# 2 Evaluating decision making units under uncertainty using fuzzy

- 3 multi-objective nonlinear programming
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## 11 Abstract

This paper proposes a new method to evaluate Decision Making Units (DMUs) 12 13 under uncertainty using fuzzy Data Envelopment Analysis (DEA). In the proposed 14 multi-objective nonlinear programming methodology both the objective functions 15 and the constraints are considered fuzzy. This model is comprehensive in dealing 16 with uncertainty, in the sense that coefficients of the decision variables in the 17 objective functions and in the constraints, as well as the DMUs under assessment, 18 are assumed to be fuzzy numbers with triangular membership functions. A 19 comparison between the current fuzzy DEA models and the proposed method is 20 illustrated by a numerical example.

*Keywords:* Fuzzy DEA; membership function; fuzzy multi-objective linear
 programming; possibility programming.

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### 23 **1. Introduction**

Data Envelopment Analysis (DEA) is a relatively recent approach in the assessment
of performance of organizations and their functional units. DEA is able to evaluate
the Decision Making Units (DMUs) based on multiple inputs and outputs. Since the
first development of DEA (Banker, Charnes, & Cooper, 1984; Charnes, Cooper, &
Rhodes, 1978), there have been many applications of DEA in a variety of different
contexts (Emrouznejad & De Witte, 2010; Emrouznejad, Parker, & Tavares, 2008).

30 However in many real world applications, input or output variables are not always 31 represented by crisp values. Hence, the traditional DEA models cannot be used for 32 evaluating such DMUs. Several attempts have been made to develop fuzzy DEA 33 models that are powerful tools for comparing the performance of a set of activities or 34 organizations under uncertainty. For instance, Sengupta (1992) considered the 35 objective function to be fuzzy when utilizing a standard DEA and used Zimmermann's method (Zimmermann, 1975, 1978) to obtain the results. León et al. 36 37 (2003) transformed the fuzzy DEA into crisp DEA (Hougaard, 2005). Takeda and 38 Satoh (2000) used both multicriteria decision analysis and DEA with incomplete 39 data. Lertworasirikul et al., (2003a) and Lertworasirikul et al., (2003b) applied a 40 possibilistic approach (Zarafat Angiz et al., 2006) to treat the constraints of the DEA 41 as fuzzy events. Several other fuzzy models (Guo & Tanaka, 2001) have been 42 proposed to evaluate DMUs with fuzzy data, using the concept of comparison of 43 fuzzy numbers. Wen and Li (2009) proposed a hybrid method based on fuzzy 44 simulation and genetic algorithms. Recently, Emrouznejad, Tavana, and Hatami-45 Marbini (2014) provided a taxonomy and review of fuzzy DEA (FDEA) methods 46 which comprise a tolerance approach, the  $\alpha$ -level based approach, the fuzzy ranking 47 approach, the possibility approach, the fuzzy arithmetic, and the fuzzy random/type-48 2 fuzzy set.

49 The  $\alpha$ -cut approach (Zerafat Angiz, Emrouznejad, & Mustafa, 2012) for fuzzy DEA 50 is one of the most frequently used methods. It first solves a linear program to 51 determine the upper bound of the weights, then a common set of weights are 52 obtained by solving another linear programming problem. The shortcoming of this 53 approach is that we lose some information about uncertainty. Further, since the 54 nature of a fuzzy linear programming (FLP) model is nonlinear, to keep all 55 information about uncertainty when solving the model, we need a nonlinear 56 programming model. In other words, in order to use a mathematical programming 57 problem to analyze the solution of an FLP problem, a multi-objective nonlinear 58 programming has the most consistency with the nature of FLP problem.

59 Alternative methodologies based on multi-objective programming are seen in 60 Zerafat Angiz, Emrouznejad, and Mustafa (2010) and Zerafat Angiz et al. (2012) 61 who introduced a new concept called local  $\alpha$ -level which approximates the optimal 62 solution of an FLP problem by partitioning the interval of fuzzy numbers. The 63 optimal solution in this approach is based on the closeness to defuzzified points. 64 The benefit of this approach is that the multi-objective programming corresponding 65 to FLP is linear. In fact, in this approach the authors impose  $\alpha$ -cuts together, and 66 solve a single linear programming problem. On the other hand, Zerafat Angiz et al. (2010) presented a model for ranking decision making units based on a non-radial 67 68 approach. Saati et al. (2001) presented a non-radial model that assumed inputs and 69 outputs are fuzzy. This paper deals with a primal form of an FLP problem. Because 70 of the nature of the model, it is categorized as a pessimistic approach because the 71 worst situation of the DMU under evaluation is compared with the best situation of 72 other DMUs.

73 In this paper an optimistic approach will be presented. We propose a multi-objective 74 programming model that can retain the uncertainty in many aspects including 75 objective functions, coefficients of the decision matrix and the DMUs under 76 assessment. The discrete approach (Zerafat Angiz et al., 2012) and the proposed 77 approach follow two different views. In the discrete approach, the goal is achieving 78 defuzzified points whereas the goal of fuzzy numbers in the proposed approach is 79 the most possible values. One advantage of the proposed approach is that it retains 80 information about uncertainty as much as possible, while the discrete approach 81 approximates the solution, but it still loses some information about uncertainty. The

benefit of applying the discrete approach is that a linear programming problem isused.

The rest of this paper is organized as follows. A brief description of standard DEA and fuzzy DEA is given in Section 2. A specific multi-objective model is discussed in Section 3 and we propose an alternative fuzzy DEA model under uncertainty. This is followed by a numerical illustration in Section 4. In Section 5 empirical data is analyzed to illustrate the proposed approach. Section 6 presents the discussion of the paper and conclusion is drawn in Section 7.

## 90 2. DEA and Fuzzy DEA

91 DEA is a nonparametric technique for measuring the relative efficiency of a set of 92 DMUs with multiple inputs and multiple outputs. Today, DEA has been adopted in 93 many disciplines as a powerful tool for assessing efficiency and productivity. 94 Hence, many other applications of DEA have been reported, for example hospital 95 efficiency (Tiemann, Schreyögg, & Busse, 2012), banking (Paradi & Zhu, 2013), 96 manufacturing efficiency (Jain, Triantis, & Liu, 2011), and productivity of 97 Organization for Economic Co-operation and Development (OECD) countries (Emrouznejad, 2003; Lábaj, Luptáčik, & Nežinský, 2014; Prieto & Zofío, 2007). 98 99 Many more applications can be found in the scientific literature (Emrouznejad et al., 100 2008; Liu, Lu, & Lin, 2013) which indicates that most of these studies have 101 ignored the uncertainty in input and output values. This uncertainty could have an 102 effect on the border defined by the standard DEA; hence the CCR-DEA (Charnes et 103 al., 1978) model may not obtain the true efficiency of DMUs. Theoretically, the 104 standard CCR-DEA model has its production frontier spanned by the linear 105 combination of the observed DMUs.

The production frontier under uncertainty is different. The idea proposed in this
research is to allow some flexibility in defining the frontiers with uncertain DMUs,
using a fuzzy concept.

#### 109 2.1 Preliminaries

- 110 **Definition 1** (Lai & Hwang, 1992). The  $\alpha$ -level set ( $\alpha$ -cut) of a fuzzy set  $\mathcal{X}$  is a crisp
- 111 subset of *X* and is denoted by

112 
$$A_{\alpha} = \left\{ x \mid \mu_{\mathscr{H}} \ge \alpha \, \& \, x \in X \right\}$$

113 **Definition 2.** A triangular fuzzy number *H* is defined as follows

$$\mu_{\mathcal{M}}(\overline{x}) = \begin{cases} \frac{\overline{x} - x^{l}}{x^{m} - x^{l}} & \text{for } x^{l} \le \overline{x} \le x^{m} \\ \frac{x^{u} - \overline{x}}{x^{u} - x^{m}} & \text{for } x^{m} \le \overline{x} \le x^{u} \end{cases}$$
(1)

 $x^m$ ,  $x^l$  and  $x^u$  are the mean value, the lower bound and the upper bound of the 114 interval of fuzzy number (Zimmermann, 1978). The interval of fuzzy number 115  $[x^{l}, x^{u}]$  is the region where the value of  $\overline{x}$  fluctuates. Symbolically,  $\mathcal{Y}$  is denoted by 116  $(x^m, x^l, x^u)$ . Notice that there are special concepts and terminology in the Fuzzy Sets 117 Theory, when fuzzy numbers with possibilistic data are being used. In this case,  $x^m$ , 118  $x^{l}$  and  $x^{u}$  are called the most possible value, the most pessimistic and the most 119 120 optimistic values of the imprecise parameter x represented by a triangular fuzzy 121 number. For more details, see Torabi and Hassini (2008) and Pishvaee and Torabi 122 (2010).

#### 123 2.2 Fuzzy DEA

The DEA technique evaluates the relative efficiency of a set of homogenous DMUs by using a ratio of the weighted sum of outputs to the weighted sum of inputs. It generalizes the usual efficiency measurement from a single-input, single-output ratio to a multiple-input, multiple-output ratio.

128 Let inputs 
$$x_{ij}$$
 (*i*=1,2,...,*m*) and outputs  $y_{rj}$  (*r*=1,2,...,*s*) be given for  $DMU_j$   
129 (*j*=1,2,...,*n*).

130 The linear programming statement for the CCR model is formulated as follows:

$$\max \qquad \sum_{r=1}^{3} u_r y_{rp}$$
s.t.

132

$$\begin{split} &\sum_{i=1}^{m} v_i x_{ip} = 1 \\ &\sum_{r=1}^{s} u_r y_{rj} - \sum_{i=1}^{m} v_i x_{ij} \leq 0 \qquad \forall j \\ &u_r, v_i \geq 0 \qquad \forall r, i \end{split}$$

133 where  $v_i$  and  $u_r$  are the weight variables for *i* th and *r* th input and output, 134 respectively.

135 At the turn of the present century, reducing complex real-world systems into precise 136 mathematical models was the main trend in science and engineering. Unfortunately, 137 real-world situations cannot usually be modelled with exact data. Thus precise 138 mathematical models are not enough to tackle all practical problems. In practice 139 there are many problems in which, all (or some) input-output levels are fuzzy 140 numbers. It is difficult to evaluate DMUs in an accurate manner to measure the 141 efficiency. Fuzzy DEA is a powerful tool for evaluating the performance of a set of 142 organizations or activities under an uncertain environment.

143 Suppose that the inputs and outputs of DMUs are fuzzy, and they are denoted by

144  $\Re_{i}(i=1,2,...,m)$  and  $\Re_{i}(r=1,2,...,s)$  respectively. Then, the CCR model with

145 fuzzy coefficients for assessing  $DMU_p$  is formulated as follows:

### 146 Model 2: Fuzzy CCR-DEA, multiplier model

$$\max \qquad \sum_{r=1}^{s} u_r \mathcal{P}_{p}$$

s.t.

147  

$$\sum_{i=1}^{m} v_i \mathscr{X}_{ij} = 1$$

$$\sum_{r=1}^{s} u_r \mathscr{Y}_{ij} - \sum_{i=1}^{m} v_i \mathscr{X}_{ij} \le 0 \qquad \forall j$$

$$u_r, v_i \ge 0 \qquad \forall r, i$$

148 Saati, Memariani, and Jahanshahloo (2002) proposed a fuzzy DEA by considering 149 the  $\alpha$ -cut of objective function and the  $\alpha$ -cut of constraints; hence the following 150 model is obtained.

#### Model 3: Fuzzy CCR-DEA, using α-cut approach

$$\max \sum_{r=1}^{s} u_{r}(\alpha y_{rp}^{m} + (1-\alpha)y_{rp}^{l}, \alpha y_{rp}^{m} + (1-\alpha)y_{rp}^{u})$$
s.t.
$$\sum_{i=1}^{m} v_{i}(\alpha x_{ip}^{m} + (1-\alpha)x_{ip}^{l}, \alpha x_{ip}^{m} + (1-\alpha)x_{ip}^{u}) = (\alpha + (1-\alpha)l^{l}, \alpha + (1-\alpha)l^{u}) \quad \forall_{i}$$
151
$$\sum_{r=1}^{s} u_{r}(\alpha y_{rj}^{m} + (1-\alpha)y_{rj}^{l}, \alpha y_{rj}^{m} + (1-\alpha)y_{rj}^{u})$$

$$-\sum_{i=1}^{m} v_{i}(\alpha x_{ij}^{m} + (1-\alpha)x_{ij}^{l}, \alpha x_{ij}^{m} + (1-\alpha)x_{ij}^{u}) \le 0 \quad \forall j$$

$$u_{r}, v_{i} \ge 0 \quad \forall r, i.$$

152 If we substitute  $\mathscr{X}_{ij} = (x_{ij}^m, x_{ij}^l, x_{ij}^u)$ ,  $\mathscr{Y}_{ij} = (y_{ij}^m, y_{ij}^l, y_{ij}^u)$  and  $\mathscr{Y} = (1, 1^l, 1^u)$ , Model (3) is 153 written as follows.

155 Model 4: Fuzzy CCR-DEA, using α-cut approach, interval programming

$$\max \sum_{r=1}^{3} u_r \hat{y}_{rp}$$
s.t. 
$$\sum_{i=1}^{m} v_i \hat{x}_{ip} = L$$

$$\sum_{r=1}^{s} u_r \hat{y}_{rj} - \sum_{i=1}^{m} v_i \hat{x}_{ij} \le 0$$

$$\alpha y_{rj}^m + (1-\alpha) y_{rj}^l \le \hat{y}_{rj} \le \alpha y_{rj}^m + (1-\alpha) y_{rj}^u$$

$$\alpha x_{ij}^m + (1-\alpha) x_{ij}^l \le \hat{x}_{ij} \le \alpha x_{ij}^m + (1-\alpha) x_{ij}^u$$

$$\alpha + (1-\alpha) l^l \le L \le \alpha + (1-\alpha) l^u$$

$$u_r, v_i \ge 0 \quad \forall r, i.$$

156

As it is shown in Saati et al. (2002) we have  $\alpha + (1-\alpha)l^l \le L \le 1$ . One main drawback in Model 4 is that the optimum efficiency level occurs when the outputs of the evaluated DMU and the inputs of other DMUs are set to their upper bounds, while the inputs of the evaluated DMU and the outputs of other DMUs are set to their lower bounds. As a result the evaluated DMU will have the largest possible efficiency value; hence Model 4 may not obtain the true efficiency score.

163 In the next section we propose an alternative fuzzy DEA to tackle this problem. In 164 the suggested method the evaluated DMU will have the efficiency value between the 165 smallest and the largest possible values.

# 166 3. Multi-objective programming

167 Since we must solve a particular multi-objective model, a short discussion related to

- 168 this kind of problem is presented.
- 169 Consider the following multi-objective problem

$$\max f_1(x), f_2(x), \dots, f_n(x)$$
  
s.t.  $x \in X$ 

171 In the above model, functions  $f_1(x), f_2(x), ..., f_n(x)$  are objective functions and X is 172 considered as a feasible region. To solve the above mathematical problem, a two 173 stage procedure is proposed.

174 1. Goal of function  $f_i(x)$  i = 1,2,...,n is obtained by the following mathematical 175 programming:

176 
$$f_i^* = \max f_i(x)$$
  
s.t.  $x \in X$ 

177 2. In this stage scale  $\beta$  is introduced to move functions  $\frac{f_i(x)}{f_i^*} \le 1$  towards their

optimality. For this purpose the following mathematical programmingproblem should be solved:

180 s.t. 
$$\beta \leq \frac{f_i(x)}{f_i^*}$$
  
 $x \in X$ 

# 181 3.1. A multi-objective fuzzy DEA model under uncertainty

182 This section proposes an alternative fuzzy DEA model. The main idea of the 183 suggested method is based on the membership functions of the coefficients. We 184 consider the coefficients as triangular fuzzy numbers $(x^m, x^l, x^u)$ . Hence, the 185 membership functions of the coefficients can be defined as follows.

$$\mu_{\mathcal{H}_{j}}(\bar{x}_{ij}) = \begin{cases} \frac{\bar{x}_{ij} - x_{ij}^{l}}{x_{ij}^{m} - x_{ij}^{l}} & x_{ij}^{l} \leq \bar{x}_{ij} < x_{ij}^{m} \\ \frac{\bar{x}_{ij} - x_{ij}^{u}}{x_{ij}^{m} - x_{ij}^{u}} & x_{ij}^{m} \leq \bar{x}_{ij} \leq x_{ij}^{u} \end{cases} \quad \forall i, j$$
(2)

$$\mu_{\mathfrak{B}\mathfrak{h}_{j}}(\overline{y}_{rj}) = \begin{cases} \frac{\overline{y}_{rj} - y_{rj}^{l}}{y_{rj}^{m} - y_{rj}^{l}} & y_{rj}^{l} \leq \overline{y}_{rj} < y_{rj}^{m} \\ \frac{\overline{y}_{rj} - y_{rj}^{u}}{y_{rj}^{m} - y_{rj}^{u}} & y_{rj}^{m} \leq \overline{y}_{rj} \leq y_{rj}^{u} \end{cases}$$
(3)

Variables  $\overline{x}_{ij}$  and  $\overline{y}_{rj}$ , in formulas (2) and (3), are representative of values in the 186 187 corresponding intervals of fuzzy numbers.

188 We suggest the following multi-objective nonlinear program that maximizes both 189 the objective function and the membership functions of the coefficients 190 simultaneously.

#### 191 Model 5: A multi-objective nonlinear programming Fuzzy CCR-DEA

 $\left\{\mu_{\mathfrak{H}}(\overline{x}_{ij}),\mu_{\mathfrak{H}}(\overline{y}_{rj})\right\}\forall j$ max  $\max \qquad \sum_{r=1}^{s} u_r \overline{y}_{rp}$ s.t.  $\sum_{i=1}^{m} v_i \overline{x}_{ip} = 1$  $\sum_{i=1}^{s} u_{i} \overline{y}_{ij} - \sum_{i=1}^{m} v_{i} \overline{x}_{ij} \leq 0 \quad \forall j (j \neq p)$  $x_{ip}^{l} \leq \overline{x}_{ip} \leq x_{ip}^{u} \quad \forall i$  $y_{rn}^{l} \leq \overline{y}_{rn} \leq y_{rn}^{u} \quad \forall r$  $x_{ii}^{l} \leq \overline{x}_{ii} \leq x_{ii}^{u} \quad \forall i, j$  $y_{ri}^{l} \leq \overline{y}_{ri} \leq y_{ri}^{u} \quad \forall r, j$ 

192

 $u_{i}, v_{i} \geq 0 \quad \forall r, i$ 

193 Variables  $u_r$ ,  $v_i$  indicate the coefficients of fuzzy outputs and inputs. Furthermore,

variables  $\overline{x}_{ij}$  and  $\overline{y}_{rj}$  represent the intervals of fuzzy numbers  $\mathcal{H}_{ij}$  and  $\mathcal{H}_{jj}$ , respectively. 194

195 This is a multi-objective nonlinear fuzzy model that we suggest to solve in two 196 stages as explained in the rest of this paper. Zimmermann's approach (Lai & Hwang, 197 1992) for solving FLP with fuzzy resources used a similar approach to solve the 198 multi-objective linear programming model corresponding to FLP. Notice that the focus in this paper is to solve an FLP (Model 2) using a non-linear multi-objective
programming model (Model 5), not a Fuzzy multi-objective programming model
(FMOP). We refer readers interested in FMOP to Torabi and Hassini (2008).

Let us ignore the objective functions corresponding to membership functions in Model 5, that is,  $\max \left\{ \mu_{\Re}(\bar{x}_{ij}), \mu_{\Re}(\bar{y}_{rj}) \right\}$ . According to Zerafat Angiz et al. (2010), the optimal solution of the modified model will be as follows:

205  
$$\overline{x}_{ij}^* = x_{ij}^u \quad j \neq p \quad \overline{x}_{ip}^* = x_{ip}^l$$
$$\overline{y}_{rj}^* = y_{rj}^l \quad j \neq p \quad \overline{y}_{rp}^* = y_{rp}^u$$

This is because each DMU with inputs greater than and outputs less than inputs and outputs  $DMU_p$  respectively, will not be better than  $DMU_p$ . So the optimal value of Model (5) is equals to efficiency of  $DMU_p$ .

Ignoring the last objective function in Model (5), the optimal solution will be asfollows:

211  
$$\overline{x}_{ij}^* = x_{ij}^m \quad j \neq p \quad \overline{x}_{ip}^* = x_{ip}^m$$
$$\overline{y}_{rj}^* = y_{rj}^m \quad j \neq p \quad \overline{y}_{rp}^* = y_{rp}^m$$

212 Interaction between two opposed objective functions specify the optimal solution.

Lemma1: Let's consider the optimistic point of view that is the best condition forDMU under evaluation and the worst condition for other DMUs.

- a. The optimal solution for  $\mu_{\mathcal{Y}_{p}}(\bar{x}_{ij}), \mu_{\mathcal{Y}_{p}}(\bar{y}_{rp})$  are obtained in the second condition of the membership functions (2) and (3), respectively.
- b. The optimal solution for  $\mu_{\mathcal{H}}(\bar{x}_{ip}), \mu_{\mathcal{H}}(\bar{y}_{rj}) (j \neq p)$  are obtained in the first condition of the membership functions (2) and (3), respectively.

219 **Proof:** Suppose that objective function in Model (5) be only  $(\max \sum_{r=1}^{s} u_r \overline{y}_{rp})$ , as

220 mentioned above, due the nature of the model the optimal solution will be:

$$\begin{array}{lll} \min \ \overline{x}_{ip} & \forall i & \max \ \overline{x}_{ij} & \forall i, j(j \neq p) \\ \max \ \overline{y}_{rp} & \forall r & \min \ \overline{y}_{rj} & \forall r, j(j \neq p) \end{array}$$

$$(4)$$

221

When considering the effect of the membership function, the values of  $\overline{x}_{ij} \quad \forall i, j(j \neq p) \text{ and } \overline{y}_{rp} \quad \forall r \text{ will be decreased and the values of } \overline{x}_{ip} \quad \forall i \text{ and}$   $\overline{y}_{rj} \quad \forall r, j(j \neq p) \text{ will be increased (membership numbers will be zero for the above$  $mentioned values). So, to obtain the optimal solution of <math>\mu_{\Re_{p}}(\overline{x}_{ij}), \mu_{\Re_{p}}(\overline{y}_{rp})$  the second condition of the membership functions (2) and (3) are sufficient, respectively. Similarly to obtain the optimal value for  $\mu_{\Re_{p}}(\overline{x}_{ip}), \mu_{\Re_{p}}(\overline{y}_{rj})(j \neq p)$  the first condition of the membership functions (2) and (3) are sufficient, respectively, i.e.

$$\mu_{\mathcal{U}_{p}}(\overline{x}_{ip}) = \frac{\overline{x}_{ip} - x_{ip}^{l}}{x_{ip}^{m} - x_{ip}^{l}} \quad \overline{x}_{ip} \in [x_{ip}^{l}, x_{ip}^{m}] \qquad \forall i$$
(5)

$$\mu_{\mathcal{Y}_{p}}(\overline{y}_{rp}) = \frac{y^{u}_{rp} - \overline{y}_{rp}}{y^{u}_{rp} - y^{m}_{rp}} \quad \overline{y}_{rp} \in [y^{m}_{rp}, y^{u}_{rp}] \quad \forall r$$
(6)

$$\mu_{\mathscr{Y}_{g}}(\overline{x}_{ij}) = \frac{x_{ij}^u - \overline{x}_{ij}}{x_{ij}^u - x_{ij}^m} \quad \overline{x}_{ij} \in [x_{ij}^m, x_{ij}^u] \quad \forall i, j (j \neq p)$$
(7)

$$\mu_{\mathcal{H}}(\overline{y}_{rj}) = \frac{\overline{y}_{rj} - y^l_{rj}}{y^m_{rj} - y^l_{rj}} \quad \overline{y}_{rj} \in [y^l_{rj}, y^m_{rj}] \quad \forall r, j(j \neq p)$$
(8)

229 Let  $\overline{x}_{ij}^*, \overline{y}_{rj}^*(j \neq p)$  and  $\overline{x}_{ip}^*, \overline{y}_{rp}^*$  be the optimal solution for  $\overline{x}_{ij}, \overline{y}_{rj}(j \neq p)$  and  $\overline{x}_{ip}, \overline{y}_{rp}$ . It 230 is clear that there exist two values in the intervals  $[x_{ij}^l, x_{ij}^u], [y_{rj}^l, y_{rj}^u] (j \neq p)$  and 231  $[x_{ip}^l, x_{ip}^u], [y_{rp}^l, y_{rp}^u]$  with the same membership function, say,

$$\bar{x}_{ij1}^{*} \in [x_{ij}^{l}, x_{ij}^{m}], \bar{y}_{rj1}^{*} \in [y_{rj}^{l}, y_{rj}^{m}] 
\bar{x}_{ij2}^{*} \in [x_{ij}^{m}, x_{ij}^{u}], \bar{y}_{rj2}^{*} \in [y_{rj}^{m}, y_{rj}^{u}] 
\bar{x}_{ip1}^{*} \in [x_{ip}^{l}, x_{ip}^{m}], \bar{y}_{rp1}^{*} \in [y_{rp}^{l}, y_{rp}^{m}] 
\bar{x}_{ip2}^{*} \in [x_{ip}^{m}, x_{ip}^{u}], \bar{y}_{rp2}^{*} \in [y_{rp}^{m}, y_{rp}^{u}].$$
(9)

In this view, the  $\bar{x}_{ij}s$  are similar to the input values and the  $\bar{y}_{ij}s$  are similar to the 232 output values in the DEA models, so by considering constant values for  $\overline{x}_{ij}s$  and  $\overline{y}_{rj}s$ , 233 234 Model (5) will be converted to Model (4). According to Lemma 1, the best situation 235 of the DMU under evaluation is compared with the worst situation of other DMUs, 236 and this means that the evaluation is based on an optimistic approach. In Zerafat 237 Angiz et al. (2010), it is proved that the worst situation of the DMU under evaluation 238 is compared with the best situation of other DMUs, that is, a pessimistic view. A 239 discrete approach is based on defuzzified points, and two other methodologies 240 consider the mean value (most possible point) as their goals.

The discrete approach (Zerafat Angiz et al., 2012) and the proposed approach follow two different views. In the discrete approach, the goal is achieving defuzzified points whereas the goal of fuzzy numbers in the proposed approach is the most possible values. The discrete approach tries to keep information about uncertainty as much as possible as the new approach does. The discrete approach approximates the solution, but it still loses some information about uncertainty. The benefit of applying a discrete approach is that a linear programming model is used.

Assume that inputs and outputs of  $DMU_A$  and  $DMU_B$  are  $(x_{ip1}^{\prime*}, x_{ij1}^{\prime*}, y_{rp2}^{\prime*}, y_{rj2}^{\prime*})(j \neq p)$ and  $(x_{ip2}^{\prime*}x_{ij2}^{\prime*}, y_{rp1}^{\prime*}, y_{rj1}^{\prime*})(j \neq p)$ , respectively. Obviously  $DMU_A$  is more efficient than  $DMU_B$ . In other words,  $DMU_B$  is dominated by  $DMU_A$ . This means only the second condition of the membership functions (2) and (3) are sufficient to obtain the optimal solution for  $\mu_{\Re}(x_{ij}^{\prime}), \mu_{\Re}(y_{ip}^{\prime})$ . Similarly the first condition of the 253 membership function (2) and (3) are sufficient to obtain the optimum value for  $\mu_{\mathcal{Y}_{p}}(x'_{ip}), \mu_{\mathcal{Y}_{p}}(y'_{ij}) (j \neq p).$ 254

255 Hence, to solve Model (5), the methodology presented in section 3 is applied, and 256 multi-objective programming problem (5) is converted to the following nonlinear 257 programming problem:

258

#### 259 Model 6: A new Fuzzy CCR-DEA, non-linear programming

max Z = hs.t.

$$\begin{split} &\sum_{i=1}^{m} v_{i} \overline{x}_{ip} = 1 \\ &h \leq \left(\sum_{r=1}^{s} u_{r} \overline{y}_{rp}\right) / z_{p}^{*} \\ &\sum_{r=1}^{s} u_{r} \overline{y}_{rj} - \sum_{i=1}^{m} v_{i} \overline{x}_{ij} \leq 0 \quad \forall j (j \neq p) \\ &h \leq \frac{x^{u}_{ij} - \overline{x}_{ij}}{x^{u}_{ij} - x^{m}_{ij}} \quad \forall i, j (j \neq p) \\ &h \leq \frac{\overline{y}_{rj} - y^{l}_{rj}}{y^{m}_{rj} - y^{l}_{rj}} \quad \forall r, j (j \neq p) \\ &h \leq \frac{\overline{x}_{ip} - x^{l}_{ip}}{y^{m}_{rj} - y^{l}_{rj}} \quad \forall i \end{split}$$

$$h \leq \frac{\overline{y_{ip}^{w} - x_{ip}^{l}}}{y_{rp}^{u} - y_{rp}^{m}} \qquad \forall r$$

$$h \leq \frac{\overline{y_{rp}^{u} - y_{rp}^{m}}}{y_{rp}^{u} - y_{rp}^{m}} \qquad \forall r$$

$$x_{ij}^{m} \leq \overline{x}_{ij} \leq x_{ij}^{u} \qquad \forall i, j(j \neq p)$$

260

$$y_{rj}^{l} \le \overline{y}_{rj} \le y_{rj}^{m} \qquad \forall r, j(j \neq p)$$

$$x_{ip}^{l} \le \overline{x}_{ip} \le x_{ip}^{m} \qquad \forall i$$

$$6.2$$

6.1

6.2

$$y_{rp}^{m} \leq \overline{y}_{rp} \leq y_{rp}^{u} \qquad \forall r$$

$$u_{r}, v_{i} \geq 0 \quad \forall r, i$$

$$6.4$$

262 In Model (6),  $z_p^*$  is obtained with the best situation (optimistic view point) of the 263 DMUs as follows:

264 <u>Model 7: A new Fuzzy CCR-DEA, estimation of  $Z_{\underline{p}}^*$ </u>

$$z_{p} = \max \sum_{r=1}^{s} u_{r} y_{rp}^{u}$$

$$265 \qquad s.t \qquad \sum_{i=1}^{m} v_{i} x_{ip}^{i} = 1$$

$$\sum_{r=1}^{s} u_{r} y_{rj}^{i} - \sum_{i=1}^{m} v_{i} x_{ip}^{i} \le 0 \quad \forall j (j \neq p)$$

$$u_{r}, v_{i} \ge 0 \quad \forall r, i$$

266 Obviously, fluctuating between 0 and 1, the objective functions corresponding to 267 membership functions do not need to follow the first stage of Section 3.  $Z^*P$ 268 indicates the best situation of the DMU under evaluation comparing to other DMUs. 269 Notice that Model 7 finds the optimal solution ignoring the membership values. This 270 is why we consider the largest value of outputs and smallest values of inputs 271 corresponding to the DMU under evaluation, and the smallest outputs and largest inputs for the other DMUs. Therefore, in Model  $6, 0 \le (\sum_{r=1}^{s} u_r \overline{y}_{rp}) / z_p^* \le 1$ , and the 272 273 goal will be maximum value that is 1.

The variable *h* in Model (6) is used to convert the multi-objective problem Model (5) to a nonlinear programming problem. This variable is within the interval [0,1]. Adding the concept of  $\alpha$ -cut to Model (6), it is sufficient to replace the following constraints instead of 6-1, 6-2, 6-3 and 6-4.

$$\begin{aligned} x_{ij}^{\prime m} &\leq x_{ij}^{\prime} \leq \alpha x_{ij}^{\prime m} + (1 - \alpha) x_{ij}^{\prime u} \quad \forall i, j (j \neq p) \\ \alpha y_{rj}^{\prime m} + (1 - \alpha) y_{rj}^{\prime l} &\leq y_{rj}^{\prime} \leq y_{rj}^{\prime m} \qquad \forall r, j (j \neq p) \\ \alpha x_{ip}^{\prime m} + (1 - \alpha) x_{ip}^{\prime l} &\leq x_{ip}^{\prime} \leq x_{ip}^{\prime m} \qquad \forall i \\ y_{rp}^{\prime m} &\leq y_{rp}^{\prime} \leq \alpha y_{rp}^{\prime m} + (1 - \alpha) y_{rp}^{\prime u} \quad \forall r \end{aligned}$$

279 This is different from the standard  $\alpha$ -cut used in the fuzzy DEA Model (4), because 280 in each  $\alpha$ -level the model still retains uncertainty information interior of the interval 281 that was generated by  $\alpha$ . Next section compares our results with the current fuzzy 282 DEA model.

# 283 4. An illustration with a numerical example

In this section, a numerical example is presented to illustrate the difference between the results obtained using the proposed approach and the current fuzzy DEA models. Consider the data in Table 1 that is extracted from Guo and Tanaka (2001) and used by Lertworasirikul et al. (2003a) and Saati et al. (2002). There are 5 DMUs with two symmetrical triangular fuzzy inputs and 2 symmetrical triangular fuzzy outputs.

### 290 Table 1: Data for numerical example

			Divic		
Variable	D1	D2	D3	D4	D5
I1	(4.0, 3.5, 4.5)	(2.9, 2.9, 2.9)	(4.9, 4.4, 5.4)	(4.1, 3.4, 4.8)	(6.5, 5.9, 7.1)
12	(2.1, 1.9, 2.3)	(1.5, 1.4, 1.6)	(2.6, 2.2, 3.0)	(2.3, 2.2, 2.4)	(4.1, 3.6, 4.6)
01	(2.6, 2.4, 2.8)	(2.2, 2.2, 2.2)	(3.2, 2.7, 3.7)	(2.9, 2.5, 33)	(5.1, 4.4, 5.8)
02	(4.1, 3.8, 4.4)	(3.5, 3.3, 3.7)	(5.1, 4.3, 5.9)	(5.7, 5.5, 5.9)	(7.4, 6.5, 8.3)

DMU

291

Using fuzzy CCR Model (4), the efficiency scores are summarized in the Table 2.

## 293 **Table 2: The efficiencies using Model (4)**

А	D1	D2	D3	D4	D5
0	1.107	1.506	1.276	1.525	1.296
.5	0.995	1.321	1.035	1.319	1.159
.75	0.906	1.237	0.936	1.230	1.086
1	0.852	1.000	0.863	1.000	1.000

DMU

294

295 Considering the above Lemma 1, the optimal solution given in Table 2 is equivalent 296 to the optimal solution related to the optimistic part of Kao and Liu (2000) approach 297 in its supper efficiency form. The methods based on the  $\alpha$ -cut approach just extend 298 number of membership values considered in the evaluation. Therefore the major part 299 of the fuzzy concept is ignored. Differences between the proposed method and the  $\alpha$ -300 cut based approach can be compared with differences between integration and 301 numerical methods for integrals. The numerical methods do not cover the whole area 302 under the curve in integration.

Results from the possibility approach of Lertworasirikul et al. (2003a) are shown in
Table 3. As can be seen, the efficiency values in the above two models are very
similar.

	DMU					
α	D1	D2	D3	D4	D5	
0	1.107	1.238	1.276	1.520	1.3296	
.5	0.963	1.112	1.035	1.258	1.159	
.75	0.904	1.055	0.932	1.131	1.095	
1	0.855	1.000	0.861	1.000	1.000	

### **306** Table 3: The efficiencies using Lertworasirikul et al. (2003a) model

307	Using the p	proposed	Model (	6).	the	results	are	shown	in	Table 4	1.
001				~ / >		1.000000		0110 111			••

#### **308 Table 4: The efficiencies using the proposed model in this paper**

	D1	D2	D2	D4	D5
α	D1	D2	D3	D4	D5
0	0.899	1.220	0.930	1.220	1.076
0.5	0.865	1.180	0.871	1.169	1.041
0.75	0.845	1.110	0.866	1.160	1.037
1	0.842	1.000	0.860	1.000	1.000

#### DMU

309

Due to the nature of the fuzzy CCR Model (4) the maximum efficiency occurs when the outputs of the evaluated DMU and the inputs of other DMUs are set to their upper bounds. It is obvious that the results in Table 2 are always greater than the results that we obtained in Table 4 since Model 4 always captures the efficiency under pessimistic circumstances. The results obtained using the proposed model in 315 this paper have the efficiency values between the smallest and the largest possible 316 values, hence they are more close to the true efficiency.

# 317 **5. Empirical study**

To illustrate the fuzzy DEA approach, we consider data given in Yeh and Chang (2009) which was presented for an aircraft selection problem. Five types of aircraft (B757-200, A-321, B767-200, MD-82, and A310-300) are to be evaluated. Four inputs and two outputs are introduced in Table 5 as follows:

## 322 <u>Table 5: Inputs and outputs for aircrafts evaluation</u>

Data	Description
Input1 (I1)	Maintenance requirements (Subjective assessment)
Input2 (I2)	Pilot adaptability (Subjective assessment)
Input3 (I3)	Maximum range (Kilometer)
Input4 (I4)	Purchasing price (US millions)
Output1 (O1)	Passenger preference (Subjective assessment)
Output2 (O2)	Operational productivity (Seat-kilometer per hour)

323

324 The first input is the aircraft maintenance capability (I1) which is concerned with the 325 availability and the level of standardization of spare parts and post-sale services. 326 The second input, pilot adaptability (I2) is related to the skills of available pilots and 327 the specific features of the aircraft. Increasing pilot adaptability and maintenance 328 capability will increase the outputs, so they are considered as inputs. To consider a 329 datum (data) as an input we should look at the effect of the datum in producing 330 outputs. The third input maximum range (I3) of an aircraft is determined by the 331 maximum kilometers that the aircraft can travel at the maximum payload and the 332 fourth input, purchasing price (I4) is the price to be paid for a new aircraft which 333 correlates with reliability of the aircraft.

On the other hand for the outputs, passengers' preference (O1) reflects the social responsibility of the airline in order to establish a positive image in public and of the requirements imposed by various environment protection laws and regulations whilst operational productivity (O2) is determined by the number of seats available, the load rate, the travel frequency, and the aircraft travel speed.

In this research, the eight decision makers stated their opinion about 3 subjective inputs and outputs. They used a set of five linguistic terms {very low, low, medium, high, very high} which are associated with the corresponding numbers 1, 2, 3, 4 and 5, respectively, as in a 5-point Likert scale.

Table 6 shows the inputs and outputs of the five aircrafts. For example, B757-200 type of aircraft has two subjective inputs (I1 and I2) and one subjective output (O1), with triangular fuzzy numbers. For other two inputs and one output, the values are crisps.

Variable	B757-200	A-321	B767-200	MD-82	A310-300
I1	(2.0, 3.064, 4)	(4, 4.229,5)	(3, 3.224, 4)	(1, 1.929, 3)	(3,3.464, 4)
I2	(2, 2.852, 3)	(2,2.000,2)	(2, 2.852, 3)	(4, 4.113, 5)	(2,2.000,2)
13	5522	4350	5856	4032	7968
I4	56	54	69	33	80
01	(4, 4.000, 4)	(2, 2.852, 3)	(4, 4.000, 4)	(3, 3.591, 4)	(3, 3.342, 4
O2	116279	109063	129465	87662	130664

DMU

#### 347 **Table 6: Data for numerical example**

348

349 Using Model (6), the values of h\*, the efficiency scores and rank of each aircraft are350 given in Table 7. The MD-82 aircraft type gives the highest efficiency score of

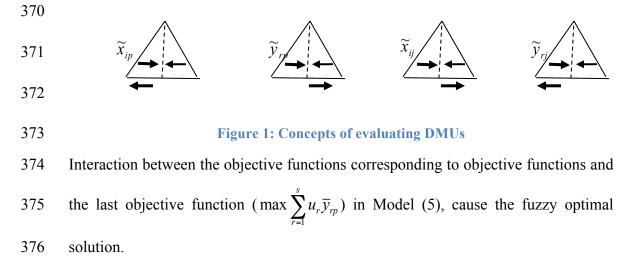
- 351 1.8520 and is ranked first, whilst B767-200 gives lowest score of 1.0949 and is
- 352 ranked last.

DMU	$h^*$	Eff. scores	Rank
B757-200	0.6348	1.2696	2
A-321	0.9798	1.1720	3
B767-200	1.0000	1.0949	5
MD-82	0.9260	1.8520	1
A310-300	1.0000	1.1237	4

### 354 **Table 7: The rank of five types of aircrafts**

#### 355 **6. Discussion**

356 According to Theorem 2, if the objective functions corresponding to membership 357 functions in Model (5) are ignored, the optimal solution for inputs and outputs will 358 beat the endpoints of the interval of fuzzy numbers. Furthermore, if the last objective function (max  $\sum_{r=1}^{s} u_r \overline{y}_{rp}$ ) in Model (5) is eliminated, Lemma 1 adopted the 359 360 optimal solution will be in the mean value of fuzzy number. Figure 1 illustrates the above mentioned concept for evaluating  $DMU_{P}$ . This figure can also be seen in 361 Zerafat Angiz et al. (2012). Since the discrete approach (Zerafat Angiz et al., 2012) 362 363 assumes the defuzzified points as its goal, so the interpretation presented in Zerafat 364 Angiz et al. (2012) is not appropriate for this specific application. The interior arrows represent the optimal solution when the last objective function (max  $\sum_{r=1}^{s} u_r \overline{y}_{rp}$ 365 366 ) is absent in Model (5) and the arrows located under fuzzy numbers construct the optimal solution Model (5) when only the objective function  $(\max \sum_{r=1}^{s} u_r \overline{y}_{rp})$  is 367 368 present.



## **377 7. Conclusion**

378 In evaluating DMUs under uncertainty several fuzzy DEA models have been 379 proposed in the literature. The  $\alpha$ -cut approach is one of the most frequently used 380 models. However, due to the nature of the  $\alpha$ -cut approach the uncertainty in inputs 381 and outputs is effectively ignored. This paper has proposed a multi-objective fuzzy 382 DEA model to retain fuzziness of the model by maximizing the membership 383 function of inputs and outputs. In the proposed method, both the objective functions 384 and the constraints are considered fuzzy. A numerical example is used to show the 385 difference between the proposed and the current fuzzy DEA models. For further 386 studies, it is suggested that an exploration be done on: a) reducing the size of the 387 converted (crisp equivalent) problem, b) possible linearization of the nonlinear 388 model.

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