior come about.

603 Why should individuals differ in the way they collect and  
604 respond to social information? Are these differences perhaps  
605 'adaptive', that is, have they been shaped by (genetic or cultural)  
606 evolution? Questions like this currently play a central role in  
607 animal behavior studies (36, 44), where consistent individual  
608 differences have been described in hundreds of species across  
609 the entire animal kingdom (45, 46). Theoretical studies reveal  
610 that individual differences in social responsiveness (or 'social  
611 sensitivity') can arise through frequency-dependent selection,

612 leading to the stable coexistence of responsive types (that condi-  
613 tion their behavior on social information) and unresponsive types  
614 (that do not use information about others) (47). Differences in  
615 the use of social information may also be the result of evolution;  
616 modelling studies could shed more light on whether and how  
617 evolution could lead to such an outcome.

618 In the cooperation setting investigated in our study, groups  
619 of frequency-based learners achieved higher payoffs than groups  
620 of success-based learners. If frequency-based learning generally  
621 leads to superior payoffs, how can we explain that success-based  
622 learning still occurs in a social dilemma? This may be an ill-posed  
623 question. The fact that individuals consistently employ the same  
624 social learning strategy in different social contexts suggests that  
625 learning rules have not been tailored to perform optimally in  
626 every single context. This is in line with the view that evolution  
627 does not produce perfect behavior for every circumstance, but  
628 rather leads to the emergence of general-purpose strategies, or  
629 heuristics, that perform relatively well across the whole range of  
630 circumstances that an organism may face (48, 49). It is conceivable  
631 that frequency-based learning is superior under some circum-  
632 stances, while success-based learning is superior under other  
633 circumstances. Moreover, learning strategies might complement  
634 each other, leading to a faster spread of insights and technologies  
635 in groups harboring different learning strategies (34).

636 The link between frequency-based learning and coopera-  
637 tion has received quite some attention in the literature around  
638 the topic of 'cultural group selection'. This literature discusses  
639 the spread of cooperation through competition between groups,  
640 when individuals use conformist learning: the disproportional  
641 tendency to copy the majority behavior. Since this type of  
642 frequency-based learning reduces variation within groups relative  
643 to variation between groups, it makes selection between groups  
644 more effective. Some have argued that this increases the scope  
645 for the cultural evolution of group-beneficial traits (such as coop-  
646 eration) (10, 50-54). However, conformism itself is neutral with  
647 regard to the content of behavior – it makes it extremely difficult  
648 for any behavior, including cooperation, to spread when initially  
649 rare (25, 55). Our experiment did not consider competition be-  
650 tween groups, but rather measured the consequences of different  
651 learning strategies for the spread of cooperation within groups.  
652 Although frequency-based learning was employed by a large pro-  
653 portion of the subjects, it was quite distinct from conformism as it  
654 is usually modeled. In fact, frequency-based learning as observed  
655 in our experiment did not reduce variation within groups; it led  
656 to intermediate levels of cooperation. Also, our results strongly  
657 suggest that frequency-based learning in a social dilemma is not  
658 neutral with respect to behavior; subjects that defected in the  
659 previous round responded to information quite differently from  
660 those who cooperated. It would be interesting to develop a model  
661 of cultural group selection including both individual differences in  
662 social learning strategies and more refined versions of frequency-  
663 based learning (as observed in our experiment). It is conceivable  
664 that such a model could not only explain the evolutionary stability  
665 of cooperation (due to cultural group selection), but also the  
666 spread of cooperation when initially rare.

## 667 Materials and methods

668 A total of 200 subjects (mostly students, mean age: 22.9, 68.5% female)  
669 participated in the study in a laboratory at the University of Groningen. Part  
670 1 and Part 2 consisted of respectively ten and eight sessions of 20 subjects  
671 each. In both parts, subjects were confronted with four interaction contexts  
672 (in random order) of 20 rounds each, in groups of five. At the start of  
673 each session, subjects received written general instructions that were also  
674 read aloud by the experimenters. Before each interaction context, groups  
675 were reshuffled randomly, and subjects received specific instructions on their  
676 computer screens (see S1 for screen shots and the general instructions of  
677 both parts). After this, subjects completed a short questionnaire to ensure  
678 they had understood the payoff-structure of the following context. In Part  
679 1, decision-making was framed in a context of a choice between planting  
680 different crops on a farm. In Part 2, the context of decision-making was

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framed as investment choices in a stock market. The basic payoff structures of the contexts were the same between both parts, but the payoffs, noise on payoffs, and information cost in Part 2 were scaled with a factor 1.5 compared to Part 1 (here, values for Part 1 are given). Subjects were not aware of the identity of their group members, and were unable to see the computer screens of other participants. The experiment was run with the experimental software z-Tree (56) (code available upon request).

In each context, subjects decided between two options that remained the same in all rounds of that context (we used actual crop names (Part 1) and fictitious company names (Part 2), but here we will refer to the options as A and B). All subjects made their choice simultaneously, and were then shown the resulting payoff. Before each decision, subjects could choose to collect information about the members of their group, at a cost of 2 points. At the end of Part 2, subjects were paid in private proportional to the payoffs they had accumulated over both parts (100 points = 1 euro; mean earnings of subjects that participated in both parts: € 69.93; max earnings: € 94.30; min earnings € 50.40). We ensured that participants could not end with a negative point total, by giving them a large enough endowment at the start of the experiment. Sessions lasted for approximately 90 minutes.

In the social dilemma (see SI for other contexts), payoffs of choosing respectively A and B in Part 1 were given by  $\pi_a = 40p - 20(1-p) + \varepsilon$  and  $\pi_b = 60p + \varepsilon$ , where  $p$  denotes the fraction of subjects in the group that chose option A, and  $\varepsilon$  is a stochastic component, drawn from a normal distribution with mean 0 and standard deviation  $\sigma$  ( $\sigma = 20$ ). The one-shot version of this game has a single Nash equilibrium at  $p^* = 0$ , even though all subjects obtain

a higher payoff at  $p^* = 1$ . This shows that collective interests and individual interests are opposed to each other in this context.

Simulations were programmed in C++ (code available upon request). We tracked the cultural evolution of cooperation through 20 rounds for groups consisting either of only frequency-based learners or only payoff-based learners. In each round, individuals received payoffs for cooperation and defection as in the experiment (including noise on payoffs). Individuals used social information with a 36% probability (as in the experiment). If they did not request information, they had a 63% or 16% probability to cooperate, depending on whether they cooperated or defected in the previous round (as in the experiment). If they did request information, the probability of cooperation was determined by the logistic regressions shown in Figure 3. Success-based learners viewed two randomly chosen peers – if both these individuals had the same behavior as the focal individual in the previous round, the focal individual was assumed to stay with their previous behavior (with a probability of 1% to switch).

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