



Agency and institutional related factors and the heterogeneity of sustainability and integrated report information disclosures in Kenya

Journal:	<i>Journal of Financial Reporting and Accounting</i>
Manuscript ID	JFRA-10-2020-0305.R2
Manuscript Type:	Research Paper
Keywords:	Corporate Reporting, sustainability reporting, integrated reporting, agency theory, Institutional theory

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1. Introduction

Over the last few decades, there have been increasing attempts by international bodies such as the International Accounting Standards Board (IASB), the Global Reporting Initiative (GRI) and the International Integrated Reporting Committee (IIRC) to improve the quality of corporate reporting (see [IASB, 2018](#); [GRI, 2020](#); [IIRC, 2020](#)). These attempts are underpinned by the rationale that enhanced disclosure of information reduces the information asymmetry between managers and stakeholders, including shareholders ([Healy and Palepu, 2001](#); [Karamanou and Vafeas, 2005](#)). The 2007-2009 global financial crisis (GFC) particularly demonstrated the importance of enhanced transparency by companies, not only in terms of financial information, but also nonfinancial information.

Whereas the disclosure of financial information has a very long history, the impetus for enhanced nonfinancial information reporting developed from the recent and increasing public attention on the socially responsible behaviour of corporations and intensified in the aftermath of the GFC ([Adams, 2002](#); [de Villiers et al., 2014](#); [Barth et al., 2017](#); [Mathuva et al., 2019](#)). In response, newer reporting frameworks to supplement financial information have emerged. In particular, among others, the GRI has made substantial attempts to promote and improve sustainability reporting (SR) by developing guidance for use by companies.¹ Extant evidence demonstrates that the uptake of the GRI guidelines has been widespread across the world, including in the developing countries, with companies either publishing standalone sustainability reports or including sustainability information as part of the annual reports (see [Prado-Lorenzo et al., 2009](#); [Higgins et al., 2015](#); [Barkemeyer et al., 2015](#)).

Although the GRI has been an important and welcome development, companies' sustainability reports have been criticized as being disconnected from the financial reports as well as failing to relate sustainability initiatives to corporate strategy ([Jensen and Berg, 2012](#)). This has been argued that it creates information gaps and confusion for investors and other stakeholders in their attempt to understand the connection between strategy, financial performance, and social and environmental impacts of the company ([Jensen and Berg, 2012](#); [IIRC, 2013](#); [KPMG, 2017](#)). In an attempt to address this problem, the IIRC developed an integrated reporting framework to guide companies on how to present, in a single integrated

¹GRI describes a sustainability report as providing 'a balanced and reasonable representation of the sustainability performance of the reporting organisation including both positive and negative contributions' to sustainability concerns ([GRI, 2011, p. 3](#)).

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3 report (IR), the financial and sustainability information in a way that provides better
4 understanding of how a company creates value (IIRC, 2013; de Villiers et al., 2014; KPMG,
5 2017).² To-date, South Africa is the only country to mandate IR for listed companies (Barth et
6 al., 2017), but IR has also gained traction, with the framework or aspects of it being embraced
7 voluntarily by companies in over 70 other countries that include both developed countries
8 (e.g., UK, Netherlands, Singapore, Japan, Australia) (see de Villiers et al., 2014; Le Roux and
9 Pretorius, 2019) and developing countries (e.g., Kenya, Uganda, Mauritius, Nigeria,
10 Zimbabwe) (see Bananuka et al., 2018; Modack, 2018; Injeni et al., 2019).

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18 Despite the usefulness and growing adoption of these newer reporting frameworks, little
19 is known about the quality of sustainability reporting and integrated reporting practices of
20 companies, particularly in the context of developing countries (Frías-Aceituno et al., 2014;
21 Venter et al., 2017; Barth et al., 2017). In this regard, Rinaldi et al. (2018) call for more
22 academic research to understand the drivers, the processes and the consequences of
23 reporting. Consequently, in this paper, we attempt to contribute to the literature by examining
24 the extent of disclosure of both sustainability information and integrated report information
25 by companies listed on the Nairobi Securities Exchange (NSE) in Kenya. In addition, the
26 Kenyan context motivates an exploration of the agency-related and institutional-related
27 factors that influence each type of disclosure. More specifically, the agency-related factors
28 examined include corporate governance structures in place. The institutional-level drivers
29 include regulatory changes, reporting excellence awards and the sector in which the company
30 operates in.

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41 Examining the two disclosure types (i.e., SR and IR) is particularly important because both
42 reporting frameworks are largely voluntary. We however note increasing efforts by
43 regulatory authorities and professional accountancy bodies to encourage the adoption of the
44 two frameworks in various jurisdictions. As far as the two reporting frameworks are
45 concerned, managers have the discretion whether to adopt or not. More importantly, the
46 managers can determine what and how much information to disclose in their annual reports
47 with regard to the two frameworks.³ In this context, investigating the extent as well as the

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56 ² IR is 'a concise communication about how an organization's strategy, governance, performance and prospects,
57 in the context of its external environment, lead to the creation of value over the short, medium and long term'
58 (IIRC, 2013, p. 7).

59 ³The Companies Act (2015) requires companies to report information about environmental matters, the
60 employees of the company and social and community issues but does not provide the details of the information
to disclose. In addition, the regulatory authorities and the professional body recommend the adoption or at least

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3 drivers of the disclosures has substantial implications for regulators, business practice,
4 investors and academic researchers.
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7 Kenya is an interesting context to investigate for a number of reasons. First, although
8 there are several studies across the world analysing the drivers of SR ([Khasharmeh and](#)
9 [Suwaidan, 2010](#); [Dilling, 2010](#); [Rouf and Hossain, 2011](#); [Rashid, 2018](#)) and IR ([Ahmed Haji](#)
10 [and Hossain, 2016](#); [Steyn, 2014](#); [Adhariani and de Villiers, 2019](#)), prior literature suggests
11 that sustainability practices and reporting vary with a country's institutional factors (see
12 [Smith, 2005](#)). [Modack \(2018\)](#) and [Bananuka et al. \(2019\)](#) point to the weak legal systems, the
13 high cost of producing reports, little expertise, and lack of resources as impediments to
14 sustainability and integrated reporting in countries such as Kenya (see also [Modack, 2018](#);
15 [Bananuka et al., 2019](#)). Indeed, [Bova and Pereira \(2012\)](#) observe that Kenya is a low
16 enforcement country, and this is alluded to by [Mathuva and Chong \(2018\)](#).
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25 Second, in common with other developing countries (including in Africa), Kenya has made
26 efforts to improve corporate reporting ([World Bank, 2010](#); [Waweru et al., 2019](#)). More
27 recently, the professional accountancy body, the Institute of Certified Public Accountants of
28 Kenya (ICPAK), the Capital Markets Authority (CMA) and the NSE have encouraged listed
29 companies to embrace the SR and IR frameworks and engage in high quality sustainability
30 reporting and integrated reporting ([Injeni et al., 2019](#)). In this context, it may be argued that
31 Kenya is in transition to these new reporting frameworks and therefore it is apposite to
32 investigate how companies are responding to these initiatives.
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40 Third, as a country, Kenya is among the pioneer members of the African Integrated
41 Reporting Council (AIRC) ([IFAC, 2017](#)) which was formed to support integrated reporting in
42 African countries. In line with this, the key stakeholders in Kenya, being the ICPAK, the CMA,
43 and the NSE, have been making individual and joint efforts to improve the quality of
44 disclosure. For instance, the creation of the Financial Reporting Excellence (FiRe) award
45 which incorporate sustainability, integrated and governance information ([Mathuva et al.,](#)
46 [2017](#); [Injeni et al., 2019](#)). Finally, regulators in Kenya have made substantial drives to improve
47 reporting. For instance, the CMA adopted and implemented a Code of Corporate Governance
48 for issuers securities to the public in 2015 ([Republic of Kenya, 2015b](#)) to support effective
49 governance of companies, including enhancing the quality of corporate reporting. The Code
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59 publish information about integrated reporting. This leaves individual companies with considerable discretion
60 on what to disclose.

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3 requires the board, the audit committee, and large shareholders to play a visible role in
4 improving transparency in listed companies. In addition, Kenya revised its Companies Act
5 (2015), with one of the aims being to improve levels of transparency by companies. In this
6 case, the Act requires companies to report, not only financial information, but also to disclose
7 information about environmental matters, the employees of the company and social and
8 community issues ([Government of Kenya, 2015](#)).

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14 Taken all together, examining the disclosure of sustainability and integrated report
15 information in Kenya can help professional and regulatory bodies review the progress made
16 to date. This is useful in informing policy decisions on enhancing the quality of corporate
17 reporting and aiding to attract foreign investment through the securities exchange ([Mangena
18 and Tauringana, 2007](#)). We analyse the sustainability and integrated report disclosures using
19 self-developed disclosure scores of 53 companies listed on the NSE during the period 2010
20 through 2018. We find that companies appear to engage more in integrated report
21 information disclosure than they do with sustainability information disclosure. Moreover, we
22 find that both disclosure types have increased over time. We also find that level of disclosure
23 is a function of agency-related factors, specifically, board gender diversity, audit committee
24 independence, the presence of foreign ownership and block ownership. In addition, there is
25 evidence suggesting that the increase in the disclosures has been influenced by institutional-
26 related factors. More specifically, we establish that the promotional efforts of regulatory
27 bodies and professional bodies in Kenya through the use of reporting excellence awards
28 influence the disclosure of information, especially, IR information disclosures.

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41 Our paper contributes to literature in several ways. First, whereas most studies examine
42 either sustainability reports (e.g., [Khasharmeh and Suwaidan, 2010](#); [Dilling, 2010](#); [Rouf and
43 Hossain, 2011](#); [Rashid, 2018](#)) or integrated reports ([Ahmed Haji and Hossain, 2016](#); [Steyn,
44 2014](#); [Adhariani and de Villiers, 2019](#)), we investigate both at the same time allowing us to
45 compare the extent and drivers of the two disclosures. This approach allows us to unearth the
46 salient factors that explain the heterogeneity in disclosure as firms opt to adopt alternative
47 reporting approaches ([Nicholls, 2020](#)). Our findings that the disclosure types are influenced
48 by similar factors are interesting and inform future research. Second, we extend prior studies
49 examining sustainability reporting in Kenya (e.g., [Barako and Brown, 2008](#); [Mathuva et al.,
50 2018](#)). Whereas these studies examined the effects of factors such as company size, industry,
51 and profitability, we extend the analyses by analysing the role of agency-related factors (i.e.,
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3 corporate governance structures) and institutional-related factors (i.e., regulatory changes,
4 reporting excellence awards and sector). As far as we are aware, institutional-related factors
5 that we examine, have not been analysed in prior literature and therefore this is an
6 innovation. By examining the institutional-related factors, particularly the regulatory changes
7 and reporting excellence awards, we contribute by showing the real effects of mandatory
8 reporting as the promotional efforts of both regulatory and professional bodies in Kenya. The
9 findings showing that the reporting excellence awards have positive effects are a contribution
10 to this effect. Third, extant studies have tended to examine the adoption of integrated
11 reporting and its drivers (Rinaldi et al., 2018; Modack, 2018). We differ from these studies by
12 analysing the disclosure of integrated reporting information and the factors influencing such
13 disclosure in an African country that is transitioning to new reporting frameworks. Finally,
14 our study informs policy discussions and company practice of sustainability and integrated
15 reporting in Kenya.

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The rest of the paper is arranged as follows. Section 2 discusses the evolution of corporate reporting practices in Kenya, with particular focus on the transition from IFRS to the newer reporting frameworks. Section 3 presents the literature review and develop the hypotheses. In section 4, we discuss the research methods while section 5 presents and discusses the results. Finally, section 6 concludes the paper and provides directions for future research.

2. The evolution of corporate reporting practices in Kenya

The regulation of corporate reporting in Kenya is underpinned by the Companies Act 2015 which specifies the basic requirements for reporting. In relation to financial information, the Act requires listed companies to comply with International Financial Reporting Standards (IFRS) as adopted by ICPAK (Republic of Kenya, 2015a, Par. 638 (3, a)). The Act also requires companies to prepare a business review (Republic of Kenya, 2015a; Modack, 2018). In the business review, companies are expected to disclose information about their business, a description of the principal risks and uncertainties facing the company, a balanced and comprehensive analysis of business growth, performance and position, the main trends and factors likely to affect the future development, performance and position. In addition, the Act also calls for the disclosure of nonfinancial information about environmental matters, the employees of the company and social and community issues and an analysis using financial key performance indicators (Republic of Kenya, 2015a). However, the Act does not provide

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3 the details of the information companies should disclose, thus leaving the discretion the
4 management of the companies.
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6 The Companies Act requirements are complemented by ICPAK which has the
7 responsibility to develop and implement accounting standards (Barako, 2007). According to
8 the report on the observance of standards and codes, the ICPAK adopted the International
9 Financial Reporting Standards (IFRS) in 1998, and taking effect from 1st January 1999 (World
10 Bank, 2010). These standards are enforceable as the CMA (2002), the Companies Act of 2015
11 and the tax authority require firms to produce IFRS-compliant financial statements (World
12 Bank, 2010). According to the World Bank (2010), IFRS compliance levels in Kenya are high,
13 although not fully compliant due to implementation challenges such as the reluctance by top
14 management to fully comply as well as the weak enforcement of the standards (Bova and
15 Pereira, 2012). To encourage firms to comply with the accounting standards, ICPAK makes
16 use of the financial reporting excellence awards that were initiated in 1986 (McFie, 2010).
17 These awards are presented to companies judged as publishing the best financial reports that
18 are consistent with existing accounting standards.
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30 In addition, and in line with the rest of the world, the regulatory authorities and the
31 professional accountancy body have emphasized the adoption newer reporting frameworks.
32 In particular, companies are encouraged to publish sustainability information in line with the
33 Global Reporting Initiative (GRI) and to adopt integrated reporting as recommended by the
34 IIRC. In an attempt to encourage adoption of these new reporting frameworks, the reporting
35 of nonfinancial information, in particular environmental, social and governance information
36 (i.e., sustainability information), was added to the reporting excellence awards (McFie, 2010;
37 Mathuva, 2018). In this context, demonstrating its commitment to both financial and non-
38 financial reporting, ICPAK highlights that the objectives of the financial reporting excellence
39 awards are to promote financial reporting excellence, foster sound CG practices and enhance
40 corporate social and environmental reporting (Mathuva, 2018). Additional themes on IR were
41 incorporated in the reporting excellence checklist since 2016 to encourage disclosure of high-
42 quality information. While recommending adoption of IR, the authorities recognise that full
43 adoption will be a process, and therefore encourage companies to at least publish aspects of
44 IR information as they transition towards IR full adoption (Injeni et al., 2019). This has led to
45 listed companies making more disclosures in their annual reports, but within the context of
46 management discussions and analysis (Mathuva, 2018; Injeni et al., 2019). However, the
47 extent and drivers of disclosures in these new reporting frameworks in Kenya are unclear.
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3. Literature review and hypotheses

Our paper examines the drivers of disclosure of sustainability report and integrated report information by listed companies in Kenya. A growing body of studies examine the determinants of both sustainability report disclosures (e.g., Gao et al., 2005; Barako and Brown, 2008; Darus et al., 2009; Michelon and Parbonetti, 2012; Garcia et al., 2017; Kuzey and Uyar, 2017; Al-Shaer and Zaman, 2018; Bravo and Reguera-Alvarado, 2019) and integrated report disclosures (e.g., Frias-Aceituno et al., 2014; Vitolla et al., 2019; Manes-Rossi et al., 2020; Songini et al., 2021; Raimo et al., 2021; 2021). These studies show that the structure of boards, in particular board representation and diversity, and ownership structures are important determinants of sustainability information disclosure (e.g., Barako and Brown, 2008; Post et al., 2011; Al-Shaer and Zaman, 2018; Bravo and Reguera-Alvarado, 2019) and integrated report information disclosure (e.g., Frias-Aceituno et al., 2014; Manes-Rossi et al., 2020; Raimo et al., 2020; Nicolo et al., 2020; Raimo et al., 2021; Songini et al., 2021). Others have shown that industry sectors and social and environmental sensitivity are important influences of decisions to disclose sustainability and integrated report disclosures (e.g., Frias-Aceituno et al., 2014; Kuzey and Uyar, 2017; Nicolo et al., 2020). The impact of institutional factors, such as the legal system and culture, and political systems, on sustainability and integrated report disclosures has also been examined (e.g., Jensen and Berg, 2012; Modack, 2018; Girella et al., 2019; Bananuka et al., 2019). We extend these prior studies by focusing on the context of Kenya, a developing country that encourages the adoption of these new forms of corporate reporting.

The disclosure literature points that disclosure has both benefits and costs. Elliot and Jacobson (1994) and Healy and Palepu (2001) summarize these benefits and costs. The benefits include the correction of undervaluation of shares and reduction of information asymmetry leading to liquidity improvements and lower cost of capital. In relation to costs, the existence of agency problems may cause investors and other stakeholders to view disclosures as non-credible leading to a reduction in the company's share prices or being perceived as brainwashing. The concerns about credibility of disclosures can be more pronounced for sustainability and integrated report information because they are unaudited. The other costs are proprietary in nature, in particular, revealing competitive information, thereby reducing shareholder value, and costs related to preparation of the reports (Healy and Palepu, 2001). If the benefits outweigh the costs, companies are more likely to have

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3 incentives for greater disclosure. Such disclosure incentives would differ among companies
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5 for several reasons.
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8 In the extant literature, the decisions for disclosure have been explained using several
9 theories, including the agency theory, stakeholder theory, and institutional theory (see [Healy](#)
10 [and Palepu, 2001](#); [Waweru et al., 2019](#)). We draw from these three theories in examining the
11 motivations for disclosure of sustainability and integrated report information. Building on
12 these theories, we suggest that the motivations for listed companies in Kenya to disclose
13 greater sustainability report and integrated report information are a function of agency-
14 related factors and institutional-related factors. We discuss and develop hypotheses in the
15 following sections. Our hypotheses on agency-related factors draw from the agency and
16 stakeholder theories and those on institutional-related factors are underpinned by the
17 institutional theory.
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27 ***3.1 Agency-related factors and, sustainability and integrated information***

28 Both the agency theory ([Jensen and Meckling, 1976](#)) and stakeholder theory ([Freeman, 1984](#))
29 point to the fact that enhanced disclosure of information is a way of minimising potential
30 agency conflicts between the management of the company and stakeholders. The key and
31 contentious difference between the two theories relates to where the accountability of the
32 company lies. Whereas the agency theory argues that accountability is to shareholders, the
33 stakeholder theory argues that such accountability is to a wide range of stakeholders.
34 Stakeholders, as defined in [Freeman \(1984\)](#), include anyone or any group, that is affected by
35 or affects the achievement of a company's objectives. These stakeholders include, among
36 others, shareholders (the emphasis of agency theory), creditors, employees, local
37 communities and the public in general. According to [Mitchell et al. \(1997\)](#) and [Smith et al.](#)
38 [\(2005\)](#), the long-term survival of companies depends on the effectiveness of their dialogue
39 with all their key stakeholders, not only shareholders. Thus, we suggest that given the nature
40 of sustainability as well as integrated report information, both agency theory and stakeholder
41 theory can be applied to explain the disclosure practices in our context. On the one hand, from
42 an agency theory viewpoint, shareholders are interested in understanding how investments
43 in sustainability initiatives contribute to long-term value of the company, and their own
44 wealth (e.g., [Girella et al., 2019](#); [Raimo et al., 2021](#)). On the other hand, taking a stakeholder
45 viewpoint, stakeholders such as local communities and the public in general would be
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3 interested in understanding how companies create value within the context of the social and
4 environmental concerns (e.g., [Gray et al., 1995](#); [Adams, 2002](#)).

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7 In this context, both shareholders and other stakeholders would be interested in
8 enhanced disclosure of both sustainability and integrated report information. The
9 sustainability information would aid their understanding of the impacts of companies on the
10 social and environment, including the investments they are making to reduce any adverse
11 impact. The integrated report information would provide understanding of how the
12 investments in sustainability are related to the financial performance of the company, and
13 thus helping to clarify that the company is neither just in legitimising their operations ([Gray
14 et al., 1995](#); [Adams, 2002](#)) nor are managers just extracting wealth from shareholders
15 ([Mangena and Pike, 2005](#)). Following [Gray et al. \(1995\)](#), we argue that greater disclosure of
16 both sustainability and integrated report information by listed companies in Kenya is an
17 attempt to engage in dialogue with all stakeholders by reducing information asymmetries
18 between the company and the stakeholders. In particular, we consider the disclosures as a
19 way by which companies demonstrate to both shareholders and other stakeholders that their
20 performance is closely connected with their impacts on the social and environment within
21 which they operate.

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24 In line with established literature (e.g., [Mangena and Pike, 2005](#); [Karamanou and Vafeas,
25 2005](#); [Mangena and Taurigana, 2007](#); [Barako and Brown, 2008](#); [Frias-Aceituno et al., 2014](#);
26 [Waweru et al., 2019](#)), we identify several drivers that may have impacts on the relationship
27 between the company and its stakeholders and develop appropriate hypotheses. [Jensen
28 \(1993\)](#), [Yermack \(1996\)](#), [Michelon and Parbonetti \(2012\)](#) argue that corporate governance
29 structures play an important role in minimising the information asymmetries between the
30 company and the stakeholders. In this context, strong corporate governance structures are
31 essential in promoting better dialogue between the company and stakeholders via the
32 monitoring of the corporate reporting processes and ensuring transparency. [Karamanou and
33 Vafeas \(2005\)](#) and [Mangena and Pike \(2005\)](#) identify board and ownership structures as
34 critical in minimising agency problems between management and stakeholders.

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37 In relationship to board structures, in this paper, we consider board independence, board
38 diversity and audit committee as influencing the disclosure of sustainability and integrated
39 reporting information by listed companies in Kenya. In Kenya, the corporate governance code
40 ([CMA, 2002](#)) emphasises the role of the board of directors and its audit committee in
41 maintaining an effective system to ensure the provision of information to shareholders,
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3 stakeholders and general public. In the literature, the conventional wisdom is that
4 independent (outside) board members are better placed to improve the quality of disclosures
5 because they are not conflicted and have incentives to inform stakeholders about the
6 operations of the company (Fama and Jensen, 1983; Jensen, 1993; Waweru et al., 2019).
7 Johnson and Greening (1999) and Michelon and Parbonetti (2012) suggest that independent
8 boards are more likely to have strong stakeholder-oriented incentives and these allow them
9 to encompass the multiple needs of stakeholders. This implies that engagement with
10 stakeholders is likely stronger and more effective in companies with greater board
11 independence. As a company's disclosure policy is determined by the board of directors, we
12 expect board independence to influence disclosure policy towards enhanced disclosure of
13 both sustainability and integrated report information as a response to stakeholder
14 information needs. Prior literature provides evidence consistent with independent directors
15 leading to greater disclosure in general (e.g., Barako et al., 2006; Waweru et al., 2019),
16 sustainability information (e.g., Post et al., 2011; Liao et al., 2015; Al-Shaer and Zaman, 2016)
17 and integrated reporting (e.g., Vitolla et al., 2019; Raimo et al., 2021).

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31 In addition to board independence, the role of women on boards has been emphasized in
32 the literature and policy considerations. According to Adams and Ferreira (2009) and Post et
33 al. (2011), women directors enhance board independence and are more likely to challenge
34 groupthink decision-making tendencies leading to better outcomes. Abdullah and Valentine
35 (2009) suggest that they are also likely more stakeholder-oriented, with greater concern for
36 ethical practices and socially responsible actions. Gul et al. (2013) and Al-Shaer and Zaman
37 (2016) argue that women have the desire to be more open in building relationships and likely
38 to have incentives to engage with stakeholders better than men. Essentially, this implies that
39 they are more likely to promote greater disclosure of both sustainability information and
40 integrated report information as a way of building stronger relationships with all
41 stakeholders. Empirically, evidence suggests that gender diversity is associated with
42 transparent reporting (e.g., Krishnan and Parsons, 2008), sustainability reporting (Barako
43 and Brown, 2008; Prado-Lorenzo and Garcia-Sanchez, 2010; Post et al., 2011; Al-Shaer and
44 Zaman, 2016) and integrated reporting (Frias-Aceituno et al., 2013; Gerwanski et al., 2019;
45 Vitolla et al., 2019; Songini et al., 2021). Thus, we hypothesise the following in terms of board
46 independence and gender diversity:

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59 *H_{1a}: Board independence is positively associated with SR information disclosures*
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H_{1b}: Board gender diversity is positively associated with SR information disclosures

H_{1c}: Board independence is positively associated with IR information disclosures

H_{1d}: Board gender diversity is positively associated with IR information disclosures

Finally, the audit committee has for decades been promoted as critical for ensuring the quality of financial reporting (see [Karamanou and Vafeas, 2005](#); [Mangena and Pike, 2005](#); [Mangena and Chamisa, 2008](#); [Li et al., 2012](#); [Waweru et al., 2019](#); [Samaha et al., 2012](#)) and more recently its remit has extended to sustainability reporting ([KPMG, 2017](#); [Al-Shaer and Zaman, 2018](#); [Bravo and Reguera-Alvarado, 2019](#)) and integrated reporting ([Raimo et al., 2021](#)). Both [Mangena and Pike \(2005\)](#) and [Karamanou and Vafeas \(2005\)](#) suggest that its effects on reporting is a function of its independence and show that independence is related positively to voluntary disclosure. Other studies provide similar evidence relating to intellectual capital disclosure ([Li et al., 2012](#)) and internet reporting disclosure ([Waweru et al., 2019](#)). With specific focus on sustainability information, [Arif et al. \(2020\)](#) find that audit committee independence is associated with disclosure of sustainability information. [Raimo et al. \(2021\)](#) show that audit committee independence is positively associated with integrated reporting quality. Overall, these findings demonstrate that an audit committee whose members are independent enhance monitoring and consequently the quality of reports. Following the above discussion, we predict the following:

H_{2a}: Audit committee independence is positively associated with SR information disclosures

H_{2b}: Audit committee independence is positively associated IR information disclosures

With regard to ownership structure, [Jensen and Meckling \(1976\)](#) argue that companies with diffuse ownership will disclose more information in their reports to satisfy the information demands of the diverse shareholders. Similarly, [Martson and Polei \(2004\)](#) also suggest that companies with less concentrated shareholding (shareholders having fewer blocks of shares) are expected to disclose more information. [Reverte \(2009\)](#) supports this view, arguing, that investors with large equity shares in a company have direct access to information within the company and therefore do not demand companies to publicly increase their disclosure. [Mangena and Pike \(2005\)](#) and [Karamanou and Vafeas \(2005\)](#) find no significant between ownership concentration (referred to as block ownership). However, some studies provide evidence inconsistent with agency theory view that diluted ownership, rather than concentrated ownership enhances disclosure. These studies have shown a positive

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3 association between ownership structure and social disclosures (e.g., Saleh et al., 2010; Ntim
4 and Soobaroyen, 2013), corporate social responsibility disclosure (e.g., Mohd Ghazali, 2007;
5 Darus et al., 2009) and voluntary disclosure in general (e.g., Barako et al. 2006; Waweru et al.,
6 2019).
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11 In relation to integrated reporting, Raimo et al. (2020) find a negative relationship between
12 integrated reporting and ownership concentration, while Manes-Rossi et al. (2020) find a
13 positive relationship between government ownership and the level integrated report
14 disclosures. Both Barako et al. (2006) and Waweru et al. (2019) find, in the context of Kenya,
15 that the effects of ownership concentration (block ownership) on voluntary disclosure were
16 mainly due to foreign ownership, rather than local or domestic ownership. This implies that
17 the relationship between ownership concentration (block ownership) and sustainability
18 disclosures as well as integrated report disclosures may be moderated by the presence of
19 foreign ownership in the firm. This is consistent with prior literature suggesting that foreign
20 investors would demand greater public disclosures to reduce the information gathering costs
21 associated with investing on foreign stock exchanges (Young and Guenther, 2003; Ahearne et
22 al., 2004). Thus:
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32 *H_{3a}: Block ownership is positively associated with SR information disclosures*

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34 *H_{3b}: The presence of foreign ownership in the firm moderates the relation between block*
35 *ownership and SR information disclosures*

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37 *H_{3c}: Block ownership is positively associated with IR information disclosures*

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39 *H_{3d}: The presence of foreign ownership in the firm moderates the relation between block*
40 *ownership and IR information disclosures*
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44 **3.2 Institutional related factors and, sustainability and integrated information**

45 In relation to institutional drivers of disclosure, the institutional theory viewpoint is that
46 national pressure and incentives would impact companies' motivation, not only to adopt a
47 new reporting framework, but also to engage meaningfully with the requirements of the new
48 framework (DiMaggio and Powell, 1983; Jackson and Apostolakou, 2010; Jensen and Berg,
49 2012). In particular, the institutional context exerts pressures on companies to subscribe to
50 certain disclosure approaches (Jackson and Apostolakou, 2010; Jensen and Berg, 2012). These
51 pressures derived from regulation (coercive pressures), industry peers (mimetic pressures),
52 political forces, culture, or professional bodies (normative pressures). In the context of Kenya,
53 the requirement of the Companies Act (2015) for listed companies to report not only financial
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3 information, but also nonfinancial information about environmental matters, the employees
4 of the company and social and community issues, can be viewed as a coercive force for
5 disclosure. Whereas prior to 2015, the reporting of this information was voluntary, it became
6 a legal requirement for all listed companies, and thus it would be expected that disclosure
7 would be greater following the introduction of requirements.
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13 As the Companies Act requirements do not cover IR, we suggest that integrated reporting
14 information disclosures are likely to be influenced by the promotional efforts of the regulatory
15 and professional bodies (normative forces). In particular, the CMA, NSE and ICPAK, in 2016,
16 expanded the reporting excellence awards from only financial reporting and sustainability
17 reporting to integrated reporting to incentivise companies to improve the quality of
18 information (Mathuva, 2018; Injeni et al., 2019). Both Mathuva (2018) and Injeni et al. (2019)
19 suggest that listed companies respond to these awards and making more disclosures in their
20 annual reports, particularly within the context of management discussions and analysis.
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28 To the extent that companies are influenced by the reporting excellence awards
29 (Mathuva, 2018; Injeni et al., 2019), we expect enhanced disclosure of integrated reporting
30 information following their inclusion into the reporting excellence awards. Moreover, the
31 mere fact that regulators such as CMA, ICPAK and NSE promote IR information disclosures,
32 might compel companies to respond and comply, either to avoid being mandated to do so by
33 future regulation (as is the case for sustainability reporting) or just in anticipation of
34 regulations requiring compliance in the future. Our argument is consistent with Gray and
35 Roberts (1989). These authors found that managers are motivated by proposals or
36 recommendations of regulatory and professional bodies in their decision to voluntarily
37 disclose information because of the anticipation of potential subsequent reporting
38 requirements. Hence, we predict the following:
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47 *H_{4a}: The level of SR information disclosures is influenced by the introduction of sustainability*
48 *reporting requirements in the Companies Act 2015.*
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50 *H_{4b}: The level of IR information disclosures is influenced by introduction of integrated*
51 *reporting into the reporting excellence awards.*
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54 Finally, the sector in which a company operates can act as an important driver for its
55 motivation to adopt a reporting framework and/or to enhance disclosure as required by that
56 reporting framework. We present two arguments for this. First, from the perspective of the
57 institutional theory, companies would copy or mimic disclosure practices of their industry
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3 peers, to the extent that those peers' disclosures are viewed as best practice (DiMaggio and
4 Powell, 1983; Jackson and Apostolakou, 2010; Jensen and Berg, 2012). For instance, Dye and
5 Sridhar (1985) demonstrate that voluntary disclosure by some companies provokes other
6 companies in the same industry to make similar or related disclosures. Barako et al. (2006)
7 find, in the context of Kenya, that the sector in which the company operates is associated with
8 the level of voluntary disclosure.
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15 Second, some industries, due to the nature of their operations, are in general under
16 pressure to report more information to demonstrate their legitimacy in the eyes of
17 stakeholders. For instance, companies in the manufacturing, mining, construction and energy
18 sectors generally face greater demands, particularly from environmental pressure groups, the
19 media and politicians, for social and environmental information given the impacts they have
20 on society and the environment (Adams, 2002; Gao et al., 2005; Dagiliene and Nedzinskiene,
21 2018). Such public attention or scrutiny may force companies to respond with enhanced
22 disclosure to demonstrate their legitimacy and wade off bad public attention. This can be
23 achieved by increasing the level of sustainability information as well as publishing a high-
24 quality integrated report information to demonstrate how the company's strategy and
25 performance clearly relate to the impacts of the company's operations.
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35 Empirically, there is evidence to show that companies that operate in such sectors as
36 manufacturing, construction, mining and energy (often referred to as sensitive sectors)
37 provide greater disclosures than other sectors as an attempt to reduce scrutiny or criticisms
38 (e.g., Dennis et al., 2015; Botha and Middelberg, 2016; Garcia et al., 2017). With specific focus
39 on IR information disclosures, Marrone and Oliva (2019) find that companies operating in
40 highly polluting sectors report information that is closely aligned with the integrated
41 reporting framework. Nicolo et al. (2021) examine state-owned enterprises and find that
42 compliance with integrated framework requirements was greater for companies with greater
43 social and environmental impacts. These findings suggest that companies in sensitive sectors
44 are likely provide better quality integrated information than others.
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54 Following the above arguments, we suggest that companies in sensitive sectors would not
55 only independently enhance their disclosures, but they are also more likely to mimic the best
56 practice of the other sensitive sector companies to avoid being singled out by criticisms. Thus:
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H_{5a}: Companies operating in sensitive sectors (manufacturing, construction and energy sectors) are more likely to provide greater level of SR information disclosures.

H_{5b}: Companies operating in sensitive sectors (manufacturing, construction and energy sectors) are more likely to provide greater level of IR information disclosures.

4. Methodology

4.1 Sample of the study

Our sample is drawn from listed companies on the Nairobi Securities Exchange (NSE). The study period begins in 2010 through to 2018 to allow for an examination of how sustainability and integrated report information has evolved over time, since the time the IIRC was launched (IIRC, 2010). This is also the year when the GRI signed an MOU with the UN Global Compact (UNGC) to integrate the UNGC's 10 principles and then included the issues in the SR guidelines (GRI, 2019). As of 31 December 2019, there were 66 listed companies on the NSE. We eliminated four and nine companies that were suspended from trading and that had incomplete data, respectively. The resultant sample is as detailed in Table 1.

[Insert Table 1 about here]

4.2 Empirical strategy and model

4.2.1 Development and scoring of corporate reporting indices

To construct the disclosure score, and consistent with earlier works (e.g., Marston and Shrides, 1991; Mangena and Pike, 2005; Mangena and Tauringana, 2007), we employ disclosure indices: SR Score and IR Score. We first develop a checklist based on the guidelines issued in the GRI G4 framework (GRI, 2013) (for SR Score) and the IIRC's IR framework (IIRC, 2013) (for IR Score). The total number of items generated from this exercise is 63 disclosure items for the SR score and 47 disclosure items in the IR Score. The checklists for the two indices are presented in Appendix 1.

We then collect annual reports of the listed companies and, using the checklists, score the annual reports using content analysis. In our scoring, we use an unweighted scoring approach,

where for each item, a company is awarded a “1” if the disclosure item is present and “0” if it is not (Mangena and Pike, 2005; Barako et al., 2006; Mathuva et al., 2017). The rationale for using unweighted indices is twofold. First, it avoids the subjectivity associated with attaching weights to disclosure items (Bravo et al., 2009). Second, Mangena and Pike (2005) show that the use of weighted or unweighted scores in understanding the drivers of disclosure leads to the similar results.⁴

The total disclosure score was computed by dividing the actual disclosure score (all the ones) by the total possible disclosure score (63 or 47 as relevant) for each company. The formula used is as follows:

$$Discl_Score_{it} = \frac{\sum_{t=1}^n Actual\ Disclosure\ Items}{\sum_{t=1}^n Total\ Disclosure\ Items}$$

Discl_Score can be either *SR Score* or *IR Score* as relevant. The scoring process was undertaken independently by two well-trained assistants. The first author then randomly selected an average of 20 annual reports in each year and independently scored these reports following the same process as the two assistants. To confirm the reliability of the scores in each disclosure index, a Cronbach’s scale reliability coefficient was then calculated. In all cases, the Cronbach’s alpha is greater than 0.90 implying a higher degree of inter-item reliability of the indices (Taber, 2018).⁵

4.2.2 Empirical model

To test the hypotheses, we employ the following main models.

$$SR\ Score_{it} = \beta_0 + \beta_1 Bind_t + \beta_2 Gender_t + \beta_3 ACInd_t + \beta_4 Block_t + \beta_5 DForOwn_t + \beta_6 Block * DForOwn_t + \beta_7 ComAct2015_t + \beta_8 Sector_t + \sum \beta_k Controls_t \quad (1)$$

$$IR\ Score_{it} = \beta_0 + \beta_1 Bind_t + \beta_2 Gender_t + \beta_3 ACInd_t + \beta_4 Block_t + \beta_5 DForOwn_t + \beta_6 Block * DForOwn_t + \beta_7 ExcelAward2016_t + \beta_8 Sector_t + \sum \beta_k Controls_t \quad (2)$$

⁴ Mangena and Pike (2005) use both unweighted scores and weighted scores based on the ratings of investment analysts.

⁵ We also carried out a simple correlation of the scores from the three scorers and find that the scores among the scorers were very highly correlated.

All variables are as defined in [Table 2](#).

[Insert [Table 2](#) about here]

We control for other variables that are known to impact the decision to disclose information. In particular, we include company size (natural log of total assets) ([Frias-Aceituno et al., 2014](#); [Garcia-Sanchez et al., 2013](#); [Marrone and Oliva, 2020](#); [Nicolo et al., 2021](#)), profitability (Return on assets) ([Frias-Aceituno et al., 2013, 2014](#); [Marrone and Oliva, 2020](#); [Manes-Rossi et al., 2020](#)) and leverage ([Mangena and Pike, 2005](#); [Mangena and Tauringana, 2007](#); [Waweru et al., 2019](#)). We also control for the formal adoption of integrated reporting (IR Adoption) using a dummy variable 1 if formally adopted IR, and 0 otherwise. The rationale for this variable is to capture the fact that those companies that have formally adopted may provide greater disclosures than those that have not.

We run the analyses by employing panel data models as our dataset is both cross-sectional and time-series. In making the decision as to which panel model to use, we considered the fixed effects model, the random effects model and the generalized estimation equations (GEE). We concluded that the fixed effects model is inappropriate for two reasons. First, some of our important variables are time invariant [i.e., the Companies Act 2015 disclosure requirements (*ComAct2015*); the inclusion of IR into the reporting excellence awards (*ExcelAward2016*); and Sensitive Sector (*Sector*)], and second, a Hausman test also indicated that the random effects model fits the data better than fixed effects model. However, as [Liang and Zeger \(1986\)](#) show, while both the random effects and GEE models can be employed for our data, the GEE estimates are more robust and consistent and less subject to instability and convergence problems. Thus, in our main analyses, we employ the GEE models, whilst we use the random effects in our robustness tests.

5. Results and discussion

5.1 Descriptive statistics

The descriptive statistics of the disclosure scores are reported in [Table 3](#). Panel A reports the disclosure scores at the aggregate level. In Panel B, we show disclosures on a yearly basis for trend analysis. In Panel C, we provide independent t-tests comparing sustainability

disclosures pre-and post-Companies Act requirements as well as comparing IR disclosures pre-and post-Reporting Excellence Awards. Our rationale for this is to understand whether there are any differences between the periods. We also compare in Panel C, the disclosures of IR adopters and non-adopters.

[Insert [Table 3](#) about here]

Panel A shows that the mean (median) SR disclosure score is 68.9% (68.4%) compared to 30.4% (25.5%) for the SR disclosure score. This suggests that the IR disclosures are substantially more than SR disclosures. In terms of trends, Panel B shows that both disclosure types have increased over time. However, we observe a greater increase in SR disclosures from 25.3% in 2010 to 36.3% in 2018 (a 4.2% increase) compared to integrated report disclosures that increased from 58.8% to 77.6% in the same period (a 31.9% increase).

To provide additional insights into the disclosures, we test whether the disclosures differ in different periods. In particular, we test whether SR disclosures increased following the introduction of the Companies Act 2015 requirement to disclose nonfinancial information about environmental matters, the employees of the company and social and community issues. We also test whether IR disclosures improve following the decision to include them into the Reporting Excellence Awards. Finally, we test whether there are differences in SR and IR disclosures between companies that formally adopted integrated reporting and those that did not. The results are in [Table 3](#), Panel C. The results indicate that the SR disclosures improved significantly following the introduction of mandatory disclosure in the Companies Act ($p > 0.012$). Similarly, IR disclosures also increased following the integration of integrated reporting in the Excellence Reporting Awards. The implication of these results is that regulatory pronouncements as well as the promotional efforts of the regulatory bodies and professional bodies are having the desired effects. Finally, Panel C indicates that for both SR and IR disclosures, companies that formally adopted integrated reporting have higher disclosures. This suggests that the adoption of integrated reporting leads to better information being made available to users of financial reports.

In [Table 4](#), we provide descriptive statistics for the independent variables.

[Insert [Table 4](#) about here]

The table indicates that board independence in listed companies is about 68.6% and the proportion of women on the board (gender diversity) is about 19.5%, suggesting that gender diversity in Kenya is low. Audit committee independence is 52.9%, suggesting that these committees include executive members. Block ownership is 33.7% consistent with [Waweru et al. \(2019\)](#). The table also indicates that the mean company size is \$748.42 million⁶, and the performance (return on assets) of the companies is 3.5%. The leverage ratio is very high at 60.9% indicating that the companies rely on debt financing than they do on equity.

5.2 Regression results

As discussed in [Cooke \(1998\)](#), it is important to assess whether the dependent variable is normally distributed in disclosure regressions. We assessed our disclosure scores for normality violations. Whilst the violations, are not extreme, we follow [Cooke \(1998\)](#) and transform both dependent variables using normal scores. [Cooke \(1998\)](#) proposed the normal scores method as the most appropriate in transforming disclosure datasets. Following this process, we run correlations among the independent variables and inspect whether our variables are not highly correlated. These are reported in [Table 5](#).

[Insert [Table 5 about here](#)]

As can be observed, the highest correlation coefficient is 0.531 between company size (total assets) and leverage, which is well below 0.8, implying that multicollinearity is not a serious problem among the predictor variables ([Marquardt, 1970; Vu et al., 2015](#)). We perform multivariate analyses to establish the significant drivers of each reporting framework. The results of the generalized estimations equations in [Table 6](#).

[Insert [Table 6 about here](#)]

For each disclosure score, we run three models. Models 1 to 3 relate to the SR Score, while Models 4 to 6 relate to the IR Score. For each score, we first run the analyses excluding the presence of foreign ownership and the interaction between foreign ownership and block ownership (Models 1 and 4). Next, we include foreign ownership (Models 2 and 5) and finally,

⁶ Companies in Kenya Report in Ksh. Once we applied the statistics, we converted figures from Ksh. to \$ using an average rate of \$1 = Ksh.100.

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3 we introduce the interaction (Models 3 and 6). We include the models of the two scores in a
4 single table to allow easier comparison of the results between the two. In comparing, we want
5 to understand whether these are influenced by the same or similar factors. As Table 6 shows,
6 the results are generally consistent between the two scores, although with some variations.
7 We discuss the results in line with our hypotheses sections.
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13 14 5.2.1 Governance factors and, sustainability and integrated information

15 In Section 3.1, we drew from both the agency and stakeholder theories and argued that there
16 is information asymmetry between managers and stakeholders, including shareholders. We
17 suggested that both shareholders and other stakeholders would be interested in
18 understanding how companies create long-term value within the context of their
19 environment. We also argued that corporate governance structures are important in
20 minimising information asymmetries between the company and all its stakeholders.
21 Consequently, we specified six hypotheses for each disclosure score relating to the relation
22 between corporate governance structures and information disclosures.
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30 In Hypotheses 1, we suggested that board independence and gender diversity are
31 positively associated with SR disclosures (Hypotheses 1a and 1b) and IR disclosures
32 (Hypotheses 1c and 1d). Table 6 shows that in both the SR and IR models, the coefficients of
33 board independence (*BIND*) are not significant. Thus, both Hypotheses 1a and 1c are rejected,
34 suggesting that board independence does not lead to better SR and IR disclosures. Our results
35 are also inconsistent with Barako et al. (2006) and Waweru et al. (2019). They are contrary
36 to the agency theory viewpoint that boards of directors, in particular outside directors, have
37 responsibility for the disclosure policy (Healy and Palepu, 2001; Michelon and Parbonetti,
38 2012). This implies that outside directors may not be able to monitor managers effectively
39 and promoting the interests of stakeholders as suggested by both the agency theory and
40 stakeholder theory. One explanation for our results is that whereas Barako et al. (2006) and
41 Waweru et al. (2019) examined voluntary (mainly financial) disclosures, our focus is on the
42 new reporting framework, that is, sustainability and integrated reporting. In this context,
43 outside board members may just be unfamiliar with these types of disclosures, and thus
44 affecting their ability to monitor these disclosures.
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56 Interestingly, we find that gender diversity (*Gender*) is positively and significantly
57 related to both SR and IR disclosures at the 5% level or better. Both Hypotheses 1b and 1d
58 are, thus accepted. These results are consistent with other SR studies (e.g., Barako and Brown,
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2008; Post et al., 2011; Al-Shaer and Zaman, 2016) and IR studies (e.g., Frias-Aceituno et al., 2013; Gerwanski et al., 2019; Vitolla et al., 2019), suggesting that having more women on the board has value for sustainability and integrated reporting information. This is consistent with the agency theory literature (see Adams and Ferreira, 2009; Post et al., 2011) that argues that gender diversity enhances board independence and its ability to monitor managers. They are also supporting the stakeholder theory viewpoint that women board members would encourage better engagement with stakeholders (Abdullah and Valentine, 2009). Thus, to the extent that the provision of greater disclosures is an attempt to improve dialogue with stakeholders (Gray et al., 1995; Adams, 2002), these results support the notion that women have more desire to build enhanced relationships with stakeholders than men (Gul et al., 2013; Al-Shaer and Zaman, 2016).

Our Hypotheses 2a and 2b focus on the role of the audit committee. In particular, we posited that audit committee independence (*ACInd*) has positive effects on SR disclosures (Hypothesis 2a) and IR disclosures (Hypothesis 2b). We find that whereas, the coefficient of *ACInd* is positive and significant at 5% or better for SR disclosures, it is not significant for IR disclosures. Thus, we accept Hypothesis 2a and reject Hypothesis 2b, supporting the agency theory argument that the independence of audit committee members enhances monitoring of managers leading to better sustainability reporting. Our results for SR disclosures are consistent with several other studies (e.g., Arif et al., 2020) and other voluntary disclosure studies (e.g., Mangena and Pike, 2005; Karamanou and Vafeas, 2005; Li et al., 2012). Regarding IR disclosures, our results indicating no relationship with audit committee independence (Hypothesis 2b) are not consistent with Raimo et al. (2021) who reports positive effects of audit committee independence on IR adoption. However, we note that Raimo et al. (2021) examine adoption rather than the level of disclosures. It may be possible that the results are due to the independent audit committee members not being familiar with integrated reporting disclosures given that IR is a new concept of reporting. This may be compromising their ability to monitor managers and therefore, does not support agency theory.

Finally, we also hypothesised that block ownership would be positively related to SR disclosures (Hypothesis 4a) and IR disclosures (Hypothesis 4c). Following the findings of Barako et al. (2006) and Waweru et al. (2019), in the context of Kenya, we also posited that the effects of block ownership on SR disclosures (Hypothesis 4b) and IR disclosures (Hypothesis 4d) are moderated by the presence of foreign ownership. In relation to block ownership, we find that the relationship with SR disclosures is not significant, thus we reject

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3 Hypothesis 4a. These results are inconsistent with other similar studies reporting a positive
4 and significant relationship with sustainability reporting (e.g., Mohd Ghazali, 2007; Darus et
5 al., 2009; Saleh et al., 2010; Ntim and Soobaroyen, 2013). In contrast, we accept Hypothesis
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7 4c about the positive relationship between block ownership and IR disclosures. The
8 coefficient of block ownership is positive and significant at the 5% level or better, consistent
9 with Raimo et al. (2020). These findings, which are partially in line with the agency theory,
10 suggest that large shareholders demand enhanced integrated report information than
11 sustainability information. A possible explanation is that IR disclosures are more informative
12 as they help shareholders understand how long-term value is created within the context of
13 the company's operating environment. Moreover, these disclosures could be seen as aiding
14 the ability of large shareholders to monitor and ensure that managers do not act in their own
15 interest at the expense of company value. Such understanding cannot be generated from
16 enhanced sustainability information alone. In testing Hypotheses 4b and 4d, we find that in
17 both cases the coefficient of the interaction term ($Block \times DForOwn$) is not significant, thus
18 both hypotheses are rejected. This suggests that the effects of block ownership are not
19 moderated by the presence of foreign ownership. Hence, we conclude that it does not matter
20 whether the large shareholders are foreign or local, they both find value (little value) in IR
21 (SR) disclosures in monitoring managerial actions.
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36 5.2.2 Institutional related factors and, sustainability and integrated information

37 We also argue that SR and IR disclosures in listed Kenyan companies could be driven by the
38 requirements of the companies Act 2015 (Hypothesis 5a) and/or the promotional efforts of
39 regulatory and professional bodies (Hypothesis 5b). In relation to Hypothesis 5a, Table 6
40 shows that the coefficient of $ComAct2015$ is positive but not significant, rejecting the
41 hypothesis. This implies that the introduction of a requirement for listed companies to publish
42 sustainability information in the Companies Act 2015 did not change company SR reporting
43 practices. This is inconsistent with the institutional theory which suggests that coercive
44 pressures, such as changes to legal requirements, would influence company disclosure
45 practices (DiMaggio and Powell, 1983; Jackson and Apostolakou, 2010; Jensen and Berg,
46 2012). However, our results showing no significant relationship between SR and the
47 introduction of the Companies Act 2015 may not necessarily mean that companies are not
48 responding to the requirements. It is possible that by the time the requirement was
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3 incorporated into the Act in 2015, companies had already responded to the forthcoming
4 regulation (see [Gray and Roberts, 1989](#)).

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8 In relation to IR disclosure, we observe that the inclusion of integrated reporting into
9 the reporting excellence awards had positive effects. The coefficient of *ExcelAward2016* is
10 highly significant and positive at the 1% level or better. Thus we accept Hypothesis 5b. Our
11 results are consistent with the institutional theory. In this context, companies appear to
12 respond to normative pressures to engage with integrated reporting. They also support
13 [Mathuva \(2018\)](#) and [Injeni et al. \(2019\)](#) who suggested that companies do respond to
14 reporting-excellence awards by improving their disclosures. This implies that the
15 promotional efforts of CMA, ICPAK and NSE are gaining traction. The alternative explanation
16 for our results, as documented by [Gray and Roberts \(1989\)](#), and also in line with the
17 [institutional theory](#), is that companies are already anticipating future regulation on integrated
18 reporting (as happened with sustainability reporting), and thus taking the decision to engage
19 with the process voluntarily.

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22 We also hypothesised that certain industrial sectors, in particular, the manufacturing,
23 construction and energy are likely to be motivated to increase both SR disclosures
24 (Hypothesis 6a) and IR disclosures (Hypothesis 6b). The coefficient of the Sector is positive
25 and significant at the 1% level or better for SR disclosures and at the 5% level or better for IR
26 disclosures. Thus, we accept both Hypotheses 6a and 6b. Our results are consistent with other
27 prior sustainability studies (e.g. [Dennis et al., 2015](#); [Botha and Middelberg, 2016](#); [Garcia et al.,](#)
28 [2017](#)) and integrated reporting studies (e.g., [Marrone and Oliva, 2019](#)). Potentially, this
29 practice is motivated by the desire to (i) reduce political costs or scrutiny ([Adams, 2002](#); [Gao](#)
30 [et al., 2005](#)) and/or (ii) be aligned with similar companies ([Dye and Sridhar, 1985](#)). This can
31 be attributed to companies mimicking others in the same or similar industry as suggested by
32 the institutional theory ([Jackson and Apostolakou, 2010](#); [Jensen and Berg, 2012](#)).

51 52 5.2.3 Control variables

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54 In relation to our control variables, Table 6 indicates, consistent with prior literature that
55 company size is positively related to both SR and IR disclosures at the 1% level or better.
56 However, profitability and leverage are not significant. Lastly, as expected, the dummy
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3 variable, IR Adoption, is highly significant and positive at 1% or better, suggesting that
4 companies that have formally adopted integrated reporting provide SR and IR disclosures.
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10 **5.3 Additional analyses**

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12 In this section, we carry out additional analyses to test the robustness of our findings. First, in
13 our main analyses, we run the regressions using the GEE model. In this section we re-run the
14 regression using the random effects model. The results, as reported in [Table 7](#) remain similar
15 to those in [Table 6](#).
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19 [Insert [Table 7](#) about here]
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22 Second, we also run a battery of additional analyses for which we do not tabulate the results,
23 but they are available upon request. The results in [Tables 6](#) and [7](#) are based on disclosure
24 scores that were transformed to normal scores. We re-run the regressions with the
25 untransformed disclosure scores and our results are unchanged. Additionally, we include
26 additional variables for board size, audit committee size, price-to book ratio, Big-4 auditors
27 as well as replacing return on assets with return on equity. All the results hold. We also re-
28 run by replacing our sector variables with the different industrial sectors (see [Table 1](#)) and
29 our results show that manufacturing, construction and energy are still positively related to
30 disclosure scores. These additional analyses suggest that our results are robust.
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41 **6. Conclusion**

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43 In this study, we set out to examine the level of disclosures over time relating to sustainability
44 and integrated report information of companies listed on the NSE in order to understand how
45 companies are embracing the newer reporting frameworks. This comprehensive
46 investigation of corporate disclosures aids understanding of how companies are gradual
47 transitioning to newer reporting frameworks. It also helps to understand whether the
48 promotional efforts of regulatory authorities and professional bodies in Kenya are achieving
49 intended outcomes. We also extend the analyses to examining the agency-related factors (i.e.,
50 corporate governance structures) and institutional-related factors (i.e., regulatory changes,
51 and reporting excellence awards) that influence each type of disclosure.
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3 We find several interesting results. We find that the listed companies report
4 substantially more IR related information than sustainability information. However, the
5 growth in disclosures is greater in sustainability reporting increasing than integrated report
6 information. This suggests that the efforts of the regulatory bodies and professional bodies in
7 promoting these new reporting frameworks are having some effects. Moreover, we find
8 significant variations in both disclosure types. We find that both agency-related factors and
9 institutional-related factors influence the variations. In particular, we find that board gender
10 diversity, audit committee independence and the presence of foreign ownership have positive
11 effects on SR disclosures. In relation to the IR disclosures, our results also show that board
12 gender diversity, audit committee independence and block ownership have positive effects
13 on IR disclosures. We also find that whereas the Companies Act 2015 has little effects on
14 sustainability reporting, the reporting excellence awards have significant effects. Thus,
15 overall, the results demonstrate the similar factors influence both disclosures, and more
16 importantly, the promotional efforts of regulatory bodies and professional bodies appear to
17 have some effects.
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30 Our paper contributes to those studies examining sustainability reports or integrated
31 reports separately. We differ by examining the two types together and comparing whether
32 they are influenced by the same or similar drivers. Our findings that the factors affecting these
33 disclosure types are similar are interesting and inform future research. We extend
34 sustainability reporting studies in Kenya by providing evidence on the effects of corporate
35 governance structures and regulatory changes, reporting excellence awards and sector. As far
36 as we are aware, no study has yet to examine institutional-related factors at the individual
37 country-level, and therefore our study is an innovation. Moreover, as opposed to examining
38 the adoption of integrated reporting, we examined the level of IR disclosures and the related
39 drivers. We do not examine whether firms benefit from improvements in IR and SR
40 disclosures. Thus, future research could consider the share valuation effects of enhanced IR
41 and SR disclosures. Such understanding could encourage firms to enhance their disclosures.
42 Finally, our study also offers important implications for policy and practice relating to
43 sustainability and integrated reporting in Kenya. The results showing that companies respond
44 to the promotional efforts of regulatory and professional bodies are significant. They
45 demonstrate that their efforts are achieving outcomes and must be maintained or intensified.
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3 Our study is not without limitations. First, the study is country-specific, and therefore
4 the results may not extend to other contexts. However, we believe our study is appropriate
5 given the phenomenon under investigation and the fact that there are some unique features
6 in Kenya, for instance, the Companies Act requirements and the reporting excellence awards.
7
8 Future studies could consider other contexts or alternative a global sample. **Second, this study**
9 **has used an unweighted approach in scoring the disclosures, thus suggesting that all items are**
10 **of equal importance. It is possible that firms report those items that are more important.**
11 **While previous disclosure studies (e.g., Mangena and Pike, 2005) show no differences in**
12 **results of weighted and unweighted scores, future research can still consider using a weighted**
13 **index. Third,** a more qualitative approach could be taken to explore the factors through
14 interviews with the managers of sampled firms. Further, given the initiatives undertaken by
15 the AIRC and stakeholders in various countries in Africa, additional studies are required to
16 understand cross-country and other economic factors that influence transitioning to newer
17 reporting frameworks. Finally, further research can be carried out on the incentives of
18 companies adopting newer reporting.
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Appendix 1: Construction of disclosure indices: Checklist of disclosure items

<i>I: Sustainability information checklist</i>	<i>II: Integrated report information checklist</i>
2000 to date:	December 2010 to date:
<i>Economic</i>	<i>Content elements only:</i>
<ul style="list-style-type: none"> • Economic Performance • Market Presence • Indirect Economic Impacts • Procurement Practices • Materials 	<i>Organizational overview</i>
<i>Environmental</i>	<ul style="list-style-type: none"> • Organization's mission and vision
<ul style="list-style-type: none"> • Energy 	<ul style="list-style-type: none"> • Culture, ethics and values
<ul style="list-style-type: none"> • Water 	<ul style="list-style-type: none"> • Ownership and operating structure
<ul style="list-style-type: none"> • Biodiversity 	<ul style="list-style-type: none"> • Principal activities and markets
<ul style="list-style-type: none"> • Emissions 	<ul style="list-style-type: none"> • Competitive landscape and market positioning
<ul style="list-style-type: none"> • Effluents & Waste 	<ul style="list-style-type: none"> • Position within the value chain
<ul style="list-style-type: none"> • Products & Services 	<ul style="list-style-type: none"> • Key quantitative information (employees, revenues and countries)
<ul style="list-style-type: none"> • Compliance 	<i>External environment</i>
<ul style="list-style-type: none"> • Transport 	<ul style="list-style-type: none"> • Legal
<ul style="list-style-type: none"> • Overall environmental expenditure 	<ul style="list-style-type: none"> • Commercial
<ul style="list-style-type: none"> • Supplier Assessment 	<ul style="list-style-type: none"> • Social
<ul style="list-style-type: none"> • Grievance Mechanism 	<ul style="list-style-type: none"> • Environmental
<i>Social</i>	<ul style="list-style-type: none"> • Political
<ul style="list-style-type: none"> • Employment 	<i>Governance</i>
<ul style="list-style-type: none"> • Labour/management relations 	<ul style="list-style-type: none"> • Organization's leadership structure including skills and diversity
<ul style="list-style-type: none"> • Occupational health and safety 	<ul style="list-style-type: none"> • Specific Processes used to make strategic decisions
<ul style="list-style-type: none"> • Training and education 	<ul style="list-style-type: none"> • Actions to monitor strategic direction
<ul style="list-style-type: none"> • Diversity and equal opportunity 	<ul style="list-style-type: none"> • Organization's culture, ethics and values
<ul style="list-style-type: none"> • Equal remuneration for women and men 	<ul style="list-style-type: none"> • Governance practices that exceed legal requirements
<ul style="list-style-type: none"> • Supplier assessment for labour practices 	<ul style="list-style-type: none"> • The responsibility those charged with governance
<ul style="list-style-type: none"> • Labour practices grievance mechanisms 	<ul style="list-style-type: none"> • How remuneration and incentives are linked to value creation
<ul style="list-style-type: none"> • Investment 	<i>Business model</i>
<ul style="list-style-type: none"> • Non discrimination 	<ul style="list-style-type: none"> • Key Inputs
<ul style="list-style-type: none"> • Freedom of association and collective bargaining 	<ul style="list-style-type: none"> • Business activities
<ul style="list-style-type: none"> • Child labour 	<ul style="list-style-type: none"> • Outputs
<ul style="list-style-type: none"> • Forced or compulsory labour 	<ul style="list-style-type: none"> • Outcomes (Positive and negative)
<ul style="list-style-type: none"> • Security practices 	<ul style="list-style-type: none"> (i) Internal (employee morale, reputation, revenues, cashflows)
<ul style="list-style-type: none"> • Indigenous rights 	<ul style="list-style-type: none"> (ii) External (tax payments, customer satisfaction, brand loyalty)
<ul style="list-style-type: none"> • Assessment 	<ul style="list-style-type: none"> • A diagram highlighting key elements of Business model
<ul style="list-style-type: none"> • Supplier human rights assessment 	<ul style="list-style-type: none"> • Logical narrative flow of the business
<ul style="list-style-type: none"> • Human rights grievance assessment 	
<ul style="list-style-type: none"> • Local communities 	

I: Sustainability information checklist

- Anti-corruption
- Public policy
- Anti-competitive behaviour
- Compliance
- Supplier assessment for impacts on society
- Grievance mechanisms for impacts on society
- Customer health and safety
- Product and service labelling
- Marketing communications
- Customer privacy
- Compliance

II: Integrated report information checklist

- Critical stakeholders and other dependencies

IV: CG: Governance (CMA/OECD)

- The financial and operating results of the company.
- Company objectives and non-financial information.
- Major share ownership, including beneficial owners, and voting rights.
- Remuneration of members of the board and key executives
- Information about board members, including their qualifications, the selection process, other company directorships and whether they are regarded as independent by the board.
- Related party transactions.
- Foreseeable risk factors.
- Issues regarding employees and other stakeholders.
- Governance structures and policies, including the content of any corporate governance code or policy and the process by which it is implemented.

Risks and opportunities

- Specific source of risks and opportunities
- Organization's assessment of the likelihood and impact of risk
- Steps being taken to manage key risks
- Materiality

Strategy and resource allocation

- Organization's short-, medium- and long-term strategic objectives
- Strategies in place to achieve those strategic objectives
- Resource allocation plans to implement the strategy
- Method of measuring achievements and target outcomes
- Differentiation and advantage and enable it create value
- Stakeholder engagements

Performance

- Quantitative indicators with respect to targets, risks and opportunities
- Organization's effects on the capitals
- The state of key stakeholder relationships and responses to their needs
- Linkages between past, current performance and future outlook
- Key performance indicators

Outlook

- Expectations about the external environment in the short, medium and long term
 - How those expectations will affect the organization
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I: Sustainability information checklist

II: Integrated report information checklist

- Organization readiness to respond to critical challenges that are likely to arise
 - Management of key relationships
 - Projections and a summary of related assumptions
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Source: IIRC (2010), and GRI (Global Reporting Initiative, 2013).

Table 1: Sample Selection

<i>Panel A: Sample selection</i>	Firms	Firm-years	%
Listed firms as of 31 December 2019	66	594	100%
Less: Firms suspended from trading	(4)	(36)	(6%)
Less: Firms with less than 3-year continuous data	(9)	(81)	(14%)
Less: Missing observations		(58)	(10%)
Final sample representation	53	419	71%
<i>Panel B: Sectoral representation</i>			
	Firms	Firm-years	%
Agricultural	3	23	5%
Automobile	2	18	4%
Banking	10	87	21%
Commercial and Services	9	65	16%
Construction	5	44	11%
Energy	5	42	10%
Insurance	6	43	10%
Investments	4	25	6%
Manufacturing	8	63	15%
Telecommunications	1	9	2%
Total	53	419	100%

Table 2: Variable Definitions

<i>Abbreviation</i>	<i>Variable</i>	<i>Measurement</i>	<i>Data source</i>	<i>Model in which the variable is used</i>
<i>Response variables</i>				
<i>SR_Score</i>	The sustainability reporting disclosure score	Sustainability score of a company measured as an index developed using a checklist developed from GRI (2013)	Sustainability reports and Annual report	SR Model
<i>IR_Score</i>	The integrated reporting disclosure score	Integrated report information disclosure score of a company measured as an index developed using a checklist developed from IIRC (2010)	Annual report and/or Integrated reports	IR Model
<i>Predictor variables</i>				
<i>(a) Corporate governance variables</i>				
<i>Bind</i>	Board independence	= No of Independent directors to Total Number of Directors	Annual reports	SR and IR Models
<i>Gender</i>	Gender diversity in the board	= the number of women in the board to total board members	Annual reports, CG reports	SR and IR Models
<i>ACInd</i>	Independence of the audit committee	= number of independent members in the audit committee to total audit committee size	Annual reports, CG reports	SR and IR Models

<i>Abbreviation</i>	<i>Variable</i>	<i>Measurement</i>	<i>Data source</i>	<i>Model in which the variable is used</i>
<i>Block</i>	Block share ownership	= Total ownership by shareholders owning 5% or more of the outstanding shares	Annual reports, CG reports	SR and IR Models
<i>DForOwn</i>	Dummy Foreign Ownership	= Dummy Variable taking the value of 1 if there is a presence of foreign shareholders and 0 otherwise	Annual reports, CG reports	SR and IR Models
<i>ComAct2015</i>	Year when Company Act 2015 was operational	= Dummy Variable taking the value of 1 for 2016 and onwards, and 0 for pre-2016	Government of Kenya (2015)	SR Model
<i>ExcelAward2016</i>	Reporting Excellence Awards	Dummy variable taking the value of 1 in 2016 and subsequent years; 0 if pre 2016	ICPAK	IR model
<i>Sector</i>	Sector, being manufacturing construction and energy	= Dummy variable taking the value of 1 if in manufacturing, construction or energy sectors and 0 for other sectors	Nairobi Securities Exchange Website	SR and IR Models
<i>(b) Control variables</i>				
<i>LnAssets</i>	Size as measured by Assets	= The Natural Logarithm of the Total Assets	Annual Report	SR and IR Models
<i>ROA</i>	Alternative Measure of Profitability	= Net Income to Total Assets	Annual Report	SR and IR Models
<i>Lev</i>	Leverage	= Total Liabilities to Total Assets	Annual Report	SR and IR Models

Table 3, Panel A: Descriptive Statistics for Dependent Variables

<i>Disclosure Score</i>	<i>N</i>	<i>Mean</i>	<i>StDev</i>	<i>Min.</i>	<i>Media n</i>	<i>Max.</i>
SR_Score	419	30.40%	17.80%	3.90%	25.5%	98.00%
IR_Score	419	68.90%	18.00%	26.10%	68.4%	100.00%

Table 3, Panel B: Trend analysis of Sustainability and Integrated Reporting Disclosures

	2010	2011	2012	2013	2014	2015	2016	2017	2018
Sustainability Reporting	25.32%	26.14%	27.48%	31.10%	30.96%	30.60%	30.44%	33.21%	36.26%
Integrated Reporting	58.96%	63.36%	64.22%	66.58%	69.57%	71.34%	70.87%	74.38%	77.59%

Table 3, Panel C: Comparison of Disclosures and t-tests and F tests for Sustainability and IR

<i>Disclosure category</i>	<i>N</i>	<i>Mean</i>	<i>Std. Dev.</i>	<i>t and F</i>	<i>p-value</i>
SR Before CA 2015	146	30.88%	17.64%		
SR After CA 2015	146	33.52%	19.92%		
Difference	146	30.38%	17.73%	t=-1.576	0.11723
IR Before Excellence Award	147	69.20%	17.53%		
IR After Excellence Award	147	74.09%	17.34%		
Difference	147	68.93%	17.99%	t=-2.855	0.00498
SR -IR Adopters	364	43.71%	20.00%		
SR - NonIR Adopters	55	28.37%	16.44%		
Difference	419	30.49%	17.8%	*F=38.94	0.000
IR -IR Adopters	364	89.62%	8.28%		
IR - NonIR Adopters	55	65.80%	17.01%		
Difference	419	30.49%	18.0%	**F=103.6	0.000

*F_{critical} = 6.36 and ** F_{critical} = 6.69 all at 1% significance level.

Table 4: Descriptive statistics for Independent Variables

Variable	Obs	Mean	Median	Std. Dev.	Min	Max
Prp_Ind Board	419	68.64%	67.00%	12.05%	33.00%	92.00%
Prp_WOB	419	19.52%	20.00%	13.35%	0.00%	67.00%
Prop_ACInd	419	52.92%	40.00%	31.03%	0.00%	100.00%
Block Ownership	419	33.70%	30.00%	17.29%	6.00%	74.00%
Foreign Owned	419	0.3866	0	0.4875	0	1
Assets(\$m)	419	748.42	240.99	1,139.66	3.21	7,143.13
ROA	419	3.50%	4.00%	13.79%	-170.00%	38.00%
Lev	419	60.96%	62.00%	28.61%	2.00%	331.00%

Table 5: Correlation matrix for independent variables

	Prp_Ind	Prp_WOB	PropACInd	Blocksh	LnAsset	ROA	Lev
Prp_Ind Bd	1						
Prp_WOB	-0.1159	1					
Prop. ACInd	0.2185***	0.0684	1				
Block Share	-0.0716	-0.143***	-0.183***	1			
LN Assets	0.1654***	0.150***	0.344***	-0.1113	1		
ROA	-0.190***	-0.0093	0.0571	0.018	-0.1029	1	
Lev	0.1715***	0.0746	0.148***	-0.129***	0.5310***	-0.44***	1

***Significant at the 1% level.

Table 6: The Random Effects Model for Multivariate Analysis (GEE Model)

<i>Dependent variable</i>	<i>Sustainability Reporting</i>			<i>Integrated Reporting</i>		
	1	2	3	4	5	6
Model No.						
Number of observations	419	419	419	419	419	419
Number of groups	53	53	53	53	53	53
Wald chi ² (11)	80.59	93.10	96.55	226.6	226.6	244.34
Prob > chi ²	0.000	0.000	0.000	0.000	0.000	0.000
Variables	Coeff. (z-Score)	Coeff. (z-Score)	Coeff. (z-Score)	Coeff. (z-Score)	Coeff. (z-Score)	Coeff. (z-Score)
<i>Proportion_ Ind. Board</i>	0.133(0.42)	0.135(0.42)	0.148(0.61)	0.047(0.15)	0.041(0.14)	0.050(0.17)
<i>Proportion_ WOB</i>	0.778(2.22) **	0.764(2.15) **	0.749(2.01) **	0.917(2.47) **	0.916(2.47) **	0.907(2.42) **
<i>Proportion_AC Independence</i>	0.281(1.67) *	0.297(1.75) *	0.302(2.25) *	-0.074(-0.35)	-0.070(-0.33)	-0.066(-0.31)
<i>Block Ownership</i>	0.672(1.27)	0.699(1.39)	0.907(1.37)	0.984(2.48) **	0.997(2.51) **	1.126(2.22) **
<i>Excel Award 2016</i>				0.244(4.45) ***	0.247(4.40) ***	0.240(4.28) ***
<i>Foreign Ownership</i>		0.437(2.54) **	0.434(2.49) **		0.152(0.86) **	0.151(0.86)
<i>Block x Foreign</i>			-0.457(-0.38)			-0.289(-0.35)
<i>Companies Act 2015</i>	0.146(1.71) *	0.138(1.59)	0.134(1.47)			
<i>Sector Code</i>	0.771(3.76) ***	0.766(3.98) ***	0.780(3.95) ***	0.381(2.13) **	0.377(2.13) **	0.386(3.95) **
<i>Size – Log of Assets</i>	0.197(3.08) ***	0.213(3.47) ***	0.215(3.26) ***	0.269(3.73) ***	0.273(3.71) ***	0.275(3.67) ***
<i>Return on Assets</i>	0.544(0.99)	0.528(0.97)	0.510(1.02)	-0.082(-0.24)	-0.081(-0.24)	-0.095(0.27)
<i>Leverage</i>	0.137(0.50)	0.121(0.53)	0.114(0.59)	-0.007(-0.05)	-0.001(-0.00)	0.007(-0.04)
<i>IR adopter</i>	0.325(1.88) *	0.325(1.87) *	0.334(1.90) *	0.564(4.88) ***	0.564(4.86) ***	0.569(5.00) ***
Constant	-2.146(-4.12) ***	-2.425(-4.68) ***	-2.513(-4.55) ***	-2.231(-4.47) ***	-2.318(-4.37) ***	-2.376(-4.16) ***

*10% significance level; **5% Significance level and *** 1% Significance level.

Table 7: The Random Effects (GLS Model)

<i>Dependent variable</i>	<i>Sustainability Reporting</i>			<i>Integrated Reporting</i>		
	1	2	3	4	5	6
Model No.						
Number of Observations	419	419	419	419	419	419
Number of Groups	53	53	53	53	53	53
Wald chi2(11)	78.69	89.42	92.62	217.35	218.47	226.83
Prob > chi2	0.000	0.000	0.000	0.000	0.000	0.000
Variables	Coeff. (z-Score)	Coeff. (z-Score)	Coeff. (z-Score)	Coeff. (z-Score)	Coeff. (z-Score)	Coeff. (z-Score)
<i>Proportion_ Ind. Board</i>	0.133(0.41)	0.123(0.38)	0.137(0.43)	0.052(0.17)	0.045(0.15)	0.058(0.19)
<i>Proportion_ WOB</i>	0.778(2.19) **	0.770(2.13) **	0.755(2.13) **	0.921(2.47) **	0.918(2.45) **	0.910(2.41) **
<i>Proportion_AC Independence</i>	0.282(1.65) *	0.293(1.68) *	0.298(1.68) *	-0.067(-0.31)	-0.064(-0.30)	-0.057(-0.39)
<i>Block Ownership</i>	0.672(1.26)	0.705(1.38)	0.937(1.32)	0.962(2.40) **	0.978(2.44) **	1.116(2.19) **
<i>Excel Award 2016</i>				0.243(4.39) ***	0.242(4.34) ***	0.239(4.21) ***
<i>Foreign Ownership</i>		0.434(2.8) **	0.431(2.41) **		0.153(0.85) **	0.151(0.85)
<i>Block x Foreign</i>			-0.505(-0.51)			-0.324(-0.39)
<i>Companies Act 2015</i>	0.146(1.69) *	0.139(1.59)	0.136(1.51)			
<i>Sector Code</i>	0.772(3.72) ***	0.763(3.89) ***	0.778(3.89) ***	0.381(2.11) **	0.378(2.11) **	0.388(2.12) **
<i>Size – Log of Assets</i>	0.197(3.05) ***	0.210(3.29) ***	0.211(3.25) ***	0.270(3.78) ***	0.274(3.75) ***	0.276(3.74) ***
<i>Return on Assets</i>	0.544(0.98)	0.538(0.98)	0.519(0.95)	-0.092(-0.26)	-0.090(-0.26)	-0.109(-0.31)
<i>Leverage</i>	0.116(0.49)	0.131(0.56)	0.126(0.54)	-0.015(-0.09)	-0.007(-0.04)	-0.0157(-0.10)
<i>IR adopter</i>	0.325(1.86) *	0.324(1.83) *	0.334(1.85) *	0.564(4.84) ***	0.564(4.81) ***	0.571(4.96) ***
Constant	-2.147(-4.07) ***	-2.407(-4.51) ***	-2.503(-4.42) ***	-2.233(-4.49) ***	-2.321(-4.37) ***	-2.386(-4.21) ***

*10% significance level; **5% Significance level and *** 1% Significance level.

Response to reviewers' comments

RE: JFRA-10-2020-0305_R2: "Agency and institutional related factors and the heterogeneity of sustainability and integrated report information disclosures in Kenya"

Dear Editor

Below is a matrix containing our detailed response to reviewer comments. We have diligently responded to each, and every comment raised by the reviewer as per your email dated 23rd May 2021. The corrections made on the revised manuscript are highlighted in yellow.

Reviewers Comments	Authors Comments
<p>Additional Questions:</p> <p>1. Originality: Does the paper contain new and significant information adequate to justify publication?</p> <p>The paper contains a moderate degree of originality.</p>	<p>Many thanks for this comment, we appreciate a lot.</p>
<p>2. Relationship to Literature: Does the paper demonstrate an adequate understanding of the relevant literature in the field and cite an appropriate range of literature sources? Is any significant work ignored?:</p> <p>A real paragraph devoted to the literature review is missing. However, the author refer to previous similar works in the paragraph devoted to the theory and hypotheses.</p> <p>However, I think that this paragraph may be improved by referring to other paper that have analysed the integrated reporting disclosure and its determinants, such as:</p> <p>1) Nicolo, G., Zanellato, G., Manes-Rossi, F., & Tiron-Tudor, A. (2021). Corporate reporting metamorphosis: empirical findings from state-owned enterprises. <i>Public Money & Management</i>, 41(2), 138-147.</p> <p>2) Songini, L., Pistoni, A., Tettamanzi, P., Fratini,</p>	<p>We thank you for this observation.</p> <p>We have added a separate paragraph providing a summary of SR and IR studies and cited the suggested and other literature appropriately.</p>

Reviewers Comments	Authors Comments
<p>F., & Minutiello, V. (2021). Integrated reporting quality and BoD characteristics: an empirical analysis. <i>Journal of Management and Governance</i>, 1-42.</p> <p>3) Manes-Rossi, F., Nicolò, G., Tudor, A. T., & Zanellato, G. (2020). Drivers of integrated reporting by state-owned enterprises in Europe: a longitudinal analysis. <i>Meditari Accountancy Research</i>.</p>	
<p>3. Methodology: Is the paper's argument built on an appropriate base of theory, concepts, or other ideas? Has the research or equivalent intellectual work on which the paper is based been well designed? Are the methods employed appropriate?:</p> <p>The methodology is well structured and is coherent to the purpose of the paper. I only suggest authors better clarify why they select an unweighted scoring approach.</p>	<p>Thank you for this observation. The rationale for using unweighted index is now provided.</p>
<p>4. Results: Are results presented clearly and analysed appropriately? Do the conclusions adequately tie together the other elements of the paper?:</p> <p>Results are interesting. However, in the current form, they seem a little bit disconnected from the theoretical background. I suggest authors improve the discussion of results by creating more links with theoretical background (e.g. Institutional theory, agency theory and stakeholder theory) also referring to the aforementioned studies.</p>	<p>We thank you for this comment.</p> <p>This has been done and the relevant sections highlighted.</p>
<p>5. Implications for research, practice and/or society: Does the paper identify clearly any implications for research, practice and/or society? Does the paper bridge the gap between theory and practice? How can the research be used in practice (economic and commercial</p>	

Reviewers Comments	Authors Comments
<p>impact), in teaching, to influence public policy, in research (contributing to the body of knowledge)? What is the impact upon society (influencing public attitudes, affecting quality of life)? Are these implications consistent with the findings and conclusions of the paper?:</p> <p>Yes, I only suggest authors add as a further research strand the possibility to use a disclosure index based on a qualitative/weighted approach.</p>	<p>Thank you for the suggestion. This is now done.</p>
<p>6. Quality of Communication: Does the paper clearly express its case, measured against the technical language of the field and the expected knowledge of the journal's readership? Has attention been paid to the clarity of expression and readability, such as sentence structure, jargon use, acronyms, etc.:</p> <p>The paper is clear and well written.</p>	<p>Thank you for this comment, it is noted.</p>

We hope the revision meets the requirement and standard expected of JFRA articles and do look forward to a positive response from you soon.

Sincerely yours

Corresponding Author, on behalf of Co-Authors.