



**The platform political economy of FinTech:
Reintermediation, consolidation and capitalisation**

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Abstract

‘FinTech’ is the digital sector of retail money and finance widely proclaimed to be transforming banking in the global North and ‘banking the unbanked’ in the global South. This paper develops a perspective for critically understanding FinTech as a platform political economy that is marked by three distinctive and related processes: reintermediation, consolidation, and capitalisation. Through experimentation with the platform business model and building on the digital infrastructures and data flows of the broader platform ecosystem, a constellation of organisations – including start-ups, early-career firms, BigTech companies and incumbent banks – are engaged in processes of platform reintermediation. Changing the bases of competition in retail money and financial markets and encouraging oligopoly and even monopoly, the reintermediation processes of FinTech are presently manifest in strong tendencies towards platform consolidation. The imagined potential of FinTech has also triggered intensive processes of capitalisation, with platforms receiving significant prospective investment by venture capital, private equity funds, banks and BigTech firms.

Keywords: FinTech; BigTech; platform capitalism; reintermediation; consolidation; capitalisation.

1. Introduction

‘FinTech’ is the recognized descriptor for an emergent and diverse sector of digital retail monetary and financial services. It is the object of media hype (e.g. Hancock et al. 2018; Economist 2017), a focus for national financial policymaking and regulation (HM Treasury 2018; National Economic Council 2017; Barainard 2020), and is enthusiastically promoted within global development programmes (e.g. Alliance for Financial Inclusion 2018; World Bank and the International Monetary Fund 2018). FinTech has also generated a burgeoning academic-practitioner literature, emanating mainly from business schools, industry commentators and consultancy firms (e.g. Blakstad and Allen 2018; Delaporte, Price, and Bastid 2016; Gupta and Tham 2018; pwc 2017). Combined, this work maps a rapidly evolving landscape, identifies active business models, and ascertains the challenges that might limit future expansion. Invoking the well-worn Silicon Valley tropes of ‘disruption’, ‘distintermediation’ and ‘democratisation’ that are ubiquitous in digital economy discourse, prevailing and powerful media, policy and academic-practitioner accounts of FinTech typically emphasize how consumer-empowering technological innovations are not only transforming banking in the global North, but also ‘banking the unbanked’ in the global South.

A rapidly growing body of social science research is exploring the main domains of FinTech business. This work has mainly focused on digital and mobile payments (e.g. Kremers and Brassett 2017; Maurer 2012; O'Dwyer 2015, 2019), cryptocurrencies and distributed ledger technologies (e.g. Columbia 2016; Tapscott and Tapscott 2016; Parkin 2019), asset management and ‘robo-advising’ (Haberly et al. 2019), and crowdfunding and peer-to-peer (P2P) lending (Clarke 2019; Gray and Zhang 2017; Langley 2016; Langley and Leyshon 2017). Research is also interrogating the FinTech sector more broadly, making connections with wider-ranging developments, including technological transformations underway across wholesale and retail finance (Bernards and Campbell-Verduyn 2019; Campbell-Verduyn,

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3 Goguen, and Porter 2017), and continuity and change in the ‘developmental states’ of China
4 and East Asia (Gruin 2019; Gruin and Knaack 2019; Rethel and Thurbon 2019). In addition,
5 FinTech is being researched by social scientists concerned with revised global development
6 agendas that prioritise ‘financial inclusion’ at the ‘bottom of the pyramid’ (BoP), and which
7 serve to extend the frontiers of neoliberal financialised capitalism in the global South (Aitken
8 2017; Bernards 2019a, 2019b; Gabor and Brooks 2017; Langevin 2019; Mader 2016, 2018).
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Across this research, moreover, social scientists are beginning to offer analytical perspectives that provide a counterpoint to the prevailing and powerful accounts of FinTech. Drawing on critical literature apprehending the global digital economy more broadly, these perspectives presently serve to highlight two facets of FinTech crucial to understanding its dynamics and pathologies. The first is the use of techniques of data aggregation and algorithmic analysis to extract value from users and their data trails (Bernards 2019a, 2019b; Gabor and Brooks 2017; Langevin 2019; O'Dwyer 2015, 2019; Sadowski 2019). Pivotal to the digital economies of ‘surveillance capitalism’ (Zuboff 2019), data figures strongly but somewhat differently in FinTech. Transaction data produced by digital and mobile payments is aggregated and monetised by FinTech firms, going beyond a revenue model based solely on fees levied on user transactions (Maurer and Swartz 2015). Combined with other contextual data, transaction data is mobilised in retail finance for market segmentation (i.e. classifying customers for advertising and sales purposes) and credit risk analysis (i.e. developing tailored credit products and risk management tools) (O'Dwyer 2019). Indeed, transactional, geo-spatial, telecommunication and social media data are combined by FinTech firms to produce new kinds of ‘proxy’ credit risk data (Aitken 2017). This is significant, given claims that such proxies can render visible roughly 40 percent of the global adult population (~1.7 billion people) who are currently ‘unbanked’ and lack credit histories and scores (Realini and Metha 2015; World Bank 2017). Promises of transaction data-derived financial inclusion often garner support in

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3 developing countries from state agencies seeking to advance the surveillance and taxation of
4 their populations (Jain and Gabor 2020).
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8 Second, perspectives offered by social scientists stress how the FinTech industry
9 deploys infrastructures of digital technology and wireless telecommunication to connect with
10 users, often in conjunction with longer-standing payment and financial architectures (Bernards
11 and Campbell-Verduyn 2019; O'Dwyer 2019; Maurer 2012). Grandiose and spectacular claims
12 about FinTech are punctured with reference to the mundane and 'backgrounded' operations of
13 assembled socio-technical systems (Bernards and Campbell-Verduyn 2019, 783), and
14 emphasis is placed on the ways in which these infrastructures frame monetary and financial
15 relations to create new opportunities and vulnerabilities for users (e.g. Rodima-Taylor and
16 Grimes 2019). Indeed, Clarke (2019, 866) draws attention to the tendency for governmental
17 programmes to present the kinds of financial service products now offered by FinTech as 'part
18 of the basic "infrastructures" of contemporary societies'. Justifying the development of
19 products for marginal customers, this discourse also makes it possible for the FinTech sector
20 to 'profit at the expense of people who become increasingly indebted' (*ibid*).
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39 This paper aims to extend existing social science research by developing a perspective
40 for critically understanding FinTech as a *platform political economy*; that is, as a political
41 economy which is always already constituted through the logics and logistics of platforms
42 (Guyer 2016). In doing so, we will broadly situate the understanding of FinTech within
43 analyses of the global digital economy as a 'platform economy' (Bratton 2015; Kenney and
44 Zysman 2018, 2020; van Dijck, Poell, and De Waal 2019) and as 'platform capitalism' (Srniczek
45 2016; Pasquale 2016; Sadowski 2020). Although the notion of 'platform' is certainly present
46 in social science research on FinTech (e.g. Clarke 2019; Maurer 2015; O'Dwyer 2019), it rarely
47 provides the conceptual entry point (cf. Hendrikse, Bassens, and Van Meeteren 2018). As
48 Haberly et al. (2019, 168) observe in their study of asset management as one line of FinTech
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3 business, ‘for all of the analyses of the impact of new technologies in finance; and of the digital
4 platform economy outside of finance; there has not been a systematic evaluation of the impact
5 of the digital platform model’. Here we develop a perspective for understanding the political
6 economy of FinTech as produced by organisational leverage of ‘the platform’ in retail money
7 and finance. This perspective is directly informed by our wider work that – by combining
8 insights from heterodox political economy, cultural economy and science and technology
9 studies (STS) – theorises ‘platform capitalism’ as the rise of a distinctive and powerful mode
10 of capitalist intermediation made possible by a host of socio-technical achievements (Langley
11 and Leyshon 2017b). It thereby emphasises experimentation with the platform business model
12 underway throughout the FinTech sector, a model of capitalist enterprise that brings together
13 relatively well-established economic and socio-technical practices to create a new intermediary
14 logic of data-rich accumulation. It also stresses how the political economy of FinTech operates
15 through ‘the stack’, a logistical assemblage of digital infrastructures and data flows that is
16 enclosed and controlled by BigTech platforms and which broadly comprises the ‘platform
17 ecosystem’ (Bratton 2015; van Dijck, Poell, and De Waal 2019).

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38 Understanding FinTech as a platform political economy serves to foreground its
39 commercial and institutional configuration, and thereby re-orientates critical analysis of the
40 constitutive role of data and digital infrastructures in its operations. Analysed from this
41 perspective, we will also show how FinTech is marked by processes of platform political
42 economy that confound evangelical claims that it disintermediates, disrupts and democratises
43 retail money and finance. We identify and elaborate upon the distinct and related processes of
44 reintermediation, consolidation and capitalisation shaping the FinTech sector and its
45 consequences for retail money and finance, but which currently remain relatively under-
46 researched.

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3 The remainder of the paper is organised into three sections. The first introduces FinTech
4 and further develops our perspective. The second addresses, in turn, the processes of
5 reintermediation, consolidation and capitalisation that are underway in the platform political
6 economy of FinTech. Our conceptual and analytical intervention intends to provoke further,
7 in-depth research into the strategies and practices of FinTech platforms. Our method here is
8 therefore to interrogate media, policy and academic-practitioner accounts of FinTech and the
9 platform economy that provide for the business knowledge of FinTech platforms. The third
10 and final part of the paper offers some concluding reflections.
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25 **2. Understanding FinTech**

26 The portmanteau of ‘FinTech’ originates from a project called ‘Financial Services
27 Technology Consortium’ started by Citigroup in the early 1990s. Today, in its broadest
28 applications, the term draws attention to the role of information technologies in global
29 wholesale and retail finance since at least the nineteenth-century (e.g. Buckley, Arner, and
30 Barberis 2016). FinTech is normally applied more narrowly, referring to technological changes
31 underway in retail finance since the 1950s (Rubini 2017, 2-3), and especially the emergence of
32 a distinct sector of retail money and finance after the 2008 global financial crisis (e.g. Blakstad
33 and Allen 2018, 4). Largely based around telecommunication and digital technologies and ‘big
34 data’, the contemporary FinTech sector is accessed by users through mobile networks and
35 smartphone applications linked to cloud computing.
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49 FinTech is also often categorised into several more-or-less discrete digital retail
50 monetary and financial services. Book-length introductions, for example, often feature chapters
51 dedicated to each category of services (e.g. Flynt 2016), which typically also appears as
52 inseparable from a particular ‘group of companies that are introducing innovation into financial
53 services through the use of modern technologies’ (Rubini 2017, 1). As the United Kingdom’s
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3 HM Treasury (2018, 3) puts it, ‘The term “FinTech” is used interchangeably to describe both
4 technology-driven innovation across financial services and to pick out a specific group of firms
5 that combine innovative business models with technology to enable, enhance, and disrupt the
6 financial services sector’. Narrated in these terms, FinTech includes: online and mobile
7 monetary payments denominated in sovereign currencies (e.g. PayPal, Braintree); bitcoin and
8 other cryptocurrency exchanges (e.g. Bitpay, Coinbase); online-only banks and banking apps
9 (e.g. Atom, Monzo); crowdfunding (e.g. Kickstarter, Crowdfunder) and peer-to-peer (P2P)
10 lending (e.g. Zopa, Lending Club); investment, saving and financial planning, such as ‘robo-
11 advisors’ (e.g. Wealthfront, Betterment), automated saving apps (e.g. Digit, Dyme), and
12 interfaces and dashboards for money management (e.g. Mint, Money Dashboard); and, online
13 lending to different and differentiated market segments, such as small- and medium-sized
14 businesses (SMEs) (e.g. Kabbage, OnDeck), low- or high-risk consumers (e.g. LendUp,
15 Borro), and payday borrowers (e.g. SafetyNet). An array of business-to-business (B2B)
16 FinTech firms also service the industry, concentrating on data aggregation and algorithmic
17 analytics (e.g. Cignifi, DemystData), applications of blockchain and other distributed ledger
18 technologies (e.g. Peernova, Mirror), and user experience (UX) and user interface (UI) design
19 (e.g. UXDA).

2.1 ‘The platform’

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46 Specialist and ostensibly innovative FinTech firms are *platforms*; that is, they largely
47 correspond to a distinct mode of capitalist enterprise that aggregates and analyses data and
48 deploys digital infrastructures in order to extract value from intermediation. Paraphrasing from
49 Wood and Monahan’s (2019, 1) account of the difference between ‘platform surveillance’ and
50 ‘surveillance capitalism’ (cf. Zuboff 2019), our point is not just that FinTech (like
51 contemporary surveillance) ‘happens to be facilitated by platforms’. Rather, over the last
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3 decade or so, the political economy of FinTech has been fuelled by the *ex post* rationalisation
4 of ‘the platform’ as *the* business model for the global digital economy (Langley and Leyshon
5 2017b, 20-23). It is through this model that ‘more sectors, firms, startups, app developers, and
6 investors mobilize’ around ‘one plausible version of information capitalism’ (Zuboff 2019:
7 location 256 [Kindle edition]). As leading advocates of the platform business model Parker,
8 Van Alstyne and Choudary (2016, 278) put it, ‘the bankers have heard the message that is
9 spreading through one industry after another’, and, across the FinTech sector, ‘they are looking
10 to the platform model as the chief disruptive mechanism’.

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22 During the dot.com boom of the 1990s, platform enterprises (e.g. social media
23 companies, online market exchanges) often developed without a clear commercial rationale
24 (Feng et al. 2001; van Dijck 2013; Kenney and Zysman 2020). In contrast, the FinTech sector
25 has gained traction amidst burgeoning business knowledge and ‘how to’ guides about the
26 platform model, not to mention the backing the model has received from venture capital and
27 other investors (see below). Key features of the model include, for example: so-called socio-
28 technical ‘layers’ (infrastructure, data, users) (Choudary 2015); the potential to rapidly ‘scale
29 up’ to market dominance with limited investment in fixed capital and other assets (Parker, Van
30 Alstyne, and Choudary 2016; Kenney and Zysman 2018); and, promising revenue strategies
31 which increasingly centre on value extraction from monetising combinations of user data with
32 “platform ready” external web data (Helmond 2015).

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48 Within FinTech, firms specialising in payments and crowdfunding and P2P lending
49 correspond particularly strongly with the platform business model: they intermediate multi-
50 sided ‘connections’ and relations between users and coordinate the network effects of
51 ‘connectivity’ (Srnicek 2016, 45). Start-ups providing online-only banking, investment,
52 financial planning or loans, meanwhile, are typically business-to-consumer (B2C) platforms,
53 or two-sided aggregator platforms that connect users with product and service providers (e.g.
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3 banks, non-bank lenders) that partner with the platform. While rates of formation appear to
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5 have slowed somewhat in North America and Europe, by December 2019, Crunchbase, a
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7 widely recognised industry database, recorded a global population of over 13,000 FinTech
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9 platforms.
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13 Platform business experiments in FinTech extend beyond start-ups and early-career
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15 firms. Incumbent institutions in both the information and telecommunications (ICTs) and
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17 financial services industries are also leveraging the platform business model. Major incumbent
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19 banks in the global North are now significant actors, ‘seeking combinations of old and new
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21 business models’ to reinvent their internal data systems and online business channels
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23 (Hendrikse, Bassens, and Van Meeteren 2018, 161). Banks are integrating legacy hardware
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25 and software systems into platforms. This may be geared towards ‘open innovation’ and
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27 ‘ecosystem’ approaches that, facilitated by Application Programmable Interfaces (APIs) and
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29 characteristic of the Apple business model, centre on FinTech firms harvesting data and
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31 building applications on bank platforms (Hendrikse, Bassens, and Van Meeteren 2018). Indeed,
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33 such an approach is being encouraged by ‘open banking’ regulations in the European Union
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35 and UK in particular (Efra 2019). To enable their in-house change programmes, however,
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37 banks are strategically engaging with FinTech start-ups in other ways, including partnerships,
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39 minority investments, and acquisitions.
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48 ***2.2 BigTech and the platform ecosystem***

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51 BigTech companies now also offer FinTech platforms to their users, and/or have
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53 formed separate FinTech business arms or made investments in FinTech partners (Moeller
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55 2018). This includes the ‘Big Four’ of Google (Alphabet), Apple, Facebook and Amazon
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57 (GAFA) in the global North (Galloway 2017), and Baidu, Alibaba and Tencent (BAT) in
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3 China. The GAFA BigTechs all offer payment platforms to their users, for example, such as
4 Google Pay, Apple Pay and Amazon Pay, while 1.5 billion Facebook users can make payments
5 via Messenger. Meanwhile, the growth of FinTech in China has been largely driven by the
6 expansionary strategies of BAT (Economist 2017; Wang and Doan 2018). Indeed, the FinTech
7 platforms of Alibaba and Tencent are arguably the most significant globally. Chinese consumers
8 top EY's (2019) Global FinTech Adoption Index, and mobile payment transactions by value
9 (\$790 billion) in China in 2016 were 11 times greater than in the United States (Smith 2018). In
10 2014, Alibaba consolidated its FinTech operations into a spin-off company, Ant Financial,
11 which operates China's most popular mobile payment platform (Alipay), and offers a host of
12 digital banking, investment, lending and insurance services. Meanwhile, Tencent's WeChat
13 messaging app offers a range of transfer and payment functions to its 890 million users (Chandler
14 2017).

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31 The FinTech sector is also reliant, more broadly, on telecommunication and digital
32 infrastructures that are largely enclosed and controlled by telecom giants and BigTech
33 platforms (O'Dwyer 2015; Sadowski 2020). FinTech in Africa is, for example, increasingly
34 running on the telecommunication systems and 'feature phones' of Chinese corporations
35 (Pilling 2019). In the global North, meanwhile, FinTech is a platform political economy made
36 possible by the integration and operation of the six layers of what Bratton (2015) describes as
37 *The Stack* (i.e. 'Earth', 'Cloud', 'City', 'Address', 'Interface', 'User'). For a number of
38 emergent digital economy sectors – news media, urban transportation, healthcare, and
39 education – GAFA and BAT have evolved into the 'infrastructural platforms' of 'the platform
40 ecosystem' (van Dijck, Poell, and De Waal 2019). BigTech, in short, provides the highly
41 centralised infrastructures upon which the 'sectoral platforms' of FinTech are built and
42 organised.

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3 For specialist FinTech platforms, hardware and software have increasingly become
4 fixed costs rather than capital investments (Kenney and Zysman 2018). Combined with the
5 B2B ‘off-the-shelf’ services of white label platform providers and UX and UI designers, this
6 has significantly lowered the barriers to market entry for start-ups. Accordingly, FinTech
7 platforms are often described as ‘tech stacks’ (e.g. Gupta and Tham 2018), integrated
8 assemblages of infrastructural elements drawn from the platform ecosystem. The ‘back-end’
9 of the tech stack of FinTech platforms is what makes an app or a website run. Invisible to users,
10 it includes cloud computing services (e.g. Amazon Web Services (AWS), Alibaba Cloud) and
11 data analytics (e.g. Google Analytics), which can be combined and purchased from a single
12 BigTech provider (e.g. Microsoft Azure and Microsoft Azure Data Analytics). Search engines,
13 app stores, and identification services taken from the platform ecosystem are also critical to
14 Fintech platforms. Meanwhile, the apps and interfaces that comprise the ‘front-end’ of the tech
15 stack of FinTech platforms utilise Java or CSS programming code, often compiled from open
16 source repositories maintained by BigTech (e.g. Bootstrap, AngularJS, ReactJS, Materialize).
17 BigTech companies are important to the political economy of FinTech as platform providers
18 of retail monetary and finance services, then, but the constitutive significance of the BigTech
19 platform ecosystem to the FinTech sector goes much, much deeper.

3. Processes of platform political economy

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22 Foregrounding the platform business model and platform ecosystem is key to a
23 perspective that explicitly attends to the political-economic dynamics of FinTech. A
24 perspective that understands FinTech as a platform political economy can also draw attention
25 to processes of reintermediation, consolidation, and capitalisation. These processes are yet to
26 feature strongly in social science research, even though they are presently shaping the
27 development of the FinTech sector and its consequences for retail money and finance.

3.1 Platform reintermediation

In the global North, FinTech is widely held to be ‘disintermediating’ retail money and finance. Taken to its conclusion, this could render banking intermediaries as mere clearing houses for business undertaken elsewhere (Joyce 2019) . Consider, for example, Blackstad and Allen’s (2018, 4-9) account of what they call the *FinTech Revolution*. Prior to the global financial crisis, a ‘bloated’ corporate banking industry dominated retail finance and paid little attention to consumers. However, chastened by the crisis and emboldened by participation in the wider digital economy, consumers demanded ‘greater transparency and accountability’ in financial services and ‘a fragmented, app-based and partially gamified interface with their service providers’. In this rendition of the distintermediation narrative, banking intermediation is rendered outmoded by consumers, and the emergence of FinTech platforms as the new intermediaries of retail money and finance is obscured.

A core feature of the platform business model is the intermediation of multi- and two-sided markets (Gawer 2014). Start-ups, BigTechs, banks and other incumbent institutions experimenting with this model in the FinTech sector are seeking to ‘reintermediate’ (not disintermediate) retail monetary and financial relations. Financial intermediation typically entails the reduction of transaction and/or information costs (type 1) and the creation of liquidity (type 2), and attempts at transformation are better understood as acts of reintermediation rather than disintermediation (French and Leyshon 2004). Contemporary platform reintermediation by FinTech firms primarily centres on type 1 forms of intermediation, but as firms scale they are also able to undertake type 2 intermediation. Indeed, what Erturk and Solari (2007) describe as the ‘reinvention’ of retail banking from the 1980s – with fees and charges for products and services overtaking earnings from interest rate spreads – actually provides the favourable institutional, social and economic conditions of possibility for platform reintermediation. Fees and charges have increasingly become a core source of

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3 banking revenues, accounting for 65 percent of after-tax-profits in global retail banking in 2016
4 (McKinsey 2016). As FinTechs undertake platform reintermediation, they are partly taking
5 their cue from a transformation in which the formerly vertically integrated retail financial
6 services of banks have already been unbundled (and re-bundled) to generate product sales.
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13 Viewed against the backdrop of the longer standing reintermediation of retail money
14 and finance, the processes of FinTech platform reintermediation are distinctive nonetheless.
15 For so-called ‘unbanked’ populations of ‘financial nomads’ in the global South (Realini and
16 Metha 2015), FinTech enterprises might appear to deliver financial inclusion by providing
17 users with monetary and financial services for the first time. Here, however, platform
18 reintermediation actually displaces and transforms informal (i.e. non-market) monetary and
19 financial relations (O’Dwyer 2015; Rodima-Taylor and Grimes 2019). In the global North,
20 where incumbent banks are continuing to shrink branch networks in favor of online ‘business
21 channels’ (Tiessen 2015), platform reintermediation by online-only and app-based banks
22 certainly includes promises of ease of access and reduced transaction costs. But when online
23 banking is the new normal, FinTech reintermediation is also as much about engineering
24 ‘frictionless’ platform infrastructures for more effective and appealing user transactions – so-
25 called UX and UI design – as it is about offering lower fees and charges or better interest rates
26 than the major banks (Ash et al. 2018) .
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46 FinTech platform reintermediation also represents a departure from reintermediation
47 processes centred on information costs. Platforms play a similar informational role to banks
48 and non-banking financial intermediaries in the global North when they charge fees, for
49 example, for establishing the trust necessary to process a payment between users, conducting
50 basic due diligence on the SMEs that they list for P2P loans, and assessing the creditworthiness
51 of consumers for loans financed by their partners. However, platform reintermediation is not
52 merely a matter of extracting ‘direct rent’ in the form of fees and charges, but also turns on
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3 extracting 'indirect rent' by accruing user data and combining and analysing it with metadata
4 (O'Dwyer 2015; Sadowski 2020). The role of information in intermediation is transformed
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6 when it is regarded as data and as a resource and source of value, not as a cost to others that is
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8 reduced and managed (for a fee or charge) on their behalf. This novel data-driven and data-
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10 derived feature of platform reintermediation is pronounced in mobile and digital payments,
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12 where business models increasingly concentrate on the monetisation of transactions data to be
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14 used or sold for supply chain operations, market segmentation and/or credit risk analysis
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16 (O'Dwyer 2019). But data-derived reintermediation by platforms elsewhere in the FinTech
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18 sector – from robo-advice on investment portfolios to loans to consumers excluded or
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20 underserved by incumbent institutions – is also variously grounded in claims to discover
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22 consumer needs, offer better tailored products, and provide for improved analysis of credit
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24 risks.
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3.2 Platform consolidation

40 It is often claimed that FinTech 'new market entrants' are 'disrupting' the dominance
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42 of banks and other incumbent providers, increasing competition in retail monetary and financial
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44 services in the global North (e.g. Flynt 2016). Developments in the US market for personal
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46 loans would seem to support these claims, for example (Siegfried 2019). For policymakers and
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48 regulators in the global North confronted by 'too big to fail' incumbents, FinTech represents
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50 an opportunity to increase competition in financial services. In the UK, for example, HM
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52 Treasury (2018, 2-3) considers Fintech to be 'a fantastic example of how competition can be a
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54 force for good', where 'government, and regulators, have an important role to play in removing
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56 barriers to entry and growth, particularly for innovative firms'. If harnessed correctly to
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3 maintain 'consumer safety' (Brainard 2020), regulators hope FinTech disruption could deliver
4 renewed competitiveness to retail markets for money and finance.
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8 From a platform political economy perspective, equating the rise of FinTech with a
9 wave of competition-enhancing disruption in existing markets for retail money and finance is
10 problematic. Processes of consolidation rather than competition characterise FinTech because,
11 fundamentally, successful platform reintermediation turns on transforming and monopolising
12 *new* market structures of retail money and finance. As Parker, Van Alstyne and Choudary
13 (2016, 210 *original emphasis*) argue, competition in platform economies proceeds on the basis
14 that 'firms that understand how platforms work can ... *remake* markets, not just *respond* to
15 them'. Crucially, multi-sided platforms must have strong 'demand economies of scale' or
16 'network effects': for users, the benefits of a platform increase as a function of the total number
17 of users (Cusumano, Gawer, and Yoffie 2019). The primary initial strategic objective for those
18 experimenting with the platform business model in FinTech is thus to rapidly recruit and retain
19 user populations and their data, to 'leverage network effects' by 'scaling up'.
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36 Ultimately, the consequence of these processes could be that FinTech replaces existing
37 retail money and finance markets with newly structured and platformed arrangements that have
38 monopolistic and oligopolistic tendencies. 'BigTech-FinTech' platforms are already
39 acknowledged by some commentators to be the main threat to 'too-big-to-fail' banks
40 (McWaters and Galaski 2017; McKinsey 2016). However, we would caution against assuming
41 that retail money and finance is only a BigTech banking license away from being captured
42 (Delaporte, Price, and Bastid 2016). It is not in the interests of BigTech platforms to fully enter
43 the banking industry due to the level of compliance and political and regulatory oversight that
44 would follow (Moeller 2018). Indeed, amid political unease about the power of large digital
45 platforms, the hostile reaction to Facebook's 2019 plans to create its own cryptocurrency
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3 ('Libra') illustrates that BigTech firms may face enhanced scrutiny and concerted political
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5 opposition as they seek regulatory approval for new financial products and services.
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8 We would want to stress, then, the variegated processes of FinTech platform
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10 consolidation presently underway across different markets and spaces. Centred on and around
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12 both BigTech companies and powerful incumbents, these processes of platform consolidation
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14 are having considerable impacts on the organisation of retail money and finance. In China, for
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16 example, BAT companies dominate FinTech by offering services to their vast populations of
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18 digital consumers and social media users. They have taken advantage of the 'unique ability' of
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20 platforms 'to link together and consolidate multiple network effects' (Srniczek 2016, 95),
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22 rapidly scaling up the FinTech side of their business. Mobile payments provided the bridgehead
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24 for the move by Alibaba and Tencent into FinTech, a multi-sided market line of business in
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26 which network effects are especially strong. Subsequent expansion has seen the introduction
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28 of 'complementary products' to their captured user populations, 'build[ing] up ecosystems of
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30 goods and services that close off competitors' (Srniczek 2016, 96). In 2013, for instance, Alibaba
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32 launched Yu'eobao, enabling e-shoppers to transfer dormant cash from their payment account
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34 on Alipay into a mutual fund investment account with rates of return above those available
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36 from bank deposit accounts. By 2017, Yu'eobao had US\$165 billion dollars of assets under
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38 management (AUM), and had become the world's largest money market mutual fund (Wang
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40 and Doan 2018).
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48 FinTech platforms operated by ICT and banking incumbents are also the focal point for
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50 processes of consolidation. In Kenya, for example, the transformation of M-Pesa from a mobile
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52 payments platform owned by incumbent telecoms giants into 'a platform for financial inclusion'
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54 is well underway (Ndung'u 2018: 37). Meanwhile, in North America and Europe in particular,
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56 and as we noted above, banks are building on their own economies of scale and scope by
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58 experimenting with the platform model. As a result,
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3 FinTech has evolved from startups that want to take on and beat incumbents, to a
4 broader ecosystem of different businesses looking in many cases for partnerships.
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6 FinTech startups don't just need capital, they need customers. At the same time,
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8 incumbents need new approaches to drive change and deliver innovation (pwc 2017, 1).
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12 For those articulating business strategies in platform political economies, such partnership-based
13 consolidation is crucial to successfully reintermediating and transforming markets. As Parker,
14 Alstynne and Choudary (2016, 211) put it, a platform enterprise 'no longer needs to seize every
15 opportunity on its own' and 'can pursue only the best opportunities while helping ecosystem
16 partners seize the others'. pwc (2017) found that globally, by 2017, 45 percent of banks had
17 partnerships with FinTech firms, up from 32 percent in 2016, while 82 percent of incumbents
18 surveyed stated that they would be increasing their links to FinTechs.
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32 **3.3. Platform capitalisation**

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35 A further and related process of platform political economy is also shaping the
36 development of the FinTech sector and its consequences for retail monetary and financial order.
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38 A significant and integral feature of platform capitalism is that digital platforms are highly
39 capitalised by investors (Kenney and Zysman 2018; Langley and Leyshon 2017b; Srnicek
40 2016). During the decade or so between the global financial crisis and the present financial
41 dislocations of the Covid-19 pandemic, platform capitalisation took place in a low interest-rate
42 and unconventional monetary policy environment which was manifest, more broadly, in rising
43 corporate indebtedness and increased investor appetite for risk (IMF 2019). Cheap money and
44 risk-embracing investors were drawn to platforms by the relatively coherent and powerful
45 framing of the future possibilities of the global digital economy provided by the platform
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3 business model, and the demonstration of ‘powerful platform effects’ on existing market
4 structures by BigTech giants (Waters, Kuchler, and Bradshaw 2018).
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8 Processes of platform capitalisation have been extensive in FinTech. Relative to other
9 emerging digital economic sectors, FinTech appears to be particularly conducive to the
10 progressive promises of new technology and the application of big data analytics (e.g. advanced
11 machine learning) (cf. Geiger 2019; Rubini 2017). FinTech also seems to have especially
12 promising revenue prospects, not least because of retrenchment by re-regulated retail banks
13 during the recent decade (Christophers, Leyshon, and Mann 2017) Currently, the FinTech
14 sector accounts for the greatest share of 400 or so ‘unicorns’: that is, globally, there are more
15 privately-owned FinTech firms valued at over US\$1 billion than there are similar firms in any
16 other sector (Stalder and Miller 2018).
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29 Popular and prevailing accounts of FinTech tend to regard the scale of investment in
30 the sector as a kind of vote of confidence, an indication of its likely future success in
31 transforming retail money and finance and ‘banking the unbanked’. Rubini (2017, 5), for
32 example, details the boom in investment in FinTech start-ups, such that, from 2015 to 2017,
33 global investment amounted to US\$122 billion, with the lion’s share in 2017 split roughly
34 equally between the US and Asia (Hardin 2017). The first half of 2018 saw a further US\$57.9
35 billion worth of investment in FinTech. As Rubini (2017, 4) has it, the ‘start-ups that received
36 funding are hungry and ambitious and want to disrupt the banking sector’. We would suggest,
37 in contrast, that the capitalisation of FinTech platforms is actually a dynamic and diverse
38 process that is variously intersecting and supporting the processes of platform reintermediation
39 and consolidation.
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55 Globally, VC investment in FinTech platforms has featured successively larger rounds
56 of funding for smaller numbers of firms. Evidenced by the growing number of FinTech
57 unicorns, this is a common feature of the cycle of VC investment because fund portfolios are
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3 expected to contain only a minority of investments that will ultimately pay-off after five to 10
4 years (so-called ‘home runs’) (Feng et al. 2001). But it is especially pronounced for digital
5 economy firms, as it is widely accepted that their investment costs are likely to be much greater
6 than revenues for longer periods as they attempt to scale up to secure positions of strength in
7 radically restructured markets. Related, private equity and other later-stage investors have
8 become more prominent backers of FinTech firms (Sarch, Kiem, and Ballard 2018). Srnicek
9 (2016, 88) neatly describes the processes that capitalise on the promise of monopolistic and
10 oligopolistic futures for platform reintermediation as ‘VC welfare’, not least because equity
11 maintains platforms as they seek to establish profitability and overcome incumbents.
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24 Two further features of FinTech platform capitalisation have also sustained the sector
25 in ways that intersect with processes of platform consolidation. First, in contrast with the
26 dot.com era, it has become widely accepted that the so-called ‘liquidity event’ (when early-
27 stage investment is cashed-out) is not necessarily an IPO. The liquidity event for FinTech start-
28 ups is more likely to be an acquisition, especially by an incumbent financial institution, ICT
29 company or BigTech platform. In 2018, for example, there were eight liquidity events in the
30 US FinTech sector worth over \$US100 million, six of which were acquisitions of this kind
31 (Stadler and Miller 2019). Second, in China in particular, it is important to note that a
32 significant share of VC investments in the FinTech sector have not been made by traditional
33 VC funds, but by the Corporate Venture Capital (CVC) arms of BigTechs. BigTech is thus
34 investing in FinTech platforms through CVC, as well as through in-house programs and
35 acquisitions funded via their balance sheets (Waters, Kuchler, and Bradshaw 2018). The rise
36 of CVC is not exclusive to China: CVC funds (such as Google Ventures) account for roughly
37 five percent of total VC investment in the US. But CVC is especially important to Chinese
38 venture investment (Yang 2019), with the CVC arms of Alibaba and Tencent specialising in
39 technology investments and accounting for 40-50 percent of the total (Sender 2018). The
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3 FinTech investments of the CVC arm of Alibaba include, for example, Paytm, the leading
4 payments platform in India.
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10 11 **4. Conclusions** 12

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14 The emergence and growth of FinTech is registering amongst social scientists. A
15 burgeoning body of research has started to offer critical perspectives, challenging the prevailing
16 and powerful imaginaries that presently animate the industry. Such perspectives tend to
17 emphasise how FinTech is constituted through data aggregation and analysis and reliant upon
18 telecommunications and digital technology infrastructures. Our aim in this paper, in contrast,
19 has been to develop a perspective for critically understanding the political-economic dynamics
20 and tendencies of FinTech, a perspective that explicitly specifies how FinTech is constituted
21 as a platform political economy. This is not to deny the undoubted importance of data and
22 infrastructures to the operations of FinTech, but rather to situate these facets of FinTech in the
23 sector's novel and rapidly evolving commercial and institutional settings. Placing the platform
24 business model and platform ecosystem front-and-centre provides for a fresh perspective on
25 the role of data and digital infrastructures in the workings of FinTech. Existing critical research
26 certainly points to the importance of data aggregation and algorithms for the business of
27 FinTech, but the promises and practices of data need to be understood in the context of
28 experimentation with the platform as a model of capitalist intermediary enterprise. Equally,
29 existing research highlights the socio-technical and infrastructural character of FinTech but
30 omits how its 'tech stacks' are built on the platform ecosystem which is largely enclosed and
31 controlled by BigTech.
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55 We certainly hope that the intervention made here will provoke further research into
56 the platform political economy of FinTech, especially in the form of detailed analytical case
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3 studies of FinTech platforms. Given the constraints of a paper of this kind, we have necessarily
4 only been able to very briefly discuss a few specific and illustrative examples above. Our
5 intervention may also further encourage and deepen the analysis of the development of
6 platform political economies beyond the FinTech sector, such as the sectors that are the focus
7 for van Dijck, Poell and De Waal (2019) and Fields (2018). Attending to the constitutive
8 significance of the platform business model and platform ecosystem, such research should also
9 be attuned to the distinct and related processes of reintermediation, consolidation and
10 capitalisation that we have shown here to be shaping the FinTech sector and its consequences
11 for retail money and finance. These processes are relatively under-researched by social
12 scientists of FinTech, despite the ways in which they confound the powerful claims to
13 disintermediation, disruption and so on that are usually made on the sector's behalf.
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29 Interrogating specific instantiations of the platform business model and 'tech stacks'
30 built on the platform ecosystem, analytical studies of FinTech platforms also need to pay
31 particular attention to processes of platform political economy. Start-ups and early-career
32 FinTechs, BigTech companies and ICT and banking incumbents alike are all engaged in
33 processes of platform reintermediation. Rather than enhance competition in existing retail
34 money and financial markets, platform reintermediation seeks to produce new market
35 structures that will secure new oligopolistic and monopolistic positions. FinTech enterprises
36 are thereby conducting their business operations amid intense processes of platform
37 consolidation increasingly dominated by BigTech firms and incumbents. Platforms are also in
38 the grip of processes of prospective capitalisation that, over the decade running up to the
39 presently unfolding Covid-19 pandemic at least, have variously selected and sustained those
40 FinTech platforms deemed worthy of further and greater volumes of investment.
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