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**Economic evaluation of a general hospital unit for older people with delirium and dementia
(TEAM randomised controlled trial)**

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35 Abstract

36

37 *Background:* One in three hospital acute medical admissions is of an older person with cognitive
38 impairment. Their outcomes are poor and the quality of their care in hospital has been criticised. A
39 specialist unit to care for older people with delirium and dementia (the Medical and Mental Health
40 Unit, MMHU) was developed and then tested in a randomised controlled trial where it delivered
41 significantly higher quality of, and satisfaction with, care, but no significant benefits in terms of
42 health status outcomes at three months.

43

44 *Objective:* To examine the cost-effectiveness of the MMHU for older people with delirium and
45 dementia in general hospitals, compared with standard care.

46

47 *Methods:* Six hundred participants aged over 65 admitted for acute medical care, identified on
48 admission as cognitively impaired, were randomised to the MMHU or to standard care on acute
49 geriatric or general medical wards. Cost per quality adjusted life year (QALY) gained, at 3-month
50 follow-up, was assessed in trial-based economic evaluation (599/600 participants, intervention:
51 309). Multiple imputation and complete-case sample analyses were employed to deal with missing
52 QALY data (55%).

53

54 *Results:* The total adjusted health and social care costs, including direct costs of the intervention, at
55 3 months was £7714 and £7862 for MMHU and standard care groups, respectively (difference -£149
56 (95% confidence interval [CI]: -298, 4)). The difference in QALYs gained was 0.001 (95% CI: -0.006,
57 0.008). The probability that the intervention was dominant was 58%, and the probability that it was
58 cost-saving with QALY loss was 39%. At £20,000/QALY threshold, the probability of cost-
59 effectiveness was 94%, falling to 59% when cost-saving QALY loss cases were excluded.

60

61 *Conclusions:* The MMHU was strongly cost-effective using usual criteria, although considerably less
62 so when the less acceptable situation with QALY loss and cost savings were excluded. Nevertheless,
63 this model of care is worthy of further evaluation.

64

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66 *Trial Registration:* ClinicalTrials.gov, NCT01136148, <https://clinicaltrials.gov/ct2/show/NCT01136148>

67

68 *Funding:* National Institute for Health Research, UK.

69

70 *Keywords:* Delirium, dementia, cognitive impairment, aged, emergency care, general hospitals,
71 randomised controlled trial, cost-effectiveness analysis.

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76 Introduction

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78 Background

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80 About 50% of people over the age of 65 in general hospitals have delirium, dementia or both,
81 representing one in three hospital acute medical admissions. [1-3] Various models have been
82 proposed to provide for their particular needs. [3-5] The National Dementia Strategy for England
83 promotes old age liaison psychiatry services, [4] although it is unclear of what such services should
84 comprise, how they facilitate high quality care, and there is no firm evidence of their cost-
85 effectiveness. [5] We developed an alternative model - a specialist unit in a general hospital to care
86 for people with delirium and dementia (the Medical and Mental Health Unit (MMHU)). [6] Its
87 development aimed to reflect best practice in dementia and delirium care taking into account the
88 published literature, [6 7] [8] and expert opinion from clinicians working in the field. It was tested in
89 a randomised controlled trial (Trial of an Elderly Acute care Medical and mental health unit (TEAM)),
90 [7 8] which showed that the quality of care was higher, as judged by direct observation and carer
91 satisfaction, but benefits in health status outcomes at three months were small and not statistically
92 significant [8]. There are no other robust studies of these types of specialist units and the cost and
93 economic implications of this model of care are not yet known.

94

95 This analysis compared the costs and cost-effectiveness of the MMHU with those of standard care,
96 from the perspective of the National Health Service and publically funded personal social care. The
97 trial-based economic evaluation is reported in accordance with the CHEERS Statement (Appendix
98 S1).

99

100

101 Medical and Mental Health Unit and standard care wards

102

103 An existing 28-bed acute geriatric medical ward, including its ward-based staff, was converted to a
104 specialist unit, MMHU, where only older patients with cognitive impairment were admitted. Five
105 main areas of enhancement (described in depth elsewhere [6]) were: 1) Additional specialist mental
106 health staff were employed (mental health nurses and occupational therapist along with additional
107 support from physiotherapy, speech and language therapy, psychiatry and geriatric medicine),
108 including three healthcare assistants working as activity coordinators; 2) Staff training in recognition
109 and management of delirium and dementia and the delivery of person-centred dementia care;
110 3) A programme of organised therapeutic and diversionary activities; 4) The environment was made
111 more appropriate for people with cognitive impairment; 5) A proactive and inclusive approach to
112 family carers was promoted.

113

114 Standard care wards included five acute geriatric medical wards, and six general (internal) medical
115 wards. Practice on geriatric medical wards was based on the principles of comprehensive geriatric
116 assessment, [9] and staff had general experience in the management of delirium and dementia.
117 Mental health support was provided, on request, from visiting psychiatrists. There was no dedicated

118 old age liaison psychiatry service at that time. None of the MMHU enhancements listed and
119 described above was routine on standard care wards.

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122 **TEAM trial**

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124 A randomised controlled trial, Trial of an Elderly Acute care Medical and mental health unit (TEAM),
125 was conducted. [8] The trial protocol (Protocol S1) was published, [7] and the full report on the trial,
126 including recruitment flow chart, is available elsewhere as an open-access article.[8]

127

128 Patients were recruited who had been admitted for acute medical care to a single large teaching
129 hospital. Participants were aged over 65, and identified by admissions unit physicians as being
130 'confused'. We used the term 'confused' as there is considerable overlap between delirium and
131 dementia in this population, [3] and dementia is often undiagnosed in the community and hospital.
132 [3 10] Suitable patients identified on the hospital's medical admissions unit were entered onto a
133 computerised screening log and, if a bed was available on the MMHU, randomised 1:1 between the
134 MMHU and standard care in a permuted block design, stratified for previous care home residence.
135 Randomised patients who were readmitted were assigned their original allocation. Regardless of
136 allocation, patients had access to standard medical and mental health services, rehabilitation,
137 intermediate and social care. Baseline clinical data was collected from the patient, family members,
138 or other informal or professional carers by interview with a researcher. Outcomes were ascertained
139 at interviews at home 90 days (± 7 days) after randomisation by researchers not involved in
140 recruitment or baseline data collection, and blind to allocation.

141

142 Between July 2010 and December 2011, 310 patients were recruited from the MMHU and 290 from
143 standard care. One patient in the MMHU arm was lost to follow-up (moved away from the
144 geographical area). A professional consultee was involved in the recruitment of 30 MMHU and 31
145 standard care participants, as allowed by English mental capacity law when a patient lacking mental
146 capacity has no family or friends to advocate for them. Baseline characteristics of the population and
147 clinical effectiveness outcomes have been reported previously. [8] In short, there was no statistically
148 significant difference between settings in the trial primary outcome, days spent at home (median 51
149 vs 45 days; 95% confidence interval [CI] for difference -12 to 24; $p = 0.3$); median index hospital stay
150 was 11 vs 11 days, mortality 22% vs 25% (95% CI for difference: -9%, 4%), readmission 32% vs 35%
151 (95% CI for difference: -10%, 5%), and new care home admission 20% vs 28% (95% CI for difference:
152 -16%, 0), for the MMHU and standard care, respectively. Participants on the MMHU spent
153 significantly more time with positive mood or engagement (79% vs 68%; 95% CI for difference: 2%,
154 20%; $p = 0.03$), and experienced more staff interactions that addressed emotional and psychological
155 needs (median 4 vs 1 per observation; $p < 0.001$). More family carers were satisfied with care (overall
156 91% vs 83%; 95% CI for difference: 2%, 15%; $p = 0.004$), and severe dissatisfaction was reduced (5%
157 vs 10%; 95% CI for difference: -10%, 0; $p = 0.05$). [8]

158

159

160 **Methods**

161 **Health effects**

162

163 The health outcome for the cost-effectiveness analysis was quality-adjusted life year (QALY) gained,
164 constructing utility values from the 3-level EuroQol-5D (EQ-5D-3L) [11] with societal weights. [12]
165 We used EQ-5D utility measure in this economic evaluation because of its relevance for UK policy
166 makers, particularly the National Institute for Health and Care Excellence (NICE). [13] Patient-
167 reported EQ-5D valuations at baseline and 90-day follow up (measuring health state on a scale in
168 which 0 and 1 represent death and full health, respectively) were applied to estimate QALYs gained,
169 assuming baseline utility until date of death for a patient dead at follow up. Hence, a patient’s QALYs
170 gained were calculated as the area under curve using linear interpolation between EQ-5D
171 measurement points, and health outcome was summarised into a single index. Due to the nature of
172 the population studied, 55% of participants had missing data for self-reported EQ-5D. Other health
173 status variables [8] were used to impute values in these cases, including proxy completed EQ-5D,
174 dementia-related quality-of-life at follow up (DEMQOL [14]), behavioural and psychological
175 symptoms (Neuro-Psychiatric Inventory (NPI) [15]), and dependency in personal activities of daily
176 living (Barthel ADL [16]).

177

178

179 **Costs**

180

181 **Costs of delivering the MMHU intervention**

182

183 The MMHU intervention cost was calculated as the additional MMHU staffing cost compared with
184 standard care on a general or geriatric ward – additional staff employed on MMHU and associated
185 costs are presented in Table 1. Staff salary levels were based on salary levels from NHS pay scales
186 2011/12. [17] In order to estimate the cost of staff involved in direct patient care, as opposed to
187 other activities such as general management and training, salary costs were adjusted by the
188 proportion of time spent on patient care on the ward. For instance, the occupational therapist,
189 mental health nurse and consultant spent two-thirds of their time on direct patient care so their
190 total annual cost was multiplied by 0.67. The total additional staffing cost was allocated on an
191 individual patient basis (for patients recruited to the MMHU arm of the trial), assuming 100% bed
192 occupancy on MMHU (28 beds), by multiplying the per-bed-day additional MMHU cost by the
193 individual patient’s length of stay on MMHU – calculations are presented in Table 1.

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Table 1. Derivation of MMHU intervention cost

Category (NHS salary band)	N	Annual salary (£) ^a	On-costs (£) ^b	Total annual cost (£)	Ward time adjustment ^c	Adjusted total annual cost (£) ^c
Occupational therapist (band 7)	1	35184	8268	43452	0.67 spent on ward	29113
Healthcare assistant (band 2)	2	30473	6625	37098	100% on ward	37098
Mental health nurse (band 7)	1	35184	8898	44082	0.67 spent on ward	29535
Mental health nurse (band 5)	2	48143	11618	59761	100% on ward	59761
Speech and language therapist (band 6)	0.1	2946	692	3639	100% on ward	3639
Activity coordinator (band 2)	3	45710	9937	55646	100% on ward	55646
Consultant (MC58)	0.3	26811	7226	34037	0.67 spent on ward	22805
Physiotherapy (band 6)	0.5	14732	3462	18194	100% on ward	18194
Total annual MMHU additional cost				295909		£255791
Additional cost per-day ^d						£700
Additional cost per-bed-day ^e						£25
Mean per-patient intervention cost (full-sample)^f						£368 (95% CI: 334, 410)

NB: all figures presented are rounded to 0 decimal places.

^aAnnual salary based on proportion of time employed for working on MMHU; annual staffing and salary information from ward proposal, based on 2011/12 FY NHS pay scales mid-point salary levels; consultant salary was based on threshold 6 of pay scale MC58 for 2011/12 FY.

^bSalary on-costs taken from PSSRU 2011/12.

^cTotal cost adjusted based on time spent on the MMHU during the trial period – time spent by professional on training staff and management not included in ward time adjustment.

^dCalculated as: £255790.55/365.25 = £700.32

^eCalculated, assuming 100% occupancy (28 beds), as: £700.32/28 = £25.01

^fCalculated as mean per-patient MMHU additional cost for participants recruited to the MMHU arm of the trial (309 patients in the full sample CEA), for whom mean length of stay on MMHU was 14.73 days (95% confidence interval [CI]: 13.35, 16.37): £25.01·14.73 = £368.45. MMHU intervention cost is calculated on an individual patient basis, by multiplying per-bed-day MMHU additional cost (£25.01) by the patient's length of stay on MMHU. Mean per-patient intervention costs for the complete-case CEA dataset is presented in Table 4.

200

201

202 Health and social care resource-use data

203

204 Most health and social care services now use electronic administrative record systems to record
 205 patient care. [18] Approvals were gained to obtain electronic administrative record systems data
 206 from hospitals, social care, general practices (GP), ambulance services, and mental healthcare. Data
 207 were collected for three months post-hospital admission and one year pre-admission (July 2009 –
 208 March 2012). Based on our previous research, [18] extensive fieldwork was completed with the
 209 included agencies to derive parameters covering resource-use (details in Appendix S2).

210

211 Hospital care data (day-case, inpatient, outpatient and intensive care) were obtained from two
 212 patient administration systems for patients that attended five hospitals in the Nottingham area.
 213 Primary care resource-use data were obtained from Nottingham City and Nottinghamshire County
 214 GP practices. Of 107 GP practices serving our cohort, data were obtained from 72 practices (468/599
 215 participants), coming from five electronic administrative record systems: SystemOne, 220 (47%); EMIS
 216 LV, 196 (42%); EMIS Web, 34 (7%); Synergy, 13 (3%); and EMIS PCS, 5 (1%), and were anonymised at
 217 the GP practice. Ambulance service resource-use was extracted from the Caller Aided Despatch
 218 (CAD) IT service. The CAD system was cross-referenced with paper-based Patient Record Forms to
 219 identify participants (using participant name and place of pick-up). Data from mental healthcare
 220 services for older people were provided by the Nottinghamshire Healthcare Trust data via the RiO

221 system. [19] Social care services within two different catchment areas (City and County), operating
222 two different electronic systems, were identified. Services consisted of contacts and assessments,
223 and care plans. Care plans included home, day, residential and telecare, housing and meals at home
224 services.

225
226

227 **Patient-level cost**

228

229 Unit costs for primary care services were applied based on time taken to perform each task using
230 time assumptions obtained from PSSRU 2011/12, [17] empirical literature, or expert opinion, and
231 mid-point yearly salary estimations taken from the NHS “Agenda for Change” pay rates. [20] Unit
232 costs of hospital care were applied using national reference costs according to Healthcare Resource
233 Group (HRG) case-mix. Inpatient spell costs were adjusted for length-of-stay using standard excess
234 bed day costs. Unit costs for other services were obtained from PSSRU, standard Department of
235 Health costs and other reference costs for the 2011/12 financial year. The detailed costing methods
236 are described elsewhere, [18] the sources of unit costs are presented in Appendix S2 and the HRG
237 codes used to derive costs are presented in Appendix S3. Due to the high number of different
238 parameters and unit costs used to calculate patient-level cost (an example of which is provided in
239 Appendix S3 for the codes used to assign unit costs to hospital resource-use), only a brief overview
240 of the other costs are described below.

241

242 Unit costs were combined with resource-use to generate patient-level costs. Patient-level costs from
243 all health and social care services incurred during the trial were calculated for all trial participants
244 who remained in the study at 90-day follow-up (patients who died during the study were not classed
245 as ‘withdrawn’).

246

247

248 **Cost-effectiveness analysis**

249

250 The economic evaluation adopted a health and social services perspective. The incremental cost-
251 effectiveness ratio (ICER) generated by the MMHU over standard care was calculated using the
252 following equation:

253

$$254 \quad ICER = \frac{Cost_{MMHU} - Cost_{SC}}{QALY_{MMHU} - QALY_{SC}},$$

255

256 where $Cost_{MMHU}$ ($Cost_{SC}$) and $QALY_{MMHU}$ ($QALY_{SC}$) are mean cost and QALYs gained in the MMHU
257 (standard care) group, respectively. Patient cost and QALYs were adjusted by baseline characteristics
258 using regression methods, including one year pre-admission healthcare costs as a covariate when
259 modelling costs. Pairwise bootstrapping with replacement was employed for adjusted patient costs
260 and QALYs, using 5000 replications. The resultant incremental costs and outcomes were plotted on a
261 cost-effectiveness plane. [21] To investigate uncertainty around the ICER, cost-effectiveness
262 acceptability curves (CEACs) [22 23] based on ceiling ratios were constructed. These (standard)

263 CEACs represent probability of cost-effectiveness for a given willingness to pay (WTP) for QALY gain,
264 equal to willingness to accept (WTA) QALY loss, that is, WTA/WTP ratio equal to 1. [24]

265

266 Sensitivity analysis to capture WTA/WTP disparity was conducted. Probability of cost-effectiveness
267 for a £20,000 WTP threshold in relation to WTA/WTP ratio was investigated, [24] to account for the
268 notion that QALY gains at additional cost (WTP) may be more acceptable for decision makers, when
269 compared to cost savings and QALY losses (WTA), as suggested in the health and behavioral
270 economics literature. [24-26] Conservatively, WTA/WTP ratio between 1 and infinity [24],
271 corresponding to WTA threshold between £20,000 and infinity for accepting QALY loss, respectively
272 (SW quadrant of cost-effectiveness plane), was assumed in the sensitivity analysis. Namely, the
273 WTA/WTP ratio, r , $r \geq 1$, reflected the proportion that, paying £20,000 *maximum* for QALY gain (NE
274 quadrant of cost-effectiveness plane), QALY loss was accepted for *minimum* $r \cdot £20,000$ (SW
275 quadrant of cost-effectiveness plane).

276

277 The analyses were performed using STATA version 12 [27] and Microsoft Excel 2010.

278

279

280 **Missing data**

281

282 In the case of 90-day (trial) cost data, only primary care data were missing (131/599 (21.9%)
283 patients). One year pre-admission healthcare cost was missing for inpatient care (2/599 (0.3%)) and
284 for primary care (155/599 (25.9%)).

285

286 Missing data for patient-reported EQ-5D are: 195/599 (32.6%) baseline EQ-5D, 209/599 (34.9%)
287 follow-up EQ-5D, resulting in QALYs obtained for 272/599 (45.4%) patients, including 62 (MMHU: 30)
288 dead at follow up.

289

290 No statistically significant differences in the proportions of missing EQ-5D and QALYs values between
291 MMHU and standard care groups were observed: 92/309 (29.8%) vs. 103/290 (35.5%), $p = 0.13$, for
292 baseline EQ-5D; 113/309 (36.6%) vs 96/290 (33.1%), $p = 0.37$, for follow-up EQ-5D; and 170/309
293 (55.0%) vs 157/290 (54.1%), $p = 0.83$, for QALYs. Furthermore, for primary care cost and for other
294 health measurement variables of interest, the differences in the proportions of missing values
295 between arms were non-significant; the percentage of missing values in the two arms was similar
296 apart from proxy completed EQ-5D and follow-up Barthel ADL index (see Appendix S4)

297

298 Missing values for cost, EQ-5D, and for other variables, were assumed to be missing at random (MAR).
299 Given no imbalance in proportions of missing values between randomised groups (as shown above
300 and in Appendix S4) and predictors of missing values for EQ-5D (and for other health status variables)
301 identified among variables with complete data (age, number of medical conditions, and permanent
302 care home residence at baseline - see Appendix S4 for details) the MAR assumption seemed to be
303 plausible. Hence, the multiple imputation approach was applied to deal with missing data in cost-
304 effectiveness analysis.

305

306 Missing values for cost, EQ-5D, and for other variables of interest, were imputed using multiple
307 imputation by chained equations (MICE), [28] incorporating the set of variables: age and sex; proxy-

308 EQ-5D, NPI, Barthel ADL score, number of medical conditions - at baseline and follow-up; DEMQOL
309 at follow up; as well as primary, inpatient, day-case, and outpatient care (trial and one year pre-
310 admission) costs, social care (trial) costs, and permanent care home residence at baseline. To avoid
311 bias, all variables included in the models for adjusted costs and QALYs in cost-effectiveness analysis
312 were incorporated in the imputation. [28 29] In particular, since we imputed missing values of the
313 models covariates, model outcomes (costs and follow-up EQ-5D determining QALYs) were included
314 in the imputation model as well. [28 30] Additionally, by having the predictors of missing values for
315 EQ-5D (and for other health status variables) in the imputation model (age, number of medical
316 conditions, and care home residence at baseline) potential bias was reduced (MAR assumption was
317 more plausible) and the standard errors in the adjustment multiply imputed models were
318 minimised. [28]

319

320 One hundred imputed datasets were generated; based on the rule of thumb that the number of
321 imputations was higher than the percentage of patients with at least one variable in the imputation
322 model missing, equal to 94% [28] (percentages of missing values are at baseline and follow up,
323 respectively: 33% and 56% (proxy EQ-5D), 1% and 15% (Barthel ADL), 53% and 25% (NPI), and 41%
324 (DEMQOL, follow-up collected only)).

325

326 An alternative approach to deal with missing data, complete-case cost-effectiveness analysis, was
327 applied. That is, 209/599 (34.9%) patients with complete QALY and trial cost data (210 patients), for
328 whom one-year pre-admission secondary care cost data were also complete, were included in a
329 complete-case cost-effectiveness analysis. In this approach, one year pre-admission secondary care
330 cost and other covariates with complete data in the sub-sample of 209 patients were considered for
331 the models for adjusted cost and QALYs. Due to the choice of adjustment covariates being the
332 predictors of missing EQ-5D data at follow up, the MAR assumption was also sufficient to reduce
333 bias in cost-effectiveness estimates. Hence, the unadjusted estimates were provided under missing
334 completely at random (MCAR) assumption, while the MAR assumption was sufficient to justify
335 complete-case adjusted cost-effectiveness analysis (CEA).

336

337

338 **Full-sample (using imputed values) cost-effectiveness analysis**

339

340 In the full-sample CEA, imputed missing primary care and EQ-5D data were incorporated into the
341 generation of incremental costs and QALYs. Unadjusted costs in MMHU and standard care, as well as
342 incremental costs by services were analysed, handling uncertainty by non-parametric bootstrapping.
343 [31]

344

345 In the adjusted CEA, other variables with imputed missing values (one year pre-admission primary
346 care cost, NPI and Barthel ADL score) were also used to adjust cost and QALYs for baseline
347 characteristics. Finally, adjusted cost was estimated controlling for age, sex, EQ-5D utility index and
348 permanent care home residence at baseline, and one year pre-admission healthcare cost. Adjusted
349 QALYs were estimated controlling for age, sex, and baseline EQ-5D utility index, permanent care
350 home residence, number of medical conditions, NPI, and Barthel ADL score. The adjustment models
351 for both cost and QALYs included age, sex, EQ-5D index and permanent care home residence at
352 baseline, as the explanatory variables which were predicted *a priori* to be the possible factors

353 affecting both resource use and QALYs in the trial follow-up. Moreover, QALYs were controlled for
354 baseline EQ-5D index as recommended for trial-based cost-utility analysis, [32] age and care home
355 residence were found to be the predictors of missing QALYs values (see Appendix S4), and block
356 randomization was stratified for previous residence in a care home, which justified inclusion of these
357 covariates in the adjustment models. Additionally, one year pre-admission healthcare cost was
358 expected to be a strong predictor of trial resource use and costs. Baseline Barthel ADL, NPI, and
359 number of medical conditions were included as the potential predictors of physical and mental
360 health state at follow-up, and so QALYs were adjusted for these covariates. Baseline patient
361 characteristics by trial arm, included in the adjusted CEA, are reported in Appendix S5.

362
363 Regression techniques, employing a generalised linear model (GLM), were applied to adjust costs
364 and QALYs by baseline characteristics. The appropriate distributional family type for the variance
365 function was chosen by using the modified Park test; [33] Pregibon link and modified Hosmer-
366 Lemeshow tests were used to diagnose any misspecification of the link function. [21] Regression
367 models and diagnostic tests were calculated on each imputed dataset, to obtain adjusted cost and
368 QALYs averaged across 100 imputations (Rubin's rules), and to find the optimal GLMs for both costs
369 and QALYs (considering the worst test results across imputations). Gamma distribution family and
370 log link were chosen for costs, and normal family distribution and power link 0.25 were chosen for
371 QALYs. [28] Adjusted patient cost and QALYs, calculated using the recycled prediction method, [21]
372 were used to generate cost-effectiveness planes and cost-effectiveness acceptability curves (CEACs)
373 on each imputed dataset; the full sample CEAC was obtained from the probability of cost-
374 effectiveness for a given ceiling ratio, averaged across 100 imputations.

375

376

377 **Complete-case cost-effectiveness analysis (alternative approach)**

378

379 In the complete-case CEA, comprising 209/599 (34.9%) patients with complete QALY and trial cost
380 data, for whom one year pre-admission secondary care cost data were also complete, unadjusted
381 costs in MMHU and standard care were analysed, handling uncertainty by non-parametric
382 bootstrapping. [31]

383

384 Adjusted cost was estimated controlling for age, sex, utility and permanent care home residence at
385 baseline, and one year pre-admission secondary and tertiary care cost (pre-admission primary care
386 costs are omitted here). Adjusted QALYs were estimated controlling for age, sex, and baseline utility,
387 permanent care home residence, number of medical conditions, delirium at admission (defined by a
388 score of at least 18/46 on the delirium rating scale (DRS-R-98 [34])) and severe cognitive impairment
389 (Mini-Mental State Examination (MMSE) [35], $MMSE \leq 9$). The reasons for inclusion of these baseline
390 characteristics in the adjustment models were similar to the full-sample cost-effectiveness analysis.
391 However, only covariates with complete data in the sub-sample of 209 patients were considered for
392 the models for adjusted cost and QALYs. In particular, one year pre-admission secondary and tertiary
393 care cost, permanent care home residence, and number of medical conditions were included as
394 covariates in the models. To control QALYs for mental health status at baseline, DRS and MMSE
395 variables were used, for which data for 2 and 1 participants, respectively, were missing in the
396 complete-case CEA sub-sample (patients with missing DRS and MMSE baseline values were assumed

397 to have delirium and severe cognitive impairment at admission). Baseline patient characteristics by
398 trial arm, included in the adjusted complete-case CEA, are reported in Appendix S5.

399

400 A diagnostic process was used to find the optimal GLMs for both costs and QALYs (the same tests as
401 for the full-sample analysis). Gamma distribution family and power link 0.95 were chosen for costs,
402 normal distribution family and power link 0.6 were chosen for QALYs. Recycled prediction method to
403 generate adjusted patient cost and QALY was applied.[21]

404

405

406 **Results**

407

408 **Intervention cost**

409

410 Per-bed-day MMHU additional cost was £25. In the full sample, mean length of stay on MMHU was
411 15 days (95% confidence interval [CI]: 13, 16), and the mean per-patient cost of delivering the
412 intervention (mean per-patient MMHU additional cost) was £368 (95% CI: 334, 410) – calculations are
413 presented in Table 1.

414

415

416 **Full-sample (using imputed data) cost-effectiveness analysis**

417

418 In the full-sample cost-effectiveness analysis (CEA), 599 (MMHU: 309) participants were analysed at
419 90-day follow-up, at which point 139 (MMHU: 68) were dead. In the unadjusted analysis, comparing
420 the MMHU to standard care, the cost of inpatient care was non-significantly lower (-£434, 95% CI: -
421 1199, 357), social care cost was non-significantly lower (-£194, 95% CI: -657, 301), and the cost of
422 care (primary, secondary, tertiary and social care) was non-significantly lower (-£690, 95% CI: -1571,
423 246), resulting in incremental total cost of -£322 (95% CI: -1219, 621). The difference in QALYs
424 gained was non-significant (0.008, 95% CI: -0.005, 0.020). In the adjusted CEA, the total cost for the
425 MMHU was lower by -£149 (95% CI: -298, 4), with QALYs gained difference equal to 0.001 (95% CI: -
426 0.006, 0.008), and a 58% probability of the MMHU being dominant (cost-saving with QALY benefit)
427 and a 94% probability of cost-effectiveness (at a £20,000/QALY threshold). The probability of the
428 MMHU being cost-saving with QALY loss (SW quadrant) was 39% (Tables 2 and 3, Figures 1 and 2).

429

Table 2. Full-sample cost-effectiveness analysis (mean cost in £ / mean QALYs, 95% CI)

	MMHU (309 patients)	Standard care ^a (290 patients)	Incremental cost / QALYs gained
The cost of care^{bc}	7266 (6707, 7861)	7956 (7307, 8681)	-690 (-1571, 246)
The cost of care – adjusted ^d	7345 (7248, 7441)	7862 (7758, 7965)	-517 (-660, -374)
Additional MMHU cost	368 (334, 410)	0	368 (334, 410)
Total cost (care cost + MMHU cost)	7634 (7062, 8253)	7956 (7307, 8681)	-322 (-1219, 621)
Total cost - adjusted (care cost adjusted + MMHU cost)	7714 (7606, 7822)	7862 (7758, 7965)	-149 (-298, 4)
QALYs gained^b	0.111 (0.101, 0.121)	0.103 (0.093, 0.114)	0.008 (-0.005, 0.020)
QALYs gained – adjusted^e	0.109 (0.102, 0.116)	0.108 (0.101, 0.114)	0.001 (-0.006, 0.008)
ICER			MMHU dominant
ICER adjusted			MMHU dominant

^aGeriatric ward (204 patients) and general ward (86 patients).

^bPrimary care cost and QALY imputed using Multiple imputation by chained equation (MICE). Multiple imputation model applying predictive mean matching (*pmm*) for costs and utilities, and ordered logit (*ologit*) for Barthel ADL scores, DEMQOL, and NPI; 100 imputations generated.

^cHealthcare (inpatient, day-case, outpatient, EMAS, MHT, critical care, primary care) and social care cost.

^dAdjusted by age, sex, utility and permanent care home residence at baseline, and one year pre-admission healthcare cost care cost. A GLM model (family – gamma, link – log) was applied, as it was found to be optimal upon diagnostic procedure on each imputation (the worst test results across imputations were: Park test for gamma family, p-value=0.05, Pregibon link test, p-value=0.36, Hosmer-Lemeshow test, p-value=0.11)

^eAdjusted by age, sex, and baseline utility, permanent care home residence, number of medical conditions, NPI, and Barthel ADL. A GLM model (family – normal, link – power 0.25) was applied, as it was found to be optimal upon diagnostic procedure on each imputation (the worst test results across imputations were: Park test for normal family, p-value=0.02, Pregibon link test, p-value=0.50, Hosmer-Lemeshow test, p-value=0.07, with Park test p-value being higher than 0.05 for 95% imputations and with average Park test p-value across imputations equal to 0.41).

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Table 3. Full-sample cost analysis (mean cost in £, 95% CI)

	MMHU (309 patients)	Standard care ^a (290 patients)	Incremental cost / QALYs gained
Inpatient cost	5185 (4715, 5741)	5619 (5053, 6222)	-434 (-1199, 357)
Day-case cost	17 (6, 32)	60 (37, 93)	-42 (-77, -15)
Outpatient cost	174 (151, 199)	192 (169, 223)	-19 (-57, 16)
Primary care cost ^b	221 (200, 247)	206 (184, 232)	16 (-21, 47)
Critical care	8 (0, 22)	56 (2, 202)	-48 (-185, 10)
Ambulance service (EMAS)	26 (12, 44)	17 (8, 29)	9 (-9, 31)
Mental Health Trust (MHT)	110 (82, 141)	87 (59, 1276)	22 (-25, 65)
Total healthcare cost	5741 (5261, 6298)	6238 (5648, 6908)	-496 (-1285, 320)
Social care cost	1525 (1236, 1830)	1718 (1363, 2126)	-194 (-657, 301)
The cost of care^c	7266 (6707, 7861)	7956 (7307, 8681)	-690 (-1571, 246)

NB: the cost of the intervention is not included in these cost estimates. The cost of the intervention is presented in Table 2.

^aGeriatric ward (204 patients) and general ward (86 patients).

^bPrimary care cost imputed using Multiple imputation by chained equation (MICE). Multiple imputation model applying predictive mean matching (pmm); 100 imputations generated.

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Figure 1. Cost-effectiveness plane – pairwise bootstrapping (adjusted analysis, full-sample imputed analysis). Bootstrapped incremental costs and QALYs were obtained for each imputation (5000 replications), and these were used in the full-sample cost-effectiveness analysis. Consequently, a cost-effectiveness plane should be drawn for 100 imputations (which would be impossible to present ($100 \cdot 5000 = 500\,000$ points)). Hence, to approximate and illustrate the cost-effectiveness plane for the full-sample imputed analysis, 100 replications randomly chosen from each imputation were plotted in this figure ($100 \cdot 100 = 10\,000$ points). The red square represents the point estimate: 0.001 QALY and -£149.

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Figure 2. Cost-effectiveness acceptability curves (adjusted analyses) – full sample and complete-case analyses. Full-sample cost-effectiveness acceptability curve is obtained from probability of cost-effectiveness for given ceiling ratio, averaged across 100 imputations. CEACs represent probability of cost-effectiveness of MMHU for given WTP, where WTA is assumed to be equal to WTP (SW quadrant of cost-effectiveness plane, see Figures 1 and 3).

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Probability of cost-effectiveness for £20,000 WTP threshold in relation to WTA/WTP ratio is presented in Figure 3 (full-sample). It is shown that this probability goes down from 94% (WTA/WTP ratio equal to 1, as assumed in Figure 2 for the full-sample CEAC) to 86% for the ratio equal to 2, to

457 73% for the ratio equal to 5, approaching 59% for the infinite ratio (infinite WTA threshold -
 458 interpreted as non-acceptance of QALY loss for any amount of money saved).

459
 460 **Figure 3. Probability of cost-effectiveness for WTP threshold equal to £20,000 in relation to**
 461 **WTA/WTP ratio – full sample and complete-case analyses.**

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 463

464 Complete-case cost-effectiveness analysis

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466 In the subgroup of 209 (MMHU: 109) patients with complete QALY and resource-use data, including
 467 49 (MMHU: 24) patients dead at follow up, comparing MMHU to standard care, the total cost was
 468 non-significantly lower (-£402, 95% CI: -2227, 1297) and the difference in QALYs gained was non-
 469 significant (0.007, 95% CI: -0.013, 0.027). In the adjusted CEA, the total cost for MMHU was lower (-
 470 £206, 95% CI: -591, 153) with no QALYs gained difference (0.000, 95% CI: -0.011, 0.011) and a 47%
 471 probability of the MMHU being dominant, and a 81% probability of cost-effectiveness (at a
 472 £20,000/QALY threshold). The probability of the MMHU being cost-saving with QALY loss (SW
 473 quadrant) was 40%. (Table 4, Figures 2 and 4)

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Table 4. Complete-case cost-effectiveness analysis (mean cost in £ / mean QALYs, 95% CI)

	MMHU (109 patients)	Standard care ^a (100 patients)	Incremental cost / QALYs gained
The cost of care ^b	7430 (6399, 8631)	8203 (7052, 9751)	-772 (-2440, 942)
The cost of care – adjusted ^c	7553 (7311, 7807)	8130 (7888, 8385)	-577 (-833, -335)
Additional MMHU cost	371 (309, 440)	0	371 (309, 440)
Total cost (care cost + MMHU cost)	7801 (6720, 9031)	8203 (7052, 9751)	-402 (-2227, 1297)
Total cost - adjusted (care cost adjusted + MMHU cost)	7924 (7654, 8197)	8130 (7888, 8385)	-206 (-591, 153)
QALYs gained	0.123 (0.109, 0.137)	0.116 (0.102, 0.130)	0.007 (-0.013, 0.027)
QALYs gained – adjusted^d	0.120 (0.112, 0.128)	0.120 (0.112, 0.127)	0.000 (-0.011, 0.011)
ICER			MMHU dominant
ICER adjusted			MMHU dominant

^aGeriatric ward (66 patients) and general ward (34 patients).

^bInpatient, day-case, ambulance service (EMAS), Mental Health Trust (MHT), critical care, outpatient, primary care, and social care.

^cAdjusted by age, sex, utility and permanent care home residence at baseline, and one year pre-admission secondary care cost. A GLM model (family - gamma, power link - 0.95) was applied. Park test for gamma family, p-value=0.92, Pregibon link test, p-value=0.39, Hosmer-Lemeshow test, p-value=0.36.

^dAdjusted by age, sex, and baseline utility, permanent care home residence, number of medical conditions, delirium (DRS-R-98 > 17.75) and severe cognitive impairment (MMSE ≤ 9). A GLM model (family - normal, power link - 0.6) was applied. Park test for normal family, p-value=0.07, Pregibon link test, p-value=0.68, Hosmer-Lemeshow test, p-value=0.20.

475

476 **Figure 4. Cost-effectiveness plane – pairwise bootstrapping (adjusted analysis, complete case**
477 **analysis).** Red square represents point estimate 0.000 QALY and -£206.

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480 Probability of cost-effectiveness for £20,000 WTP threshold in relation to WTA/WTP ratio is
481 presented in Figure 3 (complete-case). This probability goes down from 81% (WTA/WTP ratio equal
482 to 1, as assumed in Figure 2 for the complete-case CEAC) to 74% for ratio equal to 2, to 63% for ratio
483 equal to 5, approaching 48% for infinite ratio (infinite WTA threshold). (Figure 3)

484
485

486 **Discussion**

487

488 **Summary of results**

489

490 The specialist unit for people with delirium and dementia did not demonstrate convincing benefits in
491 health status over usual hospital care, as no significant effect on QALY gain was observed. However,
492 the results did show a trend towards cost savings and a high probability of cost-effectiveness (94%)
493 from a combined health and social care perspective, when usual criteria were applied. When
494 excluding the cases in which there were cost savings but worse outcomes (QALY loss), the
495 probability of cost-effectiveness fell to 59%.

496
497

498 **Internal validity**

499

500 The strengths of this study were that it was conducted as part of a RCT rather than a less robust
501 design, resource-use ascertainment was by extraction from electronic datasets rather than recall
502 enhancing the quality of the data and hence results, and multiple resource-use datasets were
503 examined to produce a more comprehensive estimate of costs than using a single and potentially
504 unreliable data source. The economic evaluation was conducted independently of the clinical service
505 and, in large part, independently of the investigators who had designed and implemented the
506 clinical effectiveness evaluation.

507

508 There were considerable missing data, due to the inability of frail and cognitively impaired
509 participants to complete EQ-5D, and a systematic difference in values for proxy compared with self-
510 completed EQ-5D. Hence imputation was used, incorporating proxy EQ-5D and other clinical
511 measures, to estimate the true impact of MMHU care on patients' health status, which could be a
512 source of error. Employing an alternative approach omitting missing data (complete-case analysis)
513 showed no major differences in results; however, we did not ascertain informal care or privately
514 funded costs, meaning that our findings are limited to the health and social care service perspective.
515 Informal care costs form an important part of total costs for people with dementia. [36] The findings
516 represent a comparison between the MMHU and standard care. However, 70% of standard care was
517 situated on specialist acute geriatric medical wards delivering comprehensive geriatric assessment,
518 which is known to deliver better health outcomes than general internal medical wards for frail older

519 people (that is, an ‘active control’). [37] The impact of the MMHU on health status may therefore
520 have been understated compared with less specialist care.

521

522 The EQ-5D has limitations as a preference-based generic health status measure for calculating QALYs
523 in frail and cognitively impaired older people with progressive conditions. Firstly, the EQ-5D is a
524 simple, five dimension, 3-level measure of health status which may be insensitive to changes in
525 health that are important in this context. [38 39] There is some evidence to support the EQ-5D as a
526 valid measure for assessing quality of life in older people, [40] including people with cognitive
527 impairment using proxies when necessary. [41] Due to the advocacy by NICE to use the EQ-5D for
528 comparability between studies, and the lack of other, more sensitive preference-based measures
529 which can be used to elicit the QALY, the EQ-5D was the best preferred option for performing this
530 economic evaluation. At the time of planning this study the DEMQOL, a condition specific quality of
531 life measure for use in older people with dementia, [42] did not have a valid preference-based
532 scoring tariff. The DEMQOL may be more sensitive for measuring condition-specific quality of life but
533 was no different when measured in survivors at the end of the follow up period. [8] More recently
534 the UDEMQOL has been developed as a preference-based version of the DEMQOL which can be
535 used as a condition-specific preference-based measure for eliciting the QALY. [43 44] The UDEMQOL
536 can be used to provide complimentary results for comparison with the EQ-5D [13 44] and should be
537 considered for use in future studies if further studies establish its validity in this setting. [44]
538 Secondly, the QALY as elicited by the EQ-5D is a unidimensional metric of change in health status
539 over years of life, and therefore does capture broader aspects of well-being, [45 46] capability [47-
540 50] or the ‘spillover’ effect on carers [51 52] that may have been affected by the intervention. These
541 aspects are increasingly recognised as areas that should be accounted for when assessing the
542 economic outcome of trials. [13 48 52] Evidence from the TEAM trial showed that participants on
543 the MMHU spent significantly more time with positive mood or engagement, and experienced more
544 staff interactions that addressed emotional and psychological needs. [8] Additionally, more family
545 carers in MMHU arm were satisfied with care. For these reasons, we believe our analysis only
546 presents a partial assessment of the overall benefit of the intervention.

547

548 This economic evaluation was derived from trial data up to three months of follow-up, without
549 measuring or modelling the health and cost outcomes beyond this horizon. However, given the fast
550 moving changes in clinical conditions of patients, the health and cost effects of MMHU care are likely
551 to be limited to a short period after hospital stay, and the trial follow-up was long enough to assess
552 effects of the MMHU (cf. trial protocol [7] and [8]), although the trends towards cost savings (such as
553 from long term care) may have been stronger if we had data from a longer period of follow up.

554

555

556 **External validity/context**

557

558 This is the first study of this specific model of care: no cost-effectiveness analyses of specialist unit
559 care for cognitively impaired frail older people have been identified. [53] However, the patient group
560 involved and the core processes of the MMHU were similar to the patient groups and core processes
561 involved in services delivering comprehensive geriatric assessment (CGA), where a potential cost
562 reduction compared with general medical care has been observed. [53 54] Thus this study

563 contributes towards, and is compatible with, a small evidence base about the economic
564 consequences of CGA.

565
566 The economic impact of the health and social care of older people has been rarely described fully.
567 [36 55] Despite recommendations to assess opportunity costs [56], only half of published studies
568 measured costs other than secondary care, even fewer including long term or social care costs: the
569 eight studies reporting costs in CGA trials in a recent review only reported costs from a hospital
570 perspective, and so did not investigate whether costs were shifted to other areas of health care, or
571 to social care or informal carers. [54] Thus, this study is an important contribution to the evidence
572 base, particularly because around 1/3 of the cost savings observed in this study were non-hospital
573 costs (social and primary care). Despite the fact that cost savings shown were only small percentages
574 of the total care cost occurred in the standard care arm (4% and 2%, for unadjusted and adjusted
575 costs, respectively), the potential cost savings for the NHS could be large if similar specialist
576 dementia care is implemented in the UK hospitals.

577
578

579 **What the results mean**

580
581 The value of these findings depends upon the degree to which the findings from economic studies
582 based on trials that were not positive for their primary outcome are judged by those using such
583 information, and the degree to which conventional cost-effectiveness estimates are judged when
584 they rely considerably upon cases in which there were cost savings but QALY losses. Health care
585 funders may find that cost-effectiveness findings based upon QALY gains at additional cost
586 (willingness to pay, WTP) are more acceptable than cost savings and QALY losses (willingness to
587 accept, WTA) – an issue discussed widely in the health and behavioral economics literature (cf. [24-
588 26]). Hence, we provided the sensitivity analysis to incorporate possible WTA/WTP disparity, by
589 estimating probability of cost-effectiveness dependent on the value of WTA/WTP ratio. [24] Due to
590 unknown decision makers' preference over WTA/WTP, the interpretation of such sensitivity analysis
591 is limited to the extreme in which small QALY loss is not accepted for any level of cost-savings. In this
592 study, the interpretation is even more difficult because of the possibility that the overall benefits of
593 the intervention may have been understated in the economic analysis. However, we conclude that
594 there are sufficient grounds for further development of evaluation of specialist medical and mental
595 health units.

596
597 The further development and evaluation of this comprehensive model of care can be guided by the
598 results of this study. For example, this study illustrates the potential value of determining a wider
599 range of health and social costs to appraise the total impact of services. Given that considerable
600 effort was put into discharge planning, communication with families and care homes, referral to
601 community services, and advance care planning, it is likely that the accumulation of multiple small
602 incremental improvements in multiple processes and outcomes can only be observed when multiple
603 sources of costs across the health and social care system are taken into account.

604
605 Mortality was high in the population studied (25% at 90 days).[8] It is difficult to define measurable
606 outcomes in studies of palliative and supportive care, but patient experience and carer satisfaction

607 are likely to be important. The NHS Outcomes framework includes ‘a positive experience of care’ as
608 one of its five domains. [57] Tools widely used to measure health care outcomes in economic
609 evaluations do not appear to discriminate well in the end-of-life care context, [58] so carer
610 preferences should be incorporated in healthcare decision making. [59] Economic evaluation of such
611 services may need to consider broader outcomes than the QALY. For example, a recent study has
612 shown the advantages of multiple domain comparisons, emphasizing transparency and better
613 informing reimbursement and research decisions when using this approach. [60] Therefore,
614 considering the totality of outcomes, including patient experience and carer satisfaction (a cost-
615 consequences analysis), would emphasize effects that may be more appropriate for frail older
616 patients, often approaching the end of life. An alternative would be a cost minimization approach.
617 Our findings suggest that care on the specialist unit was preferable (better quality and experience
618 even if health status was no different). In this case, costs can be compared to determine preference.
619 In this study, we showed a trend towards cost reduction in the MMHU arm, and hence a trend
620 towards superiority.

621
622 In conclusion, further development and evaluation of specialist units in general hospitals for people
623 with dementia and delirium is warranted based on the fact that the unit studied here led to better
624 quality of care, [8] has a reasonable probability of cost-effectiveness even when cost saving QALY
625 losing cases are not included in the estimate of cost-effectiveness, and showed a trend towards cost-
626 savings when a cost minimisation approach is taken. Such units should be seen as an important
627 response to the challenge of managing mental health conditions in general hospitals, in addition to
628 liaison old age psychiatry services. Further research of similar services should aim to find better ways
629 of capturing health benefits in patient groups receiving palliative and supportive care, and use
630 multiple cost sources to assess the full cost impact.

631
632

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634
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645
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843 **Supporting information legends**

844

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855 S1 Appendix. CHEERS Statement for the TEAM economic evaluation study

856

857 S2 Appendix. Summary of resource-use parameters obtained in this study.

858

859 S3 Appendix. Description and breakdown of HRG codes used in costing of hospital admission data

860

861 S4 Appendix. Missing data patterns and predictors. Table A. Proportions missing between groups for
862 variables of interest. Table B. Logistic regression: predictors of missing value for baseline EQ-5D (599
863 observations). Table C. Logistic regression: predictors of missing value for follow-up EQ-5D (460
864 observations). Table D. Logistic regression: predictors of missing value for follow-up proxy EQ-5D (460
865 observations). Table E. Logistic regression: predictors of missing value for follow-up Barthel ADL (460
866 observations). Table F. Logistic regression: predictors of missing value for follow-up DEMQOL (460
867 observations).

868

869 S5 Appendix. Baseline characteristics by trial arm. Table A. Baseline characteristics – covariates
870 included in the full-sample adjusted CEA. Table B. Baseline characteristics – covariates included in the
871 complete-case adjusted CEA.

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